

In the Matter Of:  
Seelster Farms Inc., et al. vs  
Her Majesty the Queen In Right of Ontario, et al.

---

DALTON MCGUINTY  
March 20, 2018

---

neelsons

77 King Street West, Suite 2020  
Toronto, ON M5K 1A2  
1.888.525.6666 | 416.413.7755

1 Court File No. 842/12

2 ONTARIO

3 SUPERIOR COURT OF JUSTICE

4 B E T W E E N :

5  
6 SEELSTER FARMS INC., WINBAK FARM OF CANADA INC.,  
7 STONEBRIDGE FARM, 774440 ONTARIO INC., NORTHFIELDS  
8 FARM INC., JOHN MCKNIGHT, TARA HILLS STUD LTD.,  
9 TWINBROOK LTD., EMERALD RIDGE FARM, CENTURY SPRING  
10 FARMS, HARRY RUTHERFORD, DIANE INGHAM, BURGESS  
11 FARMS INC., ROBERT BURGESS, 453997 ONTARIO LTD.,  
12 TERRY DEVOS, SONIA DEVOS, GLENN BECHTEL, GARTH  
13 BECHTEL, 496268 NEW YORK INC., HAMSTAN FARM INC.,  
14 ESTATE OF JAMES CARR, deceased, by its executor  
15 Darlene Carr, ESTATE OF GUY POLILLO, deceased, by  
16 its executor Carolyn Polillo, DAVID GOODROW,  
17 TIMPANO GAMING INC., CRAIG TURNER, GLENGATE  
18 HOLDINGS INC., KENDAL HILLS STUD FARM LTD., ANDY  
19 KLEMENCIC, TIM KLEMENCIC, STAN KLEMENCIC, JEFF  
20 RUCH, BRETT ANDERSON, DR. BRETT C. ANDERSON  
21 PROFESSIONAL VETERINARY CORPORATION, KILLEAN ACRES  
22 INC., DECISION THEORY INC., 296268 ONTARIO LTD.,  
23 DOUGLAS MURRAY MCCONNELL, QUINTET FARMS INC., KARIN  
24 BURGESS, BLAIR BURGESS, ST. LAD'S LTD., WINDSUN  
25 FARM INC., SKYHAVEN FARMS, HIGH STAKES INC.,

Page 2

1 1806112 ONTARIO INC., GLASSFORD EQUI-CARE, JOHN  
 2 GLASSFORD, GLORIA ROBINSON and KEITH ROBINSON  
 3 Plaintiffs  
 4 - and -  
 5 HER MAJESTY THE QUEEN IN RIGHT OF ONTARIO and  
 6 ONTARIO LOTTERY AND GAMING CORPORATION  
 7 Defendants  
 8 -----  
 9 --- This is the Rule 39.03 Examination of  
 10 DALTON MCGUINTY, a non-party witness herein, taken  
 11 at the Chateau Laurier Hotel, 1 Rideau Street,  
 12 L'Orangerie Room, Ottawa, Ontario, on the 20th day  
 13 of March, 2018.  
 14 -----  
 15 A P P E A R A N C E S :  
 16 Jonathan Lisus, Esq.,  
 17 & Ian Matthews, Esq., for the Plaintiffs.  
 18  
 19 Robert Ratcliffe, Esq.,  
 20 & Eunice Machado, Esq.,  
 21 & Meagan Williams, Esq., for the Defendant  
 22 Crown.  
 23  
 24 Michael Rosenberg, Esq., for the OLG.  
 25

Page 3

1 Also present: Sonia DeVos  
 2 Terry DeVos  
 3 Patrick Meyers  
 4  
 5 Reported by: Kimberley Neeson  
 6 FAPR, RPR, CRR, CSR (ON & AB), CCP  
 7  
 8  
 9  
 10  
 11  
 12  
 13  
 14  
 15  
 16  
 17  
 18  
 19  
 20  
 21  
 22  
 23  
 24  
 25

Page 4

I N D E X

3 WITNESS: DALTON MCGUINTY

4 PAGE

5 Cross-Examination by Mr. Lisus..... 8

6  
 7  
 8 \*\*The following list of undertakings, advisements  
 9 and refusals is meant as a guide only for the  
 10 assistance of counsel and no other purpose\*\*  
 11 INDEX OF UNDERTAKINGS  
 12  
 13 The questions/requests undertaken are noted by U/T  
 14 and appear on the following pages: None  
 15  
 16 INDEX OF ADVISEMENTS  
 17  
 18 The questions/requests taken under advisement are  
 19 noted by U/A and appear on the following pages:  
 20 None  
 21  
 22 INDEX OF REFUSALS  
 23  
 24 The questions/requests refused are noted by R/F  
 25 and appear on the following pages: None

Page 5

I N D E X

INDEX OF EXHIBITS

NUMBER/DESCRIPTION	PAGE NO.
1: Summons to Witness.	13
2: Letter dated April 1998, Bates numbered CR18952.	16
3: Liberal news release, Bates numbered 18956.	18
4: Letter of Intent, Bates numbered CR20345.	21
5: Transcript of a press conference, Bates numbered CRE40400.	25
6: Article from the Ottawa Citizen, Bates numbered 18814.	28
7: Siteholder's Agreement.	51
8: 2010-2011 public accounts of Ontario, and Volume 2B, the financial statements of government organizations, government business enterprises, trusts and miscellaneous statements, and Volume 3, detailed schedule of payments.	68
9: Document, Bates numbered SB989.	78
10: Speaking notes, Bates numbered	82

Seelster Farms Inc., et al. vs Her Majesty the Queen In Right of Ontario, et al.  
 DALTON MCGUINTY on March 20, 2018

<p style="text-align: right;">Page 6</p> <p>1 CRE358197.                  2 11: Cabinet meeting, Bates numbered 85                  3 CR27079.                  4 12: Letter, Bates numbered CRE85399. 94                  5 13: Document from the Ontario Racing 100                  6 Commission, Bates numbered SB5282.                  7 14: Letter, Bates numbered 105                  8 CRE3610.117.                  9 15: Document, Bates numbered 113                  10 CRE17331.                  11 16: Email and attached deck, 117                  12 CRE320557.                  13 17: News release. 121                  14 18: Document from Mr. Duncan. 122                  15 19: Letter dated January 4, 2011, 141                  16 Bates numbered 105084.                  17 20: Letter dated March 31, 2011, 143                  18 Bates numbered CRE85415.                  19 21: Letter and attachment, Bates 148                  20 numbered CRE85410.                  21 22: Memorandum of Understanding. 163                  22 23: Letter dated September 2, 2011. 164                  23 24: Estimates Committee Q&amp;A. 171                  24 25: Email dated September 15, 2011 179                  25 to the OHHA.</p>	<p style="text-align: right;">Page 8</p> <p>1 -- Upon commencing at 10:00 a.m.                  2 DALTON MCGUINTY: AFFIRMED.                  3 CROSS-EXAMINATION BY MR. LISUS:                  4 1 Q. Good morning, sir.                  5 A. Morning.                  6 2 Q. By way of background, you were the                  7 leader of the Liberal Party of Ontario from                  8 December 1, 1996 to January 26, 2013; is that                  9 correct?                  10 A. Yes.                  11 3 Q. And can you tell me, sir, just in                  12 general terms what the duties and powers of the                  13 leader of the Liberal Party of Ontario were?                  14 A. The duties of the leader would be                  15 to principally, in opposition, build an                  16 organization that warranted the confidence of the                  17 people of Ontario. When in government, it would be                  18 to do all things necessary to maintain that                  19 confidence.                  20 4 Q. And obviously from the fact that                  21 you held that role from 1996 until your resignation                  22 in 2013, when you were the Premier of Ontario, you                  23 also were the leader of the Liberal Party?                  24 A. Absolutely.                  25 5 Q. And you'll forgive my ignorance of</p>
<p style="text-align: right;">Page 7</p> <p>1 26: Draft Cabinet minute from 190                  2 October 21, 2011.                  3 27: Deck, Bates numbered OLG SB905 195                  4 and OLG SB906.                  5 28: Document from Mr. Hill at OLG to 197                  6 Mr. Shortill.                  7 29: OLG document. 202                  8 30: Deck, Bates numbered OLG SB2315 207                  9 and OLG SB1216.                  10 31: Draft deck. 208                  11 32: Government deck final prepared 222                  12 26/01/2012.                  13                  14                  15                  16                  17                  18                  19                  20                  21                  22                  23                  24                  25</p>	<p style="text-align: right;">Page 9</p> <p>1 civics, but is that necessary or is sometimes the                  2 leader of the Liberal Party not the Premier if the                  3 Liberal Party is in power?                  4 A. No, under our system of democracy                  5 in Canada invariably the leader of the party, the                  6 leader of the party holding the greatest number of                  7 seats, generally speaking, is also the head of the                  8 government.                  9 6 Q. Thank you. And prior to your                  10 election in 2003, you were the leader of the                  11 official opposition which is a role that I                  12 understand you to have occupied from October 21,                  13 1999 to September 2, 2003; is that right?                  14 A. I was elected leader of the                  15 opposition when I became leader of my party, and                  16 that was in 1996.                  17 7 Q. I understand, sir, that you are                  18 also a lawyer?                  19 A. Yes.                  20 8 Q. Did you practice law?                  21 A. Yes.                  22 9 Q. How long did you practice for?                  23 A. From 1983 until 1995.                  24 10 Q. When you decided to enter                  25 politics?</p>

<p style="text-align: right;">Page 10</p> <p>1 A. I entered politics in 1990.</p> <p>2 11 Q. Okay. What was the nature of your</p> <p>3 practice, sir?</p> <p>4 A. It was a general practice.</p> <p>5 12 Q. When you say a general practice,</p> <p>6 do you mean corporate and commercial practice, some</p> <p>7 real estate, family?</p> <p>8 A. I started doing exclusively</p> <p>9 criminal law. Then we had four children in five</p> <p>10 years. I found it difficult to raise a family</p> <p>11 practising criminal law exclusively, so I branched</p> <p>12 out into a more general practice that would include</p> <p>13 real estate, wills, estate, corporate, commercial.</p> <p>14 13 Q. When were you first elected to</p> <p>15 provincial parliament?</p> <p>16 A. In 1990.</p> <p>17 14 Q. And you were, in addition to being</p> <p>18 the Premier upon the Liberal success in 2003, you</p> <p>19 were a Cabinet Minister from June 2005 to October</p> <p>20 2007, Minister of Research and Innovation?</p> <p>21 A. Yes.</p> <p>22 15 Q. And prior to that you were the</p> <p>23 Minister of Intergovernmental Affairs, October 23,</p> <p>24 '03 to June 29, 2005?</p> <p>25 A. I can't confirm the exact dates</p>	<p style="text-align: right;">Page 12</p> <p>1 the Ontario Lottery and Gaming Corporation?</p> <p>2 A. By way of phone.</p> <p>3 24 Q. And when did that meeting occur?</p> <p>4 A. I can't recall the exact -- you</p> <p>5 mean the date of the telephone call?</p> <p>6 25 Q. Yes.</p> <p>7 A. It was at the same time that I met</p> <p>8 with my counsel.</p> <p>9 26 Q. I see. So you met with your</p> <p>10 counsel and counsel for the OLG participated in</p> <p>11 that meeting by telephone?</p> <p>12 A. Yes.</p> <p>13 27 Q. Over the speaker phone, I presume?</p> <p>14 A. Yes.</p> <p>15 28 Q. And you were jointly prepared to</p> <p>16 give evidence today by counsel for Ontario and OLG?</p> <p>17 A. Yes.</p> <p>18 29 Q. Did you search your records to see</p> <p>19 if there were any records responsive to the</p> <p>20 summons?</p> <p>21 A. Yes.</p> <p>22 30 Q. And did you bring any records or</p> <p>23 give any records to your lawyer?</p> <p>24 A. I have no such records.</p> <p>25 31 Q. I'm going to mark the summons as</p>
<p style="text-align: right;">Page 11</p> <p>1 but I certainly occupied that post.</p> <p>2 16 Q. Now, you were a Member of</p> <p>3 Parliament when the Slots at Racetrack Program was</p> <p>4 established, correct?</p> <p>5 A. I believe so.</p> <p>6 17 Q. And before I ask you about that,</p> <p>7 sir, you understand that you are here pursuant to a</p> <p>8 Summons to Witness?</p> <p>9 A. Yes.</p> <p>10 18 Q. Did you receive that summons</p> <p>11 personally?</p> <p>12 A. Yes, my lawyers provided it to me,</p> <p>13 yeah.</p> <p>14 19 Q. And did you review it before</p> <p>15 coming here today?</p> <p>16 A. Yes.</p> <p>17 20 Q. And have you prepared yourself to</p> <p>18 give evidence here today?</p> <p>19 A. Yes.</p> <p>20 21 Q. You reviewed documents?</p> <p>21 A. Yes.</p> <p>22 22 Q. And you've met with counsel for</p> <p>23 the Province of Ontario?</p> <p>24 A. Correct.</p> <p>25 23 Q. Did you also meet with counsel for</p>	<p style="text-align: right;">Page 13</p> <p>1 the first exhibit. You don't want to see a copy of</p> <p>2 it, do you, Mr. McGuinty?</p> <p>3 A. No, it's okay.</p> <p>4 EXHIBIT NO. 1: Summons to Witness.</p> <p>5 BY MR. LISUS:</p> <p>6 32 Q. My understanding, sir, from my</p> <p>7 review of the record is that the Slots at Racetrack</p> <p>8 Program, which called for the introduction of slot</p> <p>9 machines at Ontario racetracks, was originally</p> <p>10 announced in the 1996 budget. Does that generally</p> <p>11 accord with your recollection?</p> <p>12 A. I don't have any recollection of</p> <p>13 the genesis of the program.</p> <p>14 33 Q. Do you recall expressing views in</p> <p>15 your capacity as a Member of Parliament about the</p> <p>16 Conservative government's intention to introduce</p> <p>17 slot machines into racetracks?</p> <p>18 A. No.</p> <p>19 34 Q. I want to show you a letter that</p> <p>20 you wrote, sir, in April 1998 and it's on</p> <p>21 letterhead of --</p> <p>22 MR. ROSENBERG: What's the document</p> <p>23 number?</p> <p>24 BY MR. LISUS:</p> <p>25 35 Q. -- Leader of the Official</p>

<p style="text-align: right;">Page 14</p> <p>1 Opposition. CR18952.                  2 MR. ROSENBERG: Thank you.                  3 THE WITNESS: (Witness reads document).                  4 Yes, I see this letter.                  5 BY MR. LISUS:                  6 36 Q. That is your signature?                  7 A. Yes.                  8 37 Q. Do you have any recollection of                  9 expressing the kinds of views contained in this                  10 letter in the spring of 1998?                  11 A. No.                  12 38 Q. Do you recall having a view about                  13 the government's plans for lottery -- excuse me,                  14 for slot machines and gambling generally in the                  15 spring of 1998?                  16 A. I don't.                  17 39 Q. All right. You and I can agree,                  18 sir, that in this letter you are not a supporter of                  19 what you understood the government's plans to be?                  20 A. That is correct.                  21 40 Q. And you were not a supporter                  22 because you appear to have been of the view that                  23 gambling was addictive and socially harmful, if I'm                  24 fairly summarizing your comments in the second                  25 paragraph of your letter?</p>	<p style="text-align: right;">Page 16</p> <p>1 A. I don't recall the position of                  2 municipalities. I do recall that VLTs were seen to                  3 be controversial.                  4 MR. LISUS: I want to mark this letter                  5 as the next exhibit, please.                  6 EXHIBIT NO. 2: Letter dated April                  7 1998, Bates numbered CR18952.                  8 BY MR. LISUS:                  9 45 Q. I'll show you another letter.                  10 It's not a letter, sir, it's actually a Liberal                  11 news release.                  12 MR. RATCLIFFE: Take a moment to read                  13 it.                  14 THE WITNESS: (Witness reads document).                  15 Yes, I've read it.                  16 BY MR. LISUS:                  17 46 Q. This is four days after the letter                  18 that we looked at, which is Exhibit 1, and --                  19 excuse me, Exhibit 2, and it is a news release, and                  20 can you just generally explain to me the use of                  21 news releases by the Liberal Party in 1998; how was                  22 that done?                  23 A. The purpose of the news release is                  24 to get attention.                  25 47 Q. And I presume that a news</p>
<p style="text-align: right;">Page 15</p> <p>1 A. I believe the concern I was                  2 expressing here had to do with rapid expansion.                  3 41 Q. Rapid expansion of gambling                  4 through slot machines?                  5 A. Yes.                  6 42 Q. And was your concern about the                  7 rapid expansion that you felt it to be an addictive                  8 kind of activity which was harmful to the health of                  9 Ontarians?                  10 A. I'm going to -- I believe my                  11 concern would have been related to the social harm.                  12 43 Q. Now, you make reference in the                  13 second last paragraph of your letter to internal                  14 projections about, as you call it, "your new                  15 gambling scheme," those words in quotes.                  16 Do you recall being aware of any                  17 projections about revenue derived from the new                  18 gambling scheme?                  19 A. No.                  20 44 Q. I take it, sir, that you do                  21 recall, as you refer in this letter, that the                  22 government of the day had initially tried to                  23 introduce video lottery terminals and slot machines                  24 into municipalities and their plans were resisted                  25 by municipalities? Do you recall that?</p>	<p style="text-align: right;">Page 17</p> <p>1 release --                  2 A. One of the hardest jobs in                  3 politics is opposition.                  4 48 Q. Being the opposition?                  5 A. Serving in opposition. So you put                  6 out releases from time to time in order to garner                  7 attention.                  8 49 Q. And I presume that government also                  9 puts out news releases from time to time to garner                  10 attention?                  11 A. Yes.                  12 50 Q. And in this news release, you                  13 state in the third paragraph -- I'm sorry,                  14 Mr. Rosenberg, if you prompt me, I will say it,                  15 18956.                  16 MR. ROSENBERG: Thank you.                  17 BY MR. LISUS:                  18 51 Q. In this news release you say:                  19 "Instead, the government will                  20 install slot machines which are                  21 highly addictive and destroy                  22 families."                  23 What did you mean by that?                  24 A. I think it's important to                  25 understand that I don't draft news releases. It's</p>

<p style="text-align: right;">Page 18</p> <p>1 not my responsibility to draft news releases. I                  2 didn't parse these, draft these, review these.                  3 Just so we're clear as to the origin of                  4 a news release.                  5 52 Q. But it does speak for you, does it                  6 not? It has your name on it as leader of the                  7 official opposition?                  8 A. That's correct.                  9 53 Q. And so you aren't telling me that                  10 news releases which have the imprimatur of the                  11 Liberal Party don't reflect the Liberal Party's                  12 position, are you?                  13 A. No, I'm not.                  14 54 Q. So, my only point, sir, is in this                  15 news release you are critical of the installation                  16 of slot machines for the reasons stated in the news                  17 release; fair?                  18 A. Yes.                  19 MR. LISUS: I'd like to mark this,                  20 please, as the next exhibit.                  21 EXHIBIT NO. 3: Liberal news release,                  22 Bates numbered 18956.                  23 BY MR. LISUS:                  24 55 Q. Were you aware, sir, that in June                  25 of 1998 the Ontario Government, through its agency</p>	<p style="text-align: right;">Page 20</p> <p>1 management of Cabinet. Do you know Mr. Hodgson?                  2 A. Yes.                  3 61 Q. Okay. Did you know him in 1998?                  4 A. Yes.                  5 62 Q. Did you know him to be the chair                  6 of management of Cabinet?                  7 A. I would have.                  8 63 Q. And if I'm understanding you                  9 correctly, sir, you don't recall ever being aware                  10 of the existence of this letter at any time when                  11 you were in government?                  12 A. That is correct.                  13 64 Q. Were you aware of the existence of                  14 an agreement between the horseracing industry and                  15 the Ontario Government with respect to the                  16 introduction of slot machines at racetracks?                  17 A. The first time that I can recall                  18 learning of an agreement between the government,                  19 OLG and racetracks was when a budgetary initiative                  20 was brought forward by the Minister of Finance.                  21 65 Q. And are you talking about 2012?                  22 A. Yes.                  23 66 Q. January or February of 2012?                  24 A. That is correct.                  25 67 Q. Okay. That's helpful to me, thank</p>
<p style="text-align: right;">Page 19</p> <p>1 then called the Ontario Lottery Corporation, signed                  2 a Letter of Intent with respect to the slots                  3 program at racetracks?                  4 A. No.                  5 56 Q. Okay. Are you today aware of                  6 that?                  7 A. Yes.                  8 57 Q. And were you aware of that when                  9 you formed the Liberal Government in 2003?                  10 A. Not that I can recall.                  11 58 Q. But leaving aside for the moment,                  12 sir, the specific letter, I presume that at some                  13 point when you were in government you were aware                  14 that there was a Letter of Intent between the                  15 Ontario Lottery Corporation and the horseracing                  16 industry and racetracks? You don't recall ever                  17 being aware?                  18 A. I don't recall that.                  19 59 Q. And why don't I just have you have                  20 a look at it so we're talking about the same thing.                  21 A. Okay.                  22 60 Q. This is the Letter of Intent, and                  23 if you just go to the back of it, sir, you'll see                  24 that it's signed on behalf of the Ontario                  25 Government by Chris Hodgson who was chair of</p>	<p style="text-align: right;">Page 21</p> <p>1 you. And I take it, sir, that the extent of your                  2 awareness at that time was that there was an                  3 agreement, but you did not see the agreement?                  4 A. Yes.                  5 68 Q. You --                  6 A. I can't recall seeing the                  7 agreement.                  8 69 Q. You were not briefed on the                  9 agreement?                  10 A. I can't recall what I was briefed                  11 on.                  12 70 Q. Okay. But you don't recall ever                  13 seeing the document that I have in front of you                  14 now, which will be Exhibit 3?                  15 A. That is correct. Until I had an                  16 opportunity to look at these documents.                  17 MR. LISUS: My colleague corrects me                  18 again, it's Exhibit 4. And why don't we just mark                  19 that.                  20 EXHIBIT NO. 4: Letter of Intent, Bates                  21 numbered CR20345.                  22 BY MR. LISUS:                  23 71 Q. I take it, sir, that you also were                  24 not briefed on -- let me rephrase.                  25 You did not review and were not briefed</p>

<p style="text-align: right;">Page 22</p> <p>1 on the agreements known as siteholder agreements                  2 between the Ontario Lottery Corporation and                  3 individual racetracks at any time?                  4 A. That is correct.                  5 72 Q. And if we just look at Exhibit 4                  6 for a second, sir, you'll see the reference in it                  7 to, in the first paragraph:                  8 "The Ontario Government, as                  9 originally announced in the 1996                  10 budget, will be introducing slot                  11 machines into Ontario racetracks."                  12 Does that at all assist your                  13 recollection as to when the introduction of slot                  14 machines into racetracks was first referred to in                  15 the House?                  16 A. I see that on the paper here but I                  17 have no memory of that.                  18 73 Q. Okay, thank you.                  19 MR. MATTHEWS: Just for the benefit of                  20 the record, the Letter of Intent is CR20345.                  21 MR. LISUS: Thank you.                  22 BY MR. LISUS:                  23 74 Q. The Letter of Intent, sir, is                  24 dated June 25, 1998, and I want to know whether or                  25 not you recollect expressing any opinions or</p>	<p style="text-align: right;">Page 24</p> <p>1 79 Q. Right. And obviously gaming and                  2 wagering occurred at those tracks?                  3 A. Yes.                  4 80 Q. And the reason I'm asking you                  5 that, sir, is if you want to just take a minute, if                  6 you look at question 14 and the answer on this                  7 transcript, it says:                  8 "Question (Male Reporter): If                  9 slot machines go in, you'll take                  10 them back out?"                  11 And you say:                  12 "No, I don't have a concern                  13 with slot machines going into the                  14 existing horseracing institutions."                  15 MR. RATCLIFFE: Take a moment just to                  16 flip through it.                  17 BY MR. LISUS:                  18 81 Q. It's question 14, sir. If you                  19 just follow in sequence, you'll see it.                  20 MR. ROSENBERG: While the witness is                  21 reviewing that, could you please give me the                  22 document number, counsel?                  23 MR. LISUS: I did, 40400.                  24 MR. ROSENBERG: Same document? Thank                  25 you.</p>
<p style="text-align: right;">Page 23</p> <p>1 concerns about the fact that an agreement had                  2 actually been entered into to install slot machines                  3 at racetracks subsequent to June 1998?                  4 A. I have no memory of that.                  5 75 Q. All right. I'm going to just see                  6 if I can refresh your recollection with transcripts                  7 of -- CRE40400, of what appear to be a news -- or a                  8 press conference in Niagara Falls on Friday, July                  9 17, 1998.                  10 A. (Witness reads document).                  11 76 Q. I'll let you look at the whole                  12 thing, sir, but it might be easier if I see if I                  13 can prompt your memory. There appears to have been                  14 some controversy around the manner in which a                  15 contract was awarded for a casino and discussion                  16 about inquiry into the circumstances behind that.                  17 Does that assist your recollection?                  18 A. No.                  19 77 Q. Now, in 1998 you obviously                  20 understood, sir, that there had been racetracks in                  21 Ontario for a long time?                  22 A. Yes.                  23 78 Q. And that the racetracks in Ontario                  24 were designated gaming sites?                  25 A. Yes, I would have known that then.</p>	<p style="text-align: right;">Page 25</p> <p>1 THE WITNESS: (Witness reviews                  2 document). Yes, I'm looking at 14 now.                  3 BY MR. LISUS:                  4 82 Q. So you were asked a question about                  5 whether you would take the slot machines back out                  6 if they are installed, and your answer appears to                  7 be:                  8 "No, I don't have a concern                  9 with slot machines going into                  10 existing horseracing institutions."                  11 A. That's my answer.                  12 83 Q. Right. But I take it, sir, from                  13 your prior comments that you still were concerned                  14 about the expansion of gambling, including by slot                  15 machines in Ontario, in 1998 and 1999, right?                  16 A. Yes, that's correct.                  17 MR. LISUS: The next exhibit, please.                  18 EXHIBIT NO. 5: Transcript of a press                  19 conference, Bates numbered CRE40400.                  20 BY MR. LISUS:                  21 84 Q. And I want to ask you, sir, to                  22 look at an article from the Ottawa Citizen in May                  23 1999 to see if it refreshes your recollection                  24 around these issues. I'll highlight it for you                  25 because that will mean we can go quicker.</p>



<p style="text-align: right;">Page 26</p> <p>1 Mr. Rosenberg, for your benefit, the                  2 document number is 18814.                  3 A. (Witness reads document). I see                  4 this story.                  5 85 Q. Now, the story begins with saying:                  6 "The Ontario government is                  7 quietly introducing slot machine                  8 gambling to Ottawa-Carleton on a                  9 huge scale."                  10 And forgive me for not knowing this,                  11 Mr. McGuinty, was Ottawa-Carleton your riding?                  12 A. No.                  13 86 Q. Okay. What was your riding?                  14 A. Ottawa South.                  15 87 Q. If you look at the paragraph third                  16 from the bottom, it says:                  17 "By the end of this year all 13                  18 tracks should have machines."                  19 And we go over the page, fourth                  20 paragraph:                  21 "The Ontario Government is                  22 going ahead with putting slot                  23 machines in racetracks after being                  24 forced to back off from a plan to                  25 introduce 44 charity --"</p>	<p style="text-align: right;">Page 28</p> <p>1 And do you recall, sir, giving that                  2 commitment and making that statement?                  3 A. I don't recall. But I do recall                  4 losing that election.                  5 91 Q. Okay. Does this statement                  6 accurately capture your position at the time?                  7 A. At the time, yes.                  8 92 Q. And you went on to say:                  9 "A Liberal government would not                  10 interfere with arrangements already                  11 made. We are not going to hurt                  12 people's livelihood."                  13 Do you see that?                  14 A. I see that.                  15 93 Q. Was that an accurate statement of                  16 your views at the time it was reported?                  17 A. I am assuming that the reporter                  18 caught it accurately.                  19 MR. LISUS: Okay. And mark this as the                  20 next exhibit before I forget.                  21 EXHIBIT NO. 6: Article from the Ottawa                  22 Citizen, Bates numbered 18814.                  23 BY MR. LISUS:                  24 94 Q. And the reason, sir, I take it,                  25 you were saying you would not interfere with</p>
<p style="text-align: right;">Page 27</p> <p>1 MR. RATCLIFFE: It's the next page.                  2 THE WITNESS: We're on page 2 here?                  3 BY MR. LISUS:                  4 88 Q. Yes.                  5 "...introduce 44 charity                  6 casinos across the province."                  7 Do you see that?                  8 A. Yes.                  9 89 Q. Do you remember, sir, that there                  10 initially was a plan to introduce charity casinos,                  11 the municipalities wouldn't have them, and so the                  12 next plan was slot machines at racetracks?                  13 A. I remember there was generally a                  14 controversy associated with the charities, yes.                  15 90 Q. And the article, sir, identifies                  16 you as "a fierce critic of the Conservative                  17 expansion of casino gambling," and it says:                  18 "Mr. McGuinty summed up his                  19 stance last November in a letter to                  20 the Ontario coalition against                  21 gambling expansion in which he wrote                  22 no new casinos, no more slot                  23 machines, no video lottery                  24 terminals, that will be my                  25 commitment as Premier."</p>	<p style="text-align: right;">Page 29</p> <p>1 arrangements already made is because you were                  2 aware, of course, that arrangements had already                  3 been made and slot machines had been installed in                  4 multiple racetracks across the province?                  5 A. What I was trying to do was slow                  6 down the expansion of slot machines, but I was also                  7 trying to act responsibly by saying I won't back                  8 out of arrangements that have been placed when it                  9 came to those slot machines.                  10 95 Q. Understood. And I wasn't                  11 quibbling with that, sir. My point was only, as                  12 you have made clear to me, that you knew                  13 arrangements had been made already with respect to                  14 the installation of slot machines at racetracks?                  15 A. Yes.                  16 96 Q. And I want to just ask you what,                  17 if anything, you knew of the nature of those                  18 arrangements, and I'm going to show you a form of                  19 agreement pursuant to which slot machines were                  20 introduced into racetracks, and this is an exhibit                  21 on the motion that Ontario has brought to dismiss                  22 the breeders' claims.                  23 Let me just pause, sir, and ask you,                  24 have you read the Statement of Claim in this case?                  25 A. Yes.</p>

Page 30		Page 32	
1	97	1	that -- when I think of the government, I would
2		2	think that this would -- this would be something
3		3	that perhaps one of the ministries, through one of
4	98	4	their agencies -- you know, I'm talking we're
5		5	getting pretty deep here now, one of the ministries
6		6	through one of their agencies had entered into some
7		7	arrangement.
8		8	This was far from my understanding.
9	99	9	104
10		10	Q. What I am getting at, sir, at a
11		11	more general level, is that I presume in or about
12		12	1999 you understood that racetracks were private
13		13	property owned by private citizens?
14		14	A. Yes.
15		15	105
16		16	Q. You also understood that they were
17		17	designated as gaming sites because horses raced and
18		18	people bet on them there, right?
19		19	A. Yes.
20		20	106
21		21	Q. You understood that the government
22		22	of the day wanted to put slot machines into those
23		23	private racetracks?
24		24	A. Yes.
25		25	107
			Q. And you understood that some
			arrangement had been entered into whereby the
			private racetracks agreed to let these slot
			machines be installed?
Page 31		Page 33	
1	102	1	A. Yes.
2		2	108
3		3	Q. And as we can see here, the
4		4	private racetracks agreed to develop and license a
5		5	portion of their private property and provide
6		6	services to the lottery scheme that the government
7		7	was going to run on those properties, right?
8		8	A. I see that. I would not have
9		9	understood that.
10		10	109
11		11	Q. Did you come to understand that
12		12	general arrangement at any point during your time
13		13	in government?
14		14	A. Not until I reviewed the documents
15		15	here, but I would have been made aware -- I don't
16		16	have a recollection of this, but I would have been
17		17	made aware that there was an obligation owed to the
18		18	racetrack owners.
19		19	110
20		20	Q. Okay. An obligation pursuant to a
21		21	contract?
22		22	A. Yes.
23		23	111
24		24	Q. But you weren't aware that the
25		25	terms of the deal were that the Ontario Government
			had asked the racetracks to install their slot
			machines, the racetrack had agreed to let them and
			had agreed to develop and license a portion of
			their facilities and provide services for the

<p style="text-align: right;">Page 34</p> <p>1 prescribed lottery scheme, which was the slot                  2 machine business? You didn't understand that?                  3 A. I am not aware of that detail.                  4 112 Q. All right. And if you go with me,                  5 sir, it's probably easier to look at the numbers,                  6 the big numbers on the top right-hand corner, to                  7 page 47, you see the definition of premises?                  8 A. Yes.                  9 113 Q. It's the area in the siteholder's                  10 racetrack used for the prescribed lottery scheme                  11 and licensed to OLC. Do you see that?                  12 A. I see that.                  13 114 Q. And the prescribed lottery scheme                  14 is defined as games of chance operated on or                  15 through slot machines conducted and managed by OLC                  16 pursuant to the Ontario Lottery Corporation Act and                  17 subject to the Gaming Control Act. You see that,                  18 right?                  19 A. I see that.                  20 115 Q. So the prescribed lottery scheme                  21 is the slot machine business conducted in the                  22 racetrack?                  23 MR. RATCLIFFE: Well, Mr. Lisus, you're                  24 asking Mr. McGuinty to interpret this contract and,                  25 you know, he's indicated that he wasn't familiar</p>	<p style="text-align: right;">Page 36</p> <p>1 "Pursuant to the terms of the                  2 agreement, the siteholder was                  3 responsible for and covenanted to                  4 conduct its horseracing operations                  5 to provide an entertaining,                  6 recreational product to maximize                  7 interest in horseracing at the                  8 track, with a view to enhancing the                  9 success of the prescribed lottery                  10 scheme."                  11 Did you know that?                  12 A. No.                  13 118 Q. Is today the first time you're                  14 understanding that?                  15 A. The first time I'm seeing this                  16 document.                  17 119 Q. But is it also the first time that                  18 your understanding that the siteholder covenanted                  19 to conduct its horseracing operations with a view                  20 to enhancing the success of the government's                  21 prescribed lottery scheme?                  22 A. What I've learned about this I've                  23 learned through the documentation that I've had the                  24 opportunity to review.                  25 120 Q. For the purposes of giving your</p>
<p style="text-align: right;">Page 35</p> <p>1 with the details of it, so I'm not sure why you're                  2 pursuing this line.                  3 MR. LISUS: Because at some point in                  4 time these contracts do become important,                  5 Mr. Ratcliffe. I think that both Ontario and OLG                  6 have expressly pleaded them in defense of this                  7 action.                  8 MR. RATCLIFFE: And that may well be,                  9 but you're asking him about something that he said                  10 he's not familiar with.                  11 MR. LISUS: I'm not going to -- if he's                  12 not familiar with it, he's not familiar with it.                  13 MR. RATCLIFFE: Okay.                  14 BY MR. LISUS:                  15 116 Q. If you could just look with me at                  16 page 50, under the heading "Appointment of                  17 Siteholder," did you understand, sir, at any time                  18 prior to preparing to give your evidence today that                  19 pursuant to the agreements between Ontario and the                  20 racetrack operators, the OLC appointed the                  21 racetrack as an independent contractor to provide                  22 the premises and related services to OLC in                  23 accordance with certain plans. Did you know that?                  24 A. No.                  25 117 Q. Did you also know that:</p>	<p style="text-align: right;">Page 37</p> <p>1 evidence?                  2 A. Yes. I can't recall what I knew.                  3 121 Q. Prior to doing that?                  4 A. Prior to doing that.                  5 122 Q. Let me phrase it this way, sir. I                  6 take it we can agree that in 2012 you were not                  7 aware that pursuant to the agreements between the                  8 government and racetracks, the racetracks were                  9 required to conduct their horseracing operations                  10 with a view to enhancing the success of the                  11 prescribed lottery scheme. You weren't aware of                  12 that fact?                  13 A. I can't recall that.                  14 123 Q. And did you understand, sir, at                  15 any time prior to preparing to give your evidence                  16 here today how the revenues generated from the                  17 slots at the racetracks were shared?                  18 A. Could you repeat that question?                  19 124 Q. Yes. Perhaps I'll make it                  20 simpler. In 2012 did you understand how the                  21 revenues generated from the slot machines at the                  22 racetracks were shared?                  23 A. I would have been made aware of                  24 that. I don't recall that, but I would have been                  25 aware.</p>

		Page 38			Page 40
1	125	Q. And who would have made you aware	1		A. I would say that he was a senior
2		of it?	2		political advisor.
3		A. Staff.	3	140	Q. Was he a trusted advisor?
4	126	Q. All right. And when you say	4		A. Yes.
5		"would have," remembering back to your days as a	5	141	Q. Did he advise you on some of the
6		criminal lawyer, I presume you are describing what	6		most contentious issues your government faced?
7		you -- I presume you are describing what the	7		A. I can't -- I can't recall when he
8		process was but you don't have an independent	8		did and when he did not advise me, but I saw him as
9		recollection of actually being briefed on how the	9		a capable, trustworthy advisor.
10		revenue from slot machines at racetracks was	10	142	Q. Did he --
11		shared?	11		A. Their job was to advise, my job
12		A. That's correct.	12		was to decide whether I was going to accept the
13	127	Q. Now, you mentioned staff, sir.	13		advice. The luxury that the advisor enjoys, they
14		And who do you mean when you say "staff"? And I'm	14		get to move on with new advice. I'm stuck with the
15		talking about the 1st Quarter of 2012.	15		decision.
16		A. I can't recall individuals, but	16	143	Q. Which is, in fact, based entirely
17		there would be people who work in the policy shop,	17		on the advice they gave you; fair?
18		there would have been --	18		A. No. No. I received advice, I
19	128	Q. Was Mr. Bardeesy one of them?	19		read, I could reach out to others beyond the
20		A. Yes.	20		bubble, so to speak. I would reflect, I would
21	129	Q. Do you recall working with or	21		consider. No one advisor, no single piece of
22		being briefed by Mr. Tim Shortill?	22		advice, as a general rule, was determinative.
23		A. I don't recall.	23	144	Q. Okay. You obviously were aware,
24	130	Q. Okay, but you do Mr. Bardeesy?	24		sir, not just in 2012 but throughout your time as a
25		A. I don't recall being briefed by	25		Member of Parliament, that the slot machines
		Page 39			Page 41
1		anyone in particular.	1		installed at racetracks across the province
2	131	Q. Okay.	2		generated a great deal of revenue?
3		A. But I did see a document	3		A. I don't have a recollection of the
4		referencing Mr. Bardeesy's meeting with me.	4		quantum, but I do know that they were generating
5	132	Q. In preparation for giving evidence	5		revenue.
6		today?	6	145	Q. Can we agree you understood they
7		A. In preparation for giving evidence	7		were generating significant revenue?
8		today, which makes me believe he did, in fact, meet	8		A. Maybe we can split it and say I
9		with me and did, in fact, brief me.	9		would assume -- I would have thought, I would have
10	133	Q. But you don't have a recollection	10		believed that the revenues they were generating was
11		of it?	11		not insignificant.
12		A. No.	12	146	Q. Right. Were you aware that they
13	134	Q. And was Mr. Morley amongst your	13		were the OLG's most profitable business line?
14		staff who briefed you in Q1 2012?	14		A. No.
15		A. I can't recall whether he did.	15	147	Q. Were you aware, sir, in 2012 that
16	135	Q. What about Mr. David Gene?	16		there was an agreement which had been in place
17		A. I can't recall.	17		since the Slots at Racetrack Program was
18	136	Q. Do you recall Mr. Gene?	18		implemented pursuant to which the revenues
19		A. Yes.	19		generated from the slot machines were shared
20	137	Q. What was Mr. Gene's role in your	20		between the OLG, the racetrack, horse people and
21		office?	21		municipalities?
22		A. He was an advisor, yeah.	22		A. I don't believe I was ever aware
23	138	Q. I presume you had many advisors?	23		of that until this matter came up for
24		A. Yes.	24		consideration.
25	139	Q. Was he a senior advisor?	25	148	Q. And when you say "this matter," do

Page 42	Page 44
<p>1 you mean this lawsuit?</p> <p>2 A. No, I mean the budget.</p> <p>3 149 Q. Okay. And by that I take it, sir,</p> <p>4 when you say "the budget," you mean the process</p> <p>5 leading up to the presentation of the budget in</p> <p>6 2012; is that fair?</p> <p>7 A. Yes.</p> <p>8 150 Q. And would that have been in around</p> <p>9 December or January 2012 that you became aware of</p> <p>10 the existence of a revenue sharing arrangement?</p> <p>11 A. I can't recall the exact time. I</p> <p>12 mean, the documents were helpful to me in kind of</p> <p>13 helping me better understand that.</p> <p>14 151 Q. But generally you would have</p> <p>15 become aware of that a few months before the date</p> <p>16 for the presentation of the budget, for the purpose</p> <p>17 of the budgeting process; is that fair?</p> <p>18 A. Yes, there would be a thousand</p> <p>19 moving parts as the work proceeded with respect to</p> <p>20 the cobbling together of a budgetary proposal.</p> <p>21 This would have been one of many considerations.</p> <p>22 152 Q. I understand, sir, and I think</p> <p>23 that you've clarified for me you became generally</p> <p>24 aware of the existence of a revenue sharing</p> <p>25 arrangement with respect to Slots at Racetrack</p>	<p>1 Do you see that?</p> <p>2 A. Yes.</p> <p>3 158 Q. And so, did you understand, sir,</p> <p>4 in Q1 2012 that the revenue paid to the siteholder</p> <p>5 pursuant to the arrangements was in the nature of a</p> <p>6 commission?</p> <p>7 A. No.</p> <p>8 159 Q. Okay. And then if we take a look</p> <p>9 at 5.2, were you aware, sir --</p> <p>10 MR. RATCLIFFE: Just take a moment to</p> <p>11 look at 5.2.</p> <p>12 BY MR. LISUS:</p> <p>13 160 Q. Sure.</p> <p>14 A. (Witness reads document).</p> <p>15 MR. RATCLIFFE: It's a long paragraph.</p> <p>16 BY MR. LISUS:</p> <p>17 161 Q. It's kind of long. If you want to</p> <p>18 read the whole thing, sir, you're welcome to.</p> <p>19 A. I think it's shorter if you tell</p> <p>20 me what you're after.</p> <p>21 162 Q. Okay. I just wanted to refer you</p> <p>22 to the first few sentences which say:</p> <p>23 "The siteholder agrees to</p> <p>24 obtain in writing from the</p> <p>25 respective horse people a covenant</p>
<p>1 Program in the course of that process?</p> <p>2 A. Yes.</p> <p>3 153 Q. But not the details of it?</p> <p>4 A. That's correct.</p> <p>5 154 Q. Okay. And I want to just ask you,</p> <p>6 sir, a question about the nature of that</p> <p>7 arrangement as you may or may not have understood</p> <p>8 it in 2012, and if I could ask you to look at page</p> <p>9 59 of the agreement.</p> <p>10 If we look at article 5, "Siteholder's</p> <p>11 Remuneration." Are you with me?</p> <p>12 A. 5.1?</p> <p>13 155 Q. Yes, sir.</p> <p>14 A. Right.</p> <p>15 156 Q. The heading is "Siteholder's</p> <p>16 Remuneration" and then 5.1 is "Siteholder's</p> <p>17 Commission." Do you see that?</p> <p>18 A. Yes.</p> <p>19 157 Q. And the agreement provides that:</p> <p>20 "OLC (OLG's prior name) shall</p> <p>21 pay to siteholders as commission an</p> <p>22 amount equal to 20 percent of the</p> <p>23 net win derived from the prescribed</p> <p>24 lottery scheme conducted and managed</p> <p>25 by OLC at the premises."</p>	<p>1 to conduct their respective business</p> <p>2 and affairs so as to provide an</p> <p>3 entertaining, recreational product</p> <p>4 to maximize interest in horseracing</p> <p>5 events at the racetrack, all with a</p> <p>6 view to enhancing the success of the</p> <p>7 prescribed lottery scheme."</p> <p>8 Do you see that?</p> <p>9 A. Yes.</p> <p>10 163 Q. My question, sir, is were you</p> <p>11 aware at any time and in 2012 that the horse people</p> <p>12 had agreed and were required to conduct their</p> <p>13 affairs with a view to enhancing the success of the</p> <p>14 government's lottery scheme?</p> <p>15 A. I was not aware of that detail.</p> <p>16 164 Q. Okay. And were you also aware,</p> <p>17 sir, that for the contribution by the horse people</p> <p>18 to the success of the prescribed lottery scheme,</p> <p>19 the respective horse people were entitled to</p> <p>20 receive half of the siteholder's payment, which was</p> <p>21 a commission? The payment was a commission. Were</p> <p>22 you aware of that, sir?</p> <p>23 A. I knew that there was some form of</p> <p>24 support.</p> <p>25 165 Q. But did you understand that the</p>

<p style="text-align: right;">Page 46</p> <p>1 support, as you put it, I'll call it revenue, was                  2 received in exchange for the contribution by the                  3 horse people to the success of the prescribed                  4 lottery scheme, being the slot machines?                  5 MR. ROSENBERG: I object. That's not a                  6 fair characterization of the contract, Mr. Lisus.                  7 BY MR. LISUS:                  8 166 Q. Were you aware that the contract                  9 says:                  10 "The siteholder acknowledges                  11 and agrees that for the contribution                  12 by the respective horse people to                  13 the success of the prescribed                  14 lottery scheme, the respective horse                  15 people are entitled to receive, in                  16 the aggregate, an amount equal to 50                  17 percent of the siteholder payment."                  18 A. I was not aware of all that                  19 detail.                  20 167 Q. Thank you. And were you aware                  21 that the revenue that the siteholder and the                  22 respective horse people received was pursuant to                  23 the agreement with the government to be deposited                  24 as trust funds into a separate interest-bearing                  25 bank account in trust for the respective horse</p>	<p style="text-align: right;">Page 48</p> <p>1 had a contract with the racetracks.                  2 171 Q. Right. And --                  3 A. That's about it.                  4 172 Q. Okay. So no one explained to you                  5 that funds shared with the horseracing industry                  6 were in the nature of a commission. No one                  7 explained that to you?                  8 MR. RATCLIFFE: I think he's answered                  9 that, Mr. Lisus.                  10 BY MR. LISUS:                  11 173 Q. Is that correct, sir?                  12 A. Yes.                  13 174 Q. No one explained to you that the                  14 funds shared with the horseracing industry were                  15 impressed with a trust?                  16 A. Now, I can't recall that. In                  17 fairness to my advisors, they might have, but --                  18 175 Q. I haven't seen any evidence of                  19 that in the record.                  20 A. But that's pretty deep detail for                  21 a Premier's Office which, as I say, is trying to                  22 cobble together a thousand different moving parts                  23 and trying to give expression to - this is the                  24 terrible responsibility of government as distinct                  25 from opposition - trying to give expression to the</p>
<p style="text-align: right;">Page 47</p> <p>1 people?                  2 A. No.                  3 168 Q. And were you aware, sir, at any                  4 time that the funds received by the siteholder in                  5 respect of the horse people's entitlement were the                  6 property of the siteholder and that the funds were                  7 impressed with a trust in favour of the respective                  8 horse people?                  9 A. No.                  10 169 Q. Okay. So, I take it, sir, in 2012                  11 you were not told by anyone that the terms of the                  12 siteholder agreements provided that the revenue,                  13 that a portion of the revenues generated by the                  14 slot machines were paid as a commission to the                  15 siteholder. You were not told that, right?                  16 A. No, there was no -- I don't recall                  17 having any legal perspective about whether this was                  18 a commission or how it is that, you know, it might                  19 be labelled.                  20 170 Q. Fair enough. You were not briefed                  21 by anyone on what the legal character or nature of                  22 the revenues shared with the horseracing industry                  23 from the Slots at Racetrack Program was; is that                  24 fair?                  25 A. I understood that we had -- OLG</p>	<p style="text-align: right;">Page 49</p> <p>1 public interest.                  2 176 Q. Okay. And you say that one of the                  3 things you do in making a decision is that you                  4 might reach out and ask for additional information                  5 or advice?                  6 A. Yes.                  7 177 Q. Did you at any time in 2012 reach                  8 out to the Ministry of Attorney General, for                  9 instance, and say, what exactly is the arrangement                  10 with respect to the funds from the Slots at                  11 Racetrack Program?                  12 A. I doubt it very much.                  13 178 Q. Okay. And I presume you didn't do                  14 that, sir, because you were told by your advisors                  15 and others that the funds were a subsidy and that                  16 they were public funds; is that fair? That's what                  17 you were told?                  18 A. Based on my review of the                  19 documents and my --                  20 179 Q. Are you talking about the review                  21 you undertook?                  22 A. All the documents, yes.                  23 180 Q. For the purposes of today?                  24 A. Yes.                  25 181 Q. Right.</p>

<p style="text-align: right;">Page 50</p> <p>1                   A. Yeah, yeah. I would -- I believe                  2                   that my understanding at the time was that, yes, we                  3                   had -- there was a level of support being extended                  4                   to the horse people and that that -- or that was                  5                   public money and it was part of the general                  6                   budgetary considerations.                  7 182                Q. And you believe that because                  8                   that's what you were advised?                  9                   A. That is correct.                  10 183               Q. Right. You, sir, as the Premier                  11                   weren't going to go back and pore through these                  12                   contracts and understand the nature of the                  13                   arrangement and whether these funds were trust                  14                   funds or whether they were funds paid for the                  15                   provision of services. You relied on the                  16                   characterization of these funds by staff and                  17                   others. Fair?                  18                   A. Yes.                  19 184               Q. All right. And did you understand                  20                   that these were funds for the consolidated revenue                  21                   fund? And when I say "these funds," I mean the                  22                   funds that were shared with the horseracing                  23                   industry. Is that what you understood?                  24                   A. Yes, they were -- they were                  25                   available.</p>	<p style="text-align: right;">Page 52</p> <p>1                   remember that? Do you remember being a chair of                  2                   the standing committee on public accounts between                  3                   November 16, 1995 and January 28, 1997?                  4                   A. I had forgotten that but now I                  5                   remember that.                  6 190                Q. Okay. And it might be one of                  7                   those tours of duty one wants to forget. What was                  8                   the standing committee on public accounts?                  9                   A. Notwithstanding the fact that I                  10                   served as chair, I'm going to struggle.                  11 191                Q. I just mean in general terms.                  12                   A. Just generally speaking, it was a                  13                   standing committee where there's all-party                  14                   representation and the committee has a mandate to                  15                   take a look at public expenditures.                  16 192                Q. Right. And that's a process that                  17                   is assisted by the Auditor General of the province;                  18                   is that correct?                  19                   A. The Auditor can have -- I believe                  20                   has an important role to play there. But I think                  21                   the committee also has a mandate to look into items                  22                   of its own choosing.                  23 193                Q. Right. It's independent then, if                  24                   it wants to look into something or investigate                  25                   something, it can, right?</p>
<p style="text-align: right;">Page 51</p> <p>1 185                Q. They were public --                  2                   A. They were public --                  3 186                Q. -- funds?                  4                   A. They were public funds.                  5 187                Q. Public money?                  6                   A. Public money.                  7 188                Q. Right.                  8                   A. And as we struggled at the time, a                  9                   very difficult time in Ontario's economic history,                  10                   after we had been challenged by the great                  11                   recession, we had to take a very long, hard look at                  12                   uses of all public dollars.                  13                   MR. LISUS: I'm going to mark that as                  14                   the next exhibit.                  15                   EXHIBIT NO. 7: Siteholder's Agreement.                  16                   BY MR. LISUS:                  17 189                Q. Sir, I want to go back in time to                  18                   1999 when you were expressing your views about                  19                   gambling in Ontario and in which you indicated that                  20                   you wouldn't roll back arrangements and interfere                  21                   with people's livelihoods, hurt people's                  22                   livelihoods. Okay? Back then.                  23                   At that point in time you had served                  24                   on, and I think in fact were a chair of the                  25                   standing committee on public accounts. Do you</p>	<p style="text-align: right;">Page 53</p> <p>1                   A. Yes.                  2 194                Q. And tell me if I have understood                  3                   correctly just from my reading that every year that                  4                   committee produces the public accounts of Ontario                  5                   in the form of an annual report and consolidated                  6                   financial statements in accordance with the                  7                   requirements of the Financial Administration Act?                  8                   A. Sounds right.                  9 195                Q. And the consolidated financial                  10                   statements include a review of the financial                  11                   statements of government business enterprises,                  12                   right?                  13                   A. If you say so.                  14 196                Q. Okay. Let me just see if I can                  15                   refresh your memory. So, what I want to show you                  16                   here is "Public Accounts of Ontario, 2010-2011."                  17                   And what I understand the standing                  18                   committee on public accounts does is essentially                  19                   work on the completion of "The Public Accounts of                  20                   Ontario, Annual Report and Consolidated Financial                  21                   Statements," which are then presented to the                  22                   legislature. Is that fair?                  23                   A. Makes sense.                  24 197                Q. Okay.                  25                   A. I don't pretend to be an expert on</p>

<p style="text-align: right;">Page 54</p> <p>1 process.</p> <p>2 198 Q. Me neither. If we just look at</p> <p>3 this document, "The Public Accounts of Ontario,</p> <p>4 2010-2011, Annual Report and Consolidated Financial</p> <p>5 Statements," if you go to page 11 of tab 1, or page</p> <p>6 10 is an overview of actual results against 2010</p> <p>7 budget, if we go to page 11 we see a summary of</p> <p>8 revenue, and these are revenue sources, taxation,</p> <p>9 Government of Canada, income from government</p> <p>10 business enterprises, right?</p> <p>11 A. Yes.</p> <p>12 199 Q. And you obviously understood that</p> <p>13 OLG was one of a number of government business</p> <p>14 enterprises?</p> <p>15 A. They were a very important agency</p> <p>16 when it came to generating revenues.</p> <p>17 200 Q. But they were technically and</p> <p>18 legally a government business enterprise, like the</p> <p>19 LCBO was and is, right?</p> <p>20 A. Yes.</p> <p>21 201 Q. And similarly, Ontario Power</p> <p>22 Generation was a government business enterprise?</p> <p>23 A. Yes.</p> <p>24 202 Q. And my only point, sir, in looking</p> <p>25 at the work that the committee on public accounts</p>	<p style="text-align: right;">Page 56</p> <p>1 ended in accordance with Canadian</p> <p>2 public sector accounting standards."</p> <p>3 Right?</p> <p>4 A. Yes, I see that.</p> <p>5 205 Q. And if you just flip back to page</p> <p>6 11, you'll see where the summary or the analysis of</p> <p>7 results indicates an annual deficit, basic</p> <p>8 accounting, and if we go over to page 31, again</p> <p>9 over -- 31 in the middle of the page, we see income</p> <p>10 from investment and government business</p> <p>11 enterprises?</p> <p>12 A. Yes.</p> <p>13 206 Q. And if you follow along with me,</p> <p>14 sir, to page 36, where the notes to the</p> <p>15 consolidated financial statements discuss</p> <p>16 principles of consolidation, under the heading</p> <p>17 "Principles of Consolidation" --</p> <p>18 MR. RATCLIFFE: Perhaps Mr. McGuinty</p> <p>19 could have a moment just to read that. It's quite</p> <p>20 a lengthy paragraph.</p> <p>21 BY MR. LISUS:</p> <p>22 207 Q. I'm just going to put the sentence</p> <p>23 to him that says:</p> <p>24 "Under this method, government</p> <p>25 business enterprises are reported in</p>
<p style="text-align: right;">Page 55</p> <p>1 does is that it prepares these consolidated</p> <p>2 financial statements which include reporting on</p> <p>3 income from government business enterprises, one of</p> <p>4 which would be the OLG and the Lottery Corporation</p> <p>5 before it was called OLG, correct?</p> <p>6 A. Yes.</p> <p>7 203 Q. And if you continue on to page 29,</p> <p>8 we see that the Auditor General is required to</p> <p>9 review and sign off on the work of the standing</p> <p>10 committee on public accounts and the annual report</p> <p>11 and consolidated financial statements, right?</p> <p>12 A. Yes.</p> <p>13 204 Q. So each year the Auditor reviews</p> <p>14 what's done, and by the Auditor I mean the Auditor</p> <p>15 General, and it says:</p> <p>16 "In my opinion, these</p> <p>17 consolidated financial statements</p> <p>18 present fairly, in all material</p> <p>19 respects, the consolidated financial</p> <p>20 position of the Province of Ontario</p> <p>21 as at March 31, 2011, and the</p> <p>22 consolidated results of its</p> <p>23 operations, changes in its net debt,</p> <p>24 change in its accumulated deficit,</p> <p>25 and its cash flows for the year then</p>	<p style="text-align: right;">Page 57</p> <p>1 accordance with the accounting</p> <p>2 principles generally accepted for</p> <p>3 business enterprises."</p> <p>4 And you understood that to be the case?</p> <p>5 A. I see that.</p> <p>6 208 Q. And were you aware, sir - or I</p> <p>7 take it you were aware - that the financial</p> <p>8 statements of the Ontario Lottery and Gaming</p> <p>9 Corporation were audited annually by KPMG?</p> <p>10 A. I was not aware of that.</p> <p>11 209 Q. But you would have understood that</p> <p>12 they were audited?</p> <p>13 A. I would have expected that.</p> <p>14 210 Q. Right. And as part of the work of</p> <p>15 the standing committee on public accounts, the</p> <p>16 financial statements of each government business</p> <p>17 enterprise were included and reviewed and signed</p> <p>18 off on by the Auditor General.</p> <p>19 So, for instance, if we take a look at</p> <p>20 tab 2, the committee which you chaired for a while</p> <p>21 would include, as we see, the financial statements</p> <p>22 of government organizations, government business</p> <p>23 enterprises, trusts and miscellaneous statements,</p> <p>24 right?</p> <p>25 A. I see that.</p>



Page 58

1 211 Q. And if you go with me, sir, to  
 2 page 2-55 in the top right corner, we see at 2-55  
 3 and 2-56, we see included in the public accounts  
 4 the Auditor's report with respect to OLG from the  
 5 accounting firm KPMG. Do you see that?  
 6 A. I see a reference to that report.  
 7 212 Q. Right. And then following that  
 8 report, we see the financial statements of the  
 9 Ontario Lottery and Gaming Corporation?  
 10 MR. RATCLIFFE: What page are you  
 11 looking at, Mr. Lisus?  
 12 MR. LISUS: Oh, they just follow on,  
 13 2-58 and on.  
 14 THE WITNESS: I see that.  
 15 BY MR. LISUS:  
 16 213 Q. And if we go to 2-63, 2 hyphen 63,  
 17 in the notes to the consolidated financial  
 18 statements under E, commissions and bonuses, are  
 19 you with me there?  
 20 A. Yes.  
 21 214 Q. And you go over the page -- well,  
 22 before we go over the page, it talks about  
 23 commissions and bonuses of lottery retailers  
 24 receive a commission of eight percent. Do you see  
 25 that?

Page 59

1 A. Yes.  
 2 215 Q. Bingo service providers receive a  
 3 commission, and racetrack siteholders and the  
 4 horseracing industry are each entitled to receive a  
 5 predetermined percentage of revenue from slots or  
 6 other amounts?  
 7 MR. RATCLIFFE: Sorry, are you over on  
 8 the next page?  
 9 MR. LISUS: 2-64.  
 10 BY MR. LISUS:  
 11 216 Q. As a commission.  
 12 A. I'm not sure I see a reference to  
 13 the word "commission" in reference to racetracks.  
 14 217 Q. You see where E is commissions and  
 15 bonuses?  
 16 MR. RATCLIFFE: Mr. Lisus, Mr. McGuinty  
 17 was chair of this committee several years before.  
 18 I'm not sure how this has any relevance. I mean,  
 19 you have the report itself that's signed by the  
 20 Auditor General. You haven't asked him whether or  
 21 not he's looked at these reports previously or he  
 22 would have had any involvement with the committee  
 23 at this point in time, 2010-2011. How is this  
 24 relevant?  
 25 MR. LISUS: Well, I'll tell you how

Page 60

1 it's relevant, if you want me to, and I think I  
 2 should probably do that in the absence of the  
 3 witness.  
 4 MR. RATCLIFFE: Would you mind stepping  
 5 outside?  
 6 THE WITNESS: Sure.  
 7 -- WITNESS RETIRES.  
 8 MR. LISUS: I put to a number of  
 9 witnesses that the revenue share is identified as  
 10 an operating expense of the OLG, and Mr. McGuinty  
 11 has today testified that he was told that these  
 12 were public funds, public money, which has a  
 13 specific meaning, as I'll take him to shortly, and  
 14 he's also in many places in the record, the  
 15 legislature and elsewhere, characterized these, the  
 16 funds shared with the horseracing industry, as a  
 17 subsidy.  
 18 They're clearly not, as reported by the  
 19 Auditor General, by the committee that he chaired  
 20 and accepted by the legislature, so I want to show  
 21 him that and I'm going to ask him some questions  
 22 about his public statements that they were a  
 23 subsidy.  
 24 MR. RATCLIFFE: You've got the report  
 25 of the Auditor General saying --

Page 61

1 MR. LISUS: I just want to know if he  
 2 understood that to be the case. I mean, these are  
 3 presented to Parliament. He is the leader of the  
 4 government. He's characterizing these funds as  
 5 subsidies, as are you, and as public funds, as are  
 6 you and OLG. They don't meet any test for public  
 7 funds or subsidies under any of the government's  
 8 financial records, Auditor General's or statutes,  
 9 as we'll see.  
 10 MR. RATCLIFFE: And you're free to  
 11 argue that. Again, you're asking him --  
 12 MR. LISUS: But before I argue it --  
 13 MR. RATCLIFFE: You're asking for his  
 14 views on something that he's not familiar with.  
 15 MR. LISUS: I'm going to put to him  
 16 later on, Mr. Ratcliffe, his statements in the  
 17 House and in the press and to the public that the  
 18 revenues that I'm now showing him were subsidies,  
 19 public funds, as he says, public monies.  
 20 And I'm going to show him that they  
 21 aren't, on any definition, public money, public  
 22 funds, which are defined both as a matter of  
 23 accounting principles, public sector accounting,  
 24 and statute.  
 25 So, I'm going to seek to understand why

<p style="text-align: right;">Page 62</p> <p>1 he, many times, characterized these as subsidies.                  2 MR. RATCLIFFE: Maybe that's the                  3 question you should ask him then.                  4 MR. LISUS: I will, but I am entitled                  5 to lead up to it and I am entitled to have a                  6 foundation for it.                  7 MR. ROSENBERG: Can we agree though,                  8 counsel, that in having him review these documents                  9 you're simply asking him at this stage to confirm                  10 that that is what is written on the page, not                  11 asking him to accept the truth of what's written                  12 there?                  13 MR. LISUS: No. If he wants to                  14 disagree with the Auditor General and the public                  15 accounts, then he can do that, I guess, but I'm not                  16 asking him to do that unless he wants to.                  17 MR. ROSENBERG: It's not agree or                  18 disagree, counsel. As Mr. Ratcliffe has said,                  19 you're simply asking him to review documents of                  20 which he is not necessarily familiar.                  21 MR. LISUS: I'm going to ask him why he                  22 characterized these payments as subsidies and as                  23 public funds later on, with the benefit of what I                  24 would have thought he knew as a member of                  25 government, the leader of government, and someone</p>	<p style="text-align: right;">Page 64</p> <p>1 put that to him very clearly and he agreed there                  2 isn't. This is simply the same exercise.                  3 MR. RATCLIFFE: So you have your                  4 evidence from Mr. Duncan that you're looking for in                  5 terms of that. You're now asking Mr. McGuinty to                  6 comment on --                  7 MR. LISUS: No, I'm not. I'm going to                  8 ask him why he described -- in due course, why he                  9 consistently characterized these funds as subsidies                  10 and as public funds.                  11 MR. RATCLIFFE: And that's fair to ask                  12 that. I'm not suggesting it's not.                  13 I'm just saying that to take him                  14 through this and, you know, get into this whole                  15 question, he has already indicated in his evidence                  16 that he's not, you know, familiar with the details.                  17 MR. LISUS: Okay. Let's get him back                  18 and I'll see if I can truncate this.                  19 MR. ROSENBERG: I want to put my                  20 objection on the record as well, which is that if                  21 you intend to contradict Mr. Duncan using these                  22 documents, which were certainly available to you,                  23 you had an obligation to provide him with these                  24 documents for the purpose of contradicting his                  25 evidence.</p>
<p style="text-align: right;">Page 63</p> <p>1 with some experience as a chair of the public                  2 accounts committee, standing committee on public                  3 accounts.                  4 MR. ROSENBERG: Well, I'll put my                  5 position on the record, which is that it's unfair                  6 to ask this witness to comment on these particular                  7 documents. If you simply wish to review them with                  8 him, that's your use of your time, but beyond that                  9 I do have an objection. It is a particularly                  10 unfair way to conduct an examination given that                  11 this document was submitted by Mr. Duncan.                  12 MR. LISUS: Look, Mr. Duncan told --                  13 MR. ROSENBERG: If you would just let                  14 me finish putting my position on the record.                  15 Submitted by Mr. Duncan. You examined Mr. Duncan                  16 last week and you did not put to him this several                  17 hundred page binder of the public accounts of                  18 Ontario.                  19 MR. LISUS: Mr. Duncan was crystal                  20 clear that these were public funds, the funds that                  21 belonged to the consolidated revenue fund, so I                  22 have his position. He was also crystal clear that                  23 there is no document or record that identifies any                  24 of these funds as a transfer payment, business                  25 support, economic development or anything else. I</p>	<p style="text-align: right;">Page 65</p> <p>1 MR. LISUS: I don't think so.                  2 Mr. Duncan has an obligation to identify for me,                  3 knowing about such documents, where it is that                  4 these funds belong to the consolidated revenue                  5 fund.                  6 MR. ROSENBERG: That's not fair to a                  7 Rule 39.03 witness, Mr. Lisus. If you intended to                  8 contradict Mr. Duncan's evidence on this point, you                  9 had an obligation to put to him the documents that                  10 you are now purporting to put to Mr. McGuinty for                  11 that purpose. It is unfair the way you're                  12 conducting this examination and you have my                  13 objection.                  14 -- WITNESS RESUMES.                  15 BY MR. LISUS:                  16 218 Q. Mr. McGuinty, let me see if I can                  17 truncate this. Did you understand, sir, that in                  18 the public accounts approved by the Auditor General                  19 and in the financial statements of OLG, the funds                  20 shared with the horseracing industry are accounted                  21 for as operating expenses in the nature of                  22 commissions?                  23 A. I would not have known how they                  24 were accounted for.                  25 219 Q. Okay. And is today the first time</p>

Page 66

1 you are understanding that?  
 2 A. Sorry, understanding what?  
 3 220 Q. That the revenues shared every  
 4 year from the Slots at Racetrack Program with the  
 5 horseracing industry were recorded by OLG, audited  
 6 by KPMG, reviewed by the Auditor General as  
 7 operating expenses in the nature of a commission?  
 8 A. If that's what this says, then  
 9 yes.  
 10 221 Q. Okay. So today is the first time  
 11 you've become aware of that?  
 12 MR. RATCLIFFE: You have to say yes.  
 13 THE WITNESS: Yes.  
 14 BY MR. LISUS:  
 15 222 Q. So, sir, if that is, in fact, how  
 16 those funds are identified and accounted for, you  
 17 and I can agree that they are not public funds?  
 18 A. That's not how I understood it.  
 19 223 Q. Because of what you were told?  
 20 A. My understanding was that these  
 21 were public dollars.  
 22 224 Q. Okay. Sir, you understand that  
 23 the government can't call whatever it likes a  
 24 public dollar; it has to be a true public dollar,  
 25 correct?

Page 67

1 A. Here's my simple understanding of  
 2 how it worked. I believe OLG reports to the  
 3 Ministry of Finance, and the Ministry of Finance  
 4 has a very important responsibility, of course, to  
 5 put in place plans to help generate revenues.  
 6 One of the tools, one of the agencies,  
 7 one of the sources it has to generate those  
 8 revenues is OLG.  
 9 225 Q. Right.  
 10 A. So there is an expectation that  
 11 they will generate revenues through their various  
 12 operations, including at racetracks, and the  
 13 revenues they generate are public.  
 14 226 Q. Okay. So your understanding, sir,  
 15 if I am following you, is that because revenue is  
 16 generated by a government business enterprise, the  
 17 revenue is public; fair?  
 18 A. Yes.  
 19 227 Q. All right, thank you. Were you  
 20 also aware, sir, from the time when you were on the  
 21 standing committee on public accounts that the  
 22 committee would compose a detailed schedule of all  
 23 payments made by all ministries, including transfer  
 24 payments and grants and any other payment? Do you  
 25 remember that?

Page 68

1 A. I can't recall that but it makes  
 2 sense that the bureaucracy would assume that  
 3 responsibility.  
 4 MR. RATCLIFFE: Mr. Lisus, were you  
 5 just finishing your question, because I'm just  
 6 wondering if it makes sense to take our morning  
 7 recess.  
 8 MR. LISUS: Yes, I was going to mark  
 9 the 2010 public accounts as the next exhibit. And  
 10 then we can take our morning break.  
 11 MR. MATTHEWS: Can I, just for the  
 12 record, indicate we are marking as the next exhibit  
 13 the 2010-2011 public accounts of Ontario, together  
 14 with Volume 2B, the financial statements of  
 15 government organizations, government business  
 16 enterprises, trusts and miscellaneous statements,  
 17 along with Volume 3, detailed schedule of payments.  
 18 That's the next exhibit.  
 19 EXHIBIT NO. 8: 2010-2011 public  
 20 accounts of Ontario, and Volume 2B, the  
 21 financial statements of government  
 22 organizations, government business  
 23 enterprises, trusts and miscellaneous  
 24 statements, and Volume 3, detailed  
 25 schedule of payments.

Page 69

1 -- RECESS AT 11:50 --  
 2 -- UPON RESUMING AT 12:01 --  
 3 BY MR. LISUS:  
 4 228 Q. Mr. McGuinty, I would like to  
 5 clarify something. Are you aware of any government  
 6 record which identifies or characterizes or reports  
 7 the revenue shared with the horseracing industry as  
 8 a subsidy?  
 9 A. I don't -- the word "support" I  
 10 have seen.  
 11 229 Q. And when you say the word  
 12 "support," are you aware of any government  
 13 accounting record that characterizes or accounts  
 14 for or describes the revenue shared with the  
 15 horseracing industry as "support"?  
 16 A. I can't say that.  
 17 230 Q. Okay. Are you aware of any  
 18 government accounting or financial record that  
 19 accounts, identifies, describes or characterizes  
 20 the revenue shared with the horseracing industry as  
 21 an economic development program?  
 22 A. No.  
 23 231 Q. Are you aware of any government  
 24 accounting or financial record that identifies,  
 25 characterizes, accounts or describes the revenue

Page 70	Page 72
<p>1 shared with the horseracing industry as a grant or                  2 a loan or a rebate or a subsidy?                  3 A. I can't say that such a reference                  4 exists or does not.                  5 232 Q. Thank you. You were aware during                  6 your time in government of the requirements                  7 governing transfer payments?                  8 MR. RATCLIFFE: Can you be a bit more                  9 specific in terms of what your question is there?                  10 BY MR. LISUS:                  11 233 Q. Sure. There were government                  12 directives from the Management Board regarding                  13 transfer payment accountability, correct? Are you                  14 generally aware of that?                  15 A. No. I would expect that there                  16 would be. We're not going to give several billion                  17 dollars to health and not have some strings.                  18 234 Q. Right. And I asked Mr. Orsini                  19 about a Management Board directive on transfer                  20 payment accountability from September 1998, and I                  21 understand, sir, that during your time in                  22 government, no one ever said to you that the                  23 revenue shared with the horseracing industry                  24 pursuant to the Slots at Racetrack Program was a                  25 transfer payment, right?</p>	<p>1 Auditor General or any other government accounting                  2 body, such as the standing committee on public                  3 accounts, taking issue with the way the Ontario                  4 Lottery and Gaming Corporation accounted for the                  5 revenue share with the horseracing industry as a                  6 commission?                  7 A. I am not aware of that.                  8 241 Q. And certainly, sir, during the                  9 time you were in government, if you thought that                  10 hundreds of millions of dollars were being                  11 improperly accounted for as an operating expense in                  12 the nature of a commission, you would have expected                  13 KPMG and the Auditor General to have flagged that                  14 issue, right?                  15 A. Yes.                  16 242 Q. And you would have expected KPMG                  17 and the Auditor General to have flagged the fact                  18 that OLG was accounting for hundreds of millions of                  19 dollars as an operating expense instead of as                  20 public funds that should be going to the                  21 consolidated revenue fund, right?                  22 MR. RATCLIFFE: Well, your question,                  23 he's indicated that he's not familiar with what the                  24 Auditor General did specifically, and now you're                  25 posing another question --</p>
<p>1 A. I don't recall that.                  2 235 Q. Right. Because, as I think we've                  3 seen from the exercise a minute ago, the public                  4 accounts of Ontario and the consolidated financial                  5 statements were prepared by the committee on public                  6 accounts, reviewed by the Auditor General, and                  7 presented every year to Parliament, correct?                  8 A. Yes.                  9 236 Q. And in every year the financial                  10 statements of government business enterprises were                  11 included in that review process, correct?                  12 A. I believe so.                  13 237 Q. And the Auditor General never took                  14 any issue with the manner in which OLG accounted                  15 for the revenue that was shared with the                  16 horseracing industry pursuant to the Slots at                  17 Racetrack Program, correct?                  18 A. I can't say that.                  19 238 Q. Because you don't know?                  20 A. Well, you said "never."                  21 239 Q. Are you aware of the Auditor                  22 General ever saying, hey --                  23 A. I'm not aware of what the Auditor                  24 General said.                  25 240 Q. Okay. You aren't aware of the</p>	<p>1 MR. LISUS: Well, I showed him what                  2 they did. They signed off on the consolidated                  3 financial statements of the government including                  4 the government business enterprises every year.                  5 MR. RATCLIFFE: Then those reports                  6 speak for themselves. So why are you asking                  7 Mr. McGuinty to provide some kind of second                  8 opinion?                  9 MR. LISUS: I'm not asking for a second                  10 opinion, Mr. Ratcliffe. The reports do speak for                  11 themselves.                  12 I'm asking whether Mr. McGuinty or                  13 anyone else that he knows of ever raised with the                  14 Auditor General or KPMG the concern that they are                  15 accounting for hundreds of millions of dollars as                  16 an operating expense of a government business                  17 enterprise instead of public funds that should be                  18 going into the consolidated revenue fund, that's                  19 all.                  20 MR. ROSENBERG: I object to that                  21 question. It presupposes that the two are not                  22 compatible.                  23 MR. RATCLIFFE: Is that something --                  24 BY MR. LISUS:                  25 243 Q. Did you ever raise such a concern</p>

Page 74		Page 76	
1	with the Auditor General, Mr. McGuinty?	1	A. So you tell me.
2	A. No.	2 252	Q. And you've seen that?
3 244	Q. I can have that back, thank you.	3	A. No, I've not seen that.
4	The Liberal Party came to power in the	4 253	Q. Oh, you were just told that?
5	fall of 2003; is that correct?	5	A. Yeah, yeah.
6	A. Yes.	6 254	Q. All right. So, I won't take you
7 245	Q. And are you aware, sir, that in	7	to every single budget because you're told it's
8	every budget passed, the Slots at Racetrack Program	8	revealed in every single budget. One thing we can
9	was referred to?	9	agree on, sir, you and I, is that there was nothing
10	A. No.	10	secret about the Slots at Racetrack Program and the
11 246	Q. You aren't aware of that?	11	revenue share with the horseracing industry,
12	A. No.	12	correct?
13 247	Q. Is today the first time you're	13	A. No, I would not categorize it as
14	becoming aware of that?	14	secret, but given that it says footnote on page
15	A. As a result of the documentation I	15	235, I don't know how long the whole budget is, I
16	became -- it was brought to my attention that it's	16	think it's fair to say it's hard to find unless
17	part of the budget.	17	you're looking for it.
18 248	Q. Okay. And so, I just want to	18 255	Q. Well, go over the page to page
19	understand this, sir. You became Premier in 2003	19 236:	
20	and you were not aware, until you prepared to give	20	"Approximately 20 percent of
21	your evidence here today, that in every budget the	21	gross revenue from slot machines at
22	Slots at Racetrack Program, and in particular the	22	racetracks is used to promote the
23	revenue shared with the horseracing industry, was	23	economic growth of the horseracing
24	identified?	24	industry. Since 1998, this
25	A. That is correct.	25	initiative has provided over \$3.4
Page 75		Page 77	
1 249	Q. And so, for instance, if you look	1	billion to the horseracing industry
2	at the 2011 Ontario budget, not only -- on page	2	in Ontario, a key component of the
3	235, sir.	3	province's agricultural sector."
4	MR. MATTHEWS: We're showing the	4	Do you see that?
5	witness what has been designated as Exhibit 34 to	5	A. Yes.
6	the affidavit of Walter Parkinson sworn April 25th,	6 256	Q. That's not a footnote?
7	2017.	7	A. No.
8	BY MR. LISUS:	8 257	Q. But you and I can agree, sir,
9 250	Q. We see under the heading "Other	9	footnote or not, the budget is a public document,
10	Beneficiaries of Gaming Activities" there is a	10	correct?
11	note:	11	A. Yes.
12	"Operating expenses of the	12 258	Q. It's the result of a public --
13	Ontario Lottery and Gaming	13	it's the result of a process for the benefit of the
14	Corporation include revenues to the	14	public, correct?
15	agricultural sector as part of the	15	A. Yes.
16	Slots at Racetrack Program."	16 259	Q. The reason the budget is published
17	Do you see that?	17	is so that the public -- I'll start that again.
18	A. I see that as a footnote on page	18	The reason the budget is published and
19	235.	19	tabled in the legislature is so that the public can
20 251	Q. Right. And you also know, as you	20	understand the finances of the province and how
21	explained to me, as a result of having learned from	21	much money is received and how it is spent,
22	your review of the documents in preparation for	22	correct?
23	giving evidence today that in every year's budget	23	A. Yes.
24	since inception the program and the revenue share	24 260	Q. So you and I can agree, sir, that
25	was disclosed?	25	whether or not specific reference to an expenditure

Page 78	Page 80
<p>1 is in a footnote or in the text of the budget                  2 doesn't matter; it's a public document for the                  3 purposes of informing the public, correct?                  4 A. Yes.                  5 261 Q. And so --                  6 A. What I would say --                  7 262 Q. Yes?                  8 A. -- is there's a difference between                  9 making something public and having something known.                  10 263 Q. And there is a difference between                  11 making something public and having something                  12 secret, correct?                  13 A. Yes.                  14 264 Q. Secret means it's hidden, right?                  15 A. Yes.                  16 265 Q. It's kept from the public, right?                  17 A. Yes.                  18 266 Q. Often for a nefarious purpose if                  19 it's a secret, right? Right?                  20 A. Yeah.                  21 MR. LISUS: Okay. This is the next                  22 exhibit.                  23 MR. MATTHEWS: We're at Exhibit 9.                  24 This document has the designator SB989.                  25 EXHIBIT NO. 9: Document, Bates</p>	<p>1 Just at the highest level, documents                  2 are prepared. This Mr. Denton appears to be a                  3 bureaucrat, not part of the political staff,                  4 working in Cabinet Office, and he has prepared                  5 speaking notes. I don't recall these speaking                  6 notes. Even if presented with speaking notes,                  7 there is no obligation on me or a Cabinet Minister                  8 to stick to those, or agree with those.                  9 This is suggested wording: You were at                  10 a police funeral in the morning, you gave a                  11 luncheon speech, you attended question period, you                  12 come out and have been scrummed and then somebody                  13 says give me your coat, you're going into your next                  14 meeting, this is what you can say.                  15 270 Q. Okay.                  16 A. Just to give you a sense of the                  17 environment, hence the importance of speaking notes                  18 to help centre you and remind you what these things                  19 are all about. Again, there's no obligation to                  20 stick to those.                  21 271 Q. But typically they are stuck to                  22 because of the environment that you described,                  23 you're going from one event to the next?                  24 A. Well, actually based on what --                  25 politicians like to wander, so you can give them a</p>
<p>1 numbered SB989.                  2 BY MR. LISUS:                  3 267 Q. I want to ask you, sir, to just                  4 take a look at a document, December 2004,                  5 CRE358197, Exhibit 18 on the examination of                  6 Mr. Snobelen.                  7 What this is, sir, is speaking notes                  8 that appear to have been prepared for your benefit                  9 in December of 2004.                  10 MR. RATCLIFFE: Take a moment just to                  11 look at it.                  12 THE WITNESS: (Witness reads document).                  13 BY MR. LISUS:                  14 268 Q. And what I'm interested in, sir,                  15 is at the top of the second page.                  16 A. I see it.                  17 269 Q. Now, just as a matter of process,                  18 perhaps you can help me out. In my tour through                  19 the dozens of thousands of documents in this case,                  20 I've seen many references to minister's speaking                  21 points, chairman's speaking points, speaking notes.                  22 What is the process of folks, in this case                  23 Mr. Frank Denton, preparing speaking notes?                  24 A. I wish I could say I knew who                  25 Mr. Denton was but I don't recall that name.</p>	<p>1 script but they often don't stick to it.                  2 272 Q. Well, the speaking note for you                  3 here says:                  4 "Expand slots at racetracks in                  5 the context of a renegotiation of a                  6 20 percent commission which is                  7 giving the horse industry massive                  8 windfall profits."                  9 Do you see that?                  10 A. Yes.                  11 273 Q. All right. And so, fair to say                  12 that in December 2004 there was a Cabinet meeting                  13 of some kind at which the subject of gaming was                  14 discussed, right?                  15 A. Yes.                  16 274 Q. And the speaking notes prepared                  17 for you were prepared to convey the message that                  18 the government wanted to expand slots at                  19 racetracks, right?                  20 A. It says that there is a proposal                  21 from OLG, and these are his recommendations.                  22 275 Q. Okay. And the recommendation was                  23 to expand the slots at racetracks?                  24 A. Yes.                  25 276 Q. And we know that they were</p>

Page 82		Page 84	
1	expanded, that more slot machines were introduced	1	283 Q. Okay.
2	into more racetracks, right?	2	A. (Witness reads document). Is
3	A. Yes.	3	there a specific provision that you want to draw my
4	277 Q. And at the same time there was a	4	attention to?
5	desire on the part of government to renegotiate the	5	284 Q. Yes. The only point, sir, I
6	20 percent commission, which was giving the horse	6	wanted to make is if I look at the second page
7	industry massive windfall profits of 300 million	7	under B.2:
8	annually, if that's the number?	8	"Cabinet decided to expand slot
9	A. It says 300 dollars.	9	machines at racetracks supported by
10	278 Q. Right. That wouldn't be a massive	10	a business case and as part of the
11	windfall profit, would it?	11	renegotiation."
12	A. No.	12	Do you see that?
13	279 Q. But let me see if I can summarize	13	A. Yes.
14	this. In 2004 two things appear to have been going	14	285 Q. And so, does that assist you in
15	on. One was a desire to expand the program of	15	recollecting a decision made by Cabinet to expand
16	slots at racetracks, and the second to renegotiate	16	the slot machines at racetrack and to try and
17	the 20 percent commission structure which was	17	renegotiate the commission with the horseracing
18	generating massive windfall profits for the	18	industry?
19	horseracing industry?	19	A. It's 14 years ago.
20	A. It appears to be that.	20	286 Q. You don't remember?
21	MR. LISUS: Okay. If I can just take	21	A. I don't remember.
22	that as the next exhibit, please, sir. The next	22	287 Q. Okay. Can we agree that from the
23	exhibit.	23	speaking notes and the Cabinet minute that it
24	EXHIBIT NO. 10: Speaking notes, Bates	24	appears to have been agreed by Cabinet that
25	numbered CRE358197.	25	government would expand slot machines at racetrack
Page 83		Page 85	
1	BY MR. LISUS:	1	and try and renegotiate the commission structure
2	280 Q. And if we follow along in	2	with the horseracing industry?
3	sequence, that was December 2014 that those	3	A. Yes.
4	speaking notes appear to have been prepared, there	4	MR. LISUS: Next exhibit, please.
5	was a Cabinet meeting on December 14 --	5	EXHIBIT NO. 11: Cabinet meeting, Bates
6	A. Sorry.	6	numbered CR27079.
7	MR. RATCLIFFE: 2014? I think you said	7	MR. LISUS: Give Mr. Rosenberg the
8	2014.	8	document number.
9	MR. LISUS: You're correct, December	9	MR. MATTHEWS: The cabinet minute
10	2004. And the speaking notes are December 8, 2004.	10	that's just been marked is CR27079.
11	BY MR. LISUS:	11	BY MR. LISUS:
12	281 Q. There was a Cabinet meeting on	12	288 Q. Sir, are you aware that the
13	December 14, 2004, which I'm showing you the	13	commission that is referred to in this minute and
14	Cabinet minute of, and it was explained to me last	14	that we've seen in the financial statements was
15	week what a Cabinet minute is and I think the	15	never deposited to the consolidated revenue fund?
16	explanation was it's the precise decision of	16	A. I'm not aware.
17	Cabinet on a point. Is that what a Cabinet minute	17	289 Q. Were you on the understanding that
18	is?	18	the commission paid to the horseracing industry
19	MR. RATCLIFFE: Could he just have a	19	was, in fact, credited to the consolidated revenue
20	moment to review?	20	fund?
21	BY MR. LISUS:	21	A. I'm not aware.
22	282 Q. Yes. I don't mean this particular	22	290 Q. Not aware one way or the other?
23	one. I just mean generally what you understand a	23	A. Yeah.
24	Cabinet minute to be.	24	291 Q. Were you told that it was?
25	A. Yes.	25	A. My understanding, when this matter

Page 86	Page 88
<p>1 was first brought to my attention, which would have                  2 been in 2012, was that these were public monies,                  3 and at the time there were many considerations and                  4 many pressures in terms of the best way to deploy                  5 public monies.                  6 292 Q. And were you aware, sir, that                  7 public money is defined by the Financial                  8 Administration Act as money belonging to Ontario                  9 and received or collected by the Minister of                  10 Finance?                  11 A. I'm not aware of that particular                  12 definition.                  13 293 Q. So you weren't told how or why it                  14 was public money; you were just told it was public                  15 money and that's how you understood it?                  16 A. That's how I understood it.                  17 294 Q. I asked you what you were told in                  18 2012 when the issue of the horseracing industry                  19 first came across your desk for the purposes of the                  20 budget process.                  21 Did you know who the regulator of the                  22 horseracing industry was in 2012?                  23 A. I don't believe so.                  24 295 Q. Did you know how many racetracks                  25 there were in the Province of Ontario?</p>	<p>1 Finance and the Ontario Racing Commission signed in                  2 the summer of 2011?                  3 A. No.                  4 303 Q. Did you know in the 1st Quarter of                  5 2012 how many jobs in rural Ontario were connected                  6 to the horseracing industry?                  7 A. No, but I would be surprised if                  8 there was not a discussion and numbers brought to                  9 my attention.                  10 304 Q. Amongst your staff?                  11 A. Yes.                  12 305 Q. But you don't recall it one way or                  13 the other?                  14 A. That's correct.                  15 306 Q. Did you know anything about the                  16 horseracing industry in 2012, other than that it                  17 existed?                  18 A. My knowledge there would be                  19 modest.                  20 307 Q. Okay. Is it fair to say minimal?                  21 A. Probably minimal.                  22 308 Q. I'm going to ask you about 2010.                  23 This is an examination -- excuse me, an exhibit on                  24 the examination of Mr. Seiling, Exhibit number 7,                  25 CRE85399, which begins with a letter from Mr.</p>
<p>1 A. I would have had a rough guess.                  2 296 Q. Did you understand how many                  3 standardbred horses there were in the Province of                  4 Ontario?                  5 A. No.                  6 297 Q. Did you understand what the                  7 breeding cycle of a standardbred horse was?                  8 A. No.                  9 298 Q. Did you understand the                  10 relationship between purse accounts at racetracks                  11 and the breeding cycle and horse supply?                  12 A. No.                  13 299 Q. Did you understand the connection                  14 between live race dates and the horse supply and                  15 breeding cycle?                  16 A. No.                  17 300 Q. Did you know who had economic                  18 oversight for the horseracing industry in 2012?                  19 A. I believed it was Finance.                  20 301 Q. And did you know what role, if                  21 any, the Ontario Racing Commission played with                  22 respect to the horseracing industry in 2012?                  23 A. No.                  24 302 Q. Did you know that there was a                  25 Memorandum of Understanding between the Minister of</p>	<p>1 Duncan to Mr. Seiling approving the Ontario Racing                  2 Commission's business plan for 2009 to 2012.                  3 In the 1st Quarter of 2012, sir, were                  4 you aware that the Ministry of Finance annually                  5 approved, reviewed and approved business plans of                  6 the Ontario Racing Commission?                  7 A. No. Does it surprise me? No.                  8 309 Q. Right. Did you know who Rod                  9 Seiling was in 2012?                  10 A. No.                  11 310 Q. If we just look at this business                  12 plan, sir, and just to orient you, this is a                  13 business plan which the Ontario Racing Commission,                  14 which was the regulator of the horseracing                  15 industry, submitted to the Ministry of Finance, to                  16 which it was responsible for review and approval,                  17 okay?                  18 And if we look at the -- I'm going to                  19 go with these pages in the upper right-hand corner,                  20 89, under the heading "Mandate."                  21 A. Okay.                  22 311 Q. We see that it says:                  23 "The Ontario Racing Commission                  24 acts in the public interest to                  25 govern, direct, control and regulate</p>



<p style="text-align: right;">Page 90</p> <p>1 the horseracing industry in Ontario,                  2 and to ensure public confidence in                  3 the honesty and integrity of the                  4 industry."                  5 You weren't aware of what the Ontario                  6 Racing Commission's mandate was, right?                  7 A. No.                  8 312 Q. And if we look at the legislation,                  9 heading "Legislation" just at the top there, the                  10 report discusses the Racing Commission Act and the                  11 change in structure, and it says:                  12 "This change in structure                  13 established by the Racing Commission                  14 Act 2000 confirmed the ORC's status                  15 as an independent decision-making                  16 body, responsible for ensuring that                  17 the industry operates with honesty                  18 and integrity and that the                  19 significant economic benefits                  20 provided to the provincial economy                  21 and rural areas of the province were                  22 protected."                  23 See that?                  24 A. Yes.                  25 313 Q. If we look, sir, at the core</p>	<p style="text-align: right;">Page 92</p> <p>1 That was not known to you in 2012,                  2 correct?                  3 A. I can't recall which numbers were                  4 presented to me in 2012.                  5 317 Q. Let me ask you this, sir. Were                  6 you at the Cabinet meeting on February 8, 2012 at                  7 which the decision to terminate revenue sharing                  8 with the horseracing industry from Slots at                  9 Racetrack Program was recorded in a Cabinet minute?                  10 A. I believe so.                  11 318 Q. Do you recall it?                  12 A. The Cabinet meeting?                  13 319 Q. Yes.                  14 A. No.                  15 320 Q. Okay. Do you recall being                  16 prepared for the Cabinet meeting?                  17 A. I don't recall specifically, but                  18 by way of practice, personal and operational, I                  19 would have been briefed.                  20 321 Q. But you don't have a recollection                  21 of so being briefed; you just believe that you                  22 would have been briefed as a matter of practice?                  23 A. Yes, yes.                  24 322 Q. And I presume you are not                  25 surprised to learn that there was a regulator for</p>
<p style="text-align: right;">Page 91</p> <p>1 business functions of the Commission at page 92, we                  2 see that it includes officiating, investigations,                  3 compliance, regulatory, equine medication,                  4 regulation of racetracks, licensing and program                  5 delivery. And the programs are, the ORC has                  6 directed program development and delivery                  7 responsibilities for the horse improvement program.                  8 Did you have any idea in 2012 what the                  9 horse improvement program was?                  10 A. No.                  11 314 Q. Do you today?                  12 A. I have some modest knowledge based                  13 on what I've read.                  14 315 Q. And you understand it to be a                  15 program designed to benefit the breeding of horses                  16 and standardbred horses?                  17 A. I can't say precisely what it's                  18 for, but that sounds reasonable.                  19 316 Q. And do you see over the page at                  20 94, under "Industry Statistics," where it talks                  21 about the number of Ontarians who owed their                  22 permanent jobs to the horseracing and breeding                  23 industry in the province in 2004, 40,000 in 2004.                  24 And when part-time and casual labour is included,                  25 over 65,000 Ontarians rely on the industry.</p>	<p style="text-align: right;">Page 93</p> <p>1 the horseracing industry in existence in 2012,                  2 correct?                  3 A. Not at all. In fact, had you                  4 asked me in a scum in 2007: Mr. McGuinity, what                  5 about the Ontario Racing Commission for horses? I                  6 would have said: Well, that's a body that's in                  7 place to oversee the horseracing industry in                  8 Ontario.                  9 I mean, just intuitively that's where I                  10 would have gone. It doesn't surprise me that such                  11 a body exists, that it was playing an important                  12 role.                  13 323 Q. And that is the body that you                  14 would expect to have liaised with, consulted with                  15 stakeholders in the horseracing industry as the                  16 regulator responsible for that industry?                  17 A. Yes.                  18 324 Q. And --                  19 A. Of course there are about 100,000                  20 people working in the Ontario civil service, and it                  21 would also be my expectation that in addition to                  22 relevant ministers being made aware of issues and                  23 concerns and ambitions of particular stakeholder                  24 groups, politicians come and politicians go, so                  25 there's a lot of institutional knowledge inside the</p>

<p style="text-align: right;">Page 94</p> <p>1 bureaucracy and I would count on them as well to                  2 convey to the passing politicians their                  3 understanding of the ecosystem and the concerns.                  4 325 Q. That's helpful. And in this case                  5 would that include the Ontario Ministry of                  6 Agriculture and Rural Affairs?                  7 A. Yes.                  8 326 Q. Now, we talked earlier this                  9 morning about the press releases as a means of                  10 communicating when we saw press releases from 1999.                  11 I want to show you a notice to the industry from                  12 February 1, 2010.                  13 MR. RATCLIFFE: Do you want to mark                  14 this as an exhibit then?                  15 MR. LISUS: We can mark that as the                  16 next exhibit.                  17 MR. MATTHEWS: CRE85399 is Exhibit 12.                  18 EXHIBIT NO. 12: Letter, Bates numbered                  19 CRE85399.                  20 BY MR. LISUS:                  21 327 Q. Next is Exhibit 1 on the                  22 examination of Mr. Orsini, SB5282. Sir, I                  23 appreciate that you didn't have a lot of knowledge                  24 about the horseracing industry in 2012, but you did                  25 know that there were tracks?</p>	<p style="text-align: right;">Page 96</p> <p>1 about a year?                  2 A. No, I can't recall that.                  3 333 Q. And you obviously weren't told,                  4 then, that the focus of that review was on                  5 standardbred racing and standardbred breeding for                  6 horse supply for standardbred racing?                  7 A. Yes.                  8 334 Q. You were not told that?                  9 A. I was not told that.                  10 335 Q. So, I want to just show you a                  11 notice put out to the industry by the Ontario                  12 Racing Commission on February 1, 2010 which says:                  13 "In October 2009, the board of                  14 the ORC set a moratorium on any race                  15 date reduction in 2010. This                  16 decision provides the industry the                  17 best opportunity it may ever have to                  18 work together in a cohesive and                  19 consultative fashion to lay the                  20 groundwork for the future prosperity                  21 of the industry (tracks, horse                  22 people and breeders)."                  23 And it goes on to talk about a new                  24 model to assist in the allocation of race dates.                  25 Right? Do you see that?</p>
<p style="text-align: right;">Page 95</p> <p>1 A. Yes.                  2 328 Q. And you did know that horses raced                  3 at the tracks?                  4 A. Yes.                  5 329 Q. And you did know that the race                  6 horse obviously was at the centre of the                  7 horseracing industry?                  8 A. Yes.                  9 330 Q. And that the race horses were bred                  10 in Ontario to race at tracks?                  11 A. Yes.                  12 331 Q. I want to just show you a document                  13 from the Ontario Racing Commission which is a                  14 notice to the industry which says:                  15 "A new model for racing, a                  16 collaborative approach."                  17 And I want to know, sir, whether you                  18 were aware in 2010 that the regulator, the ORC, was                  19 undertaking a review of live racing in Ontario?                  20 A. I can't recall that.                  21 332 Q. Do you recall ever being told in                  22 2012 that the regulator had undertaken a review of                  23 the racing program in Ontario, in particular the                  24 number of live race dates which included                  25 consultation with the industry over the course of</p>	<p style="text-align: right;">Page 97</p> <p>1 A. Yes.                  2 MR. RATCLIFFE: You've got the first                  3 paragraph. Have you read the other paragraph?                  4 THE WITNESS: (Witness reads document).                  5 BY MR. LISUS:                  6 336 Q. Okay?                  7 A. (Witness reads document). Yes.                  8 337 Q. And then if you go over the page,                  9 as part of the notice to the industry, it says:                  10 "The founding principles to                  11 create an acceptable model for                  12 racing in Ontario..."                  13 And just to pause there, sir, you                  14 obviously understood as a member of government, but                  15 also as an Ontarian, that racing in Ontario had                  16 been going on for many, many years?                  17 A. Yes.                  18 338 Q. And that standardbred horses had                  19 been bred in Ontario for many, many years?                  20 A. I wouldn't have that specific                  21 knowledge, but I would make that assumption.                  22 339 Q. And you would obviously have                  23 understood that the breeders of standardbred horses                  24 would have had investments in their breeding                  25 operations to breed those horses?</p>

<p style="text-align: right;">Page 98</p> <p>1 A. Yes, they would have been making                  2 business investments.                  3 340 Q. Right. And you're anticipating my                  4 question because we can see that the principles                  5 which the industry is being told about by its                  6 regulator, number 2:                  7 "Provide a fair return on                  8 investment over the short-term,                  9 while protecting value for owners                  10 and communities over the                  11 long-term..."                  12 Do you see that?                  13 A. Yes.                  14 341 Q. "...and racetrack operators,                  15 property owners and horse people all                  16 invest time and money into this                  17 industry, and the owners of these                  18 investments must have the confidence                  19 that they will be reasonably                  20 rewarded..."                  21 Do you see that?                  22 A. Yes.                  23 342 Q. "...and this principle                  24 therefore acknowledges that industry                  25 participants who make rational</p>	<p style="text-align: right;">Page 100</p> <p>1 regulator to tell industry participants, correct?                  2 A. I don't know that I can comment on                  3 that. I mean, they're putting forward some --                  4 346 Q. They're putting forward a model?                  5 A. A model, guidelines, right.                  6 347 Q. Right?                  7 A. The guidelines or founding                  8 principles, putting them out to the association                  9 members.                  10 348 Q. Okay. But you weren't aware of                  11 any of this in 2012?                  12 A. Not that I can recall, no.                  13 349 Q. And were you aware, sir - I'll                  14 take that as the next exhibit - were you aware,                  15 sir, that the agreements that govern the slots at                  16 racetracks were for certain terms, typically                  17 five-year terms?                  18 A. I was made aware of that upon                  19 reading the documents, and I believe I would have                  20 been made aware of that when I was briefed. I                  21 recall that we had a contractual relationship with                  22 the racetrack owners.                  23 EXHIBIT NO. 13: Document from the                  24 Ontario Racing Commission, Bates                  25 numbered SB5282.</p>
<p style="text-align: right;">Page 99</p> <p>1 business decisions should expect a                  2 reasonable rate of return on that                  3 investment."                  4 Do you see that?                  5 A. I see that.                  6 343 Q. So we see in February 2010 the                  7 regulator of the industry telling breeders that it                  8 is going to create an acceptable model for racing                  9 that is intended to allow them to get a fair return                  10 on investment over the short-term, while protecting                  11 value over the long-term, right?                  12 A. Yes.                  13 344 Q. And if we look at number 5 over                  14 the page, "The Model":                  15 "The racing model that was                  16 under development was to encourage                  17 and provide incentives for live                  18 racing, for private property and                  19 resources generated from private                  20 enterprise, the owners of those                  21 assets (racetrack, race horse,                  22 breeding farm) must have an                  23 incentive to increase its value."                  24 A. I see that.                  25 345 Q. And that is a sensible thing for a</p>	<p style="text-align: right;">Page 101</p> <p>1 BY MR. LISUS:                  2 350 Q. Do you recall that in 2010 all of                  3 the siteholder agreements were extended for five                  4 years?                  5 A. I don't recall that.                  6 351 Q. And were you briefed in 2012 that                  7 in the summer of 2010 the siteholder agreements                  8 were extended for five years? You don't recall?                  9 A. I can't recall.                  10 352 Q. And I want to just show you a                  11 document which is CRE30882, where it says at the                  12 top, "Tactical: Requiring Immediate Action."                  13 Number 2:                  14 "Siteholder agreements:                  15 Execute five-year extension option                  16 under current terms and exercise                  17 existing clauses re benchmarking to                  18 introduce strengthened financial                  19 requirements.                  20 Developed in cooperating with the                  21 ORC to improve value derived from                  22 the \$350 million funding provided by                  23 OLG and ensure long-term stability                  24 for the horseracing industry."                  25 Do you see that?</p>

Page 102		Page 104	
1	A. Sorry, which part are you reading	1	Do you see that?
2	from?	2	A. Yes.
3 353	Q. Numbered --	3 361	Q. As I have understood your evidence
4	A. Numbered 2?	4	so far today, sir, you weren't aware in 2010 of the
5 354	Q. Yes.	5	nature of the program or the way the siteholder
6	A. Help me understand where this	6	agreements worked or that it was disclosed in every
7	document comes from.	7	budget, right?
8 355	Q. It's an OLG document -- excuse me,	8	A. That's correct.
9	it's a document produced to me by Ontario, which	9 362	Q. But you generally knew there were
10	appears to reflect a discussion or plan between the	10	racetracks out there?
11	Ministry of Finance and OLG. Okay? In May 2010.	11	A. Yes.
12	A. I see what you're saying. I see	12 363	Q. Did you know that it was described
13	what's written here.	13	in every budget as being an important component of
14 356	Q. Are you aware in 2010 that OLG was	14	the agricultural sector and agricultural economy?
15	directed to undertake a strategic review of its	15	A. No.
16	operations? Were you aware of that?	16 364	Q. Did you know that horseracing was
17	A. I recall that, broad brush, OLG	17	described by the ORC as being the third largest
18	was -- revenues had flat-lined. Again, we were	18	sector of the agricultural economy?
19	leaving no stone unturned in terms of getting	19	A. No. I do notice that there is a
20	access to more revenues to support our highest	20	different reference to job numbers in this one, and
21	priorities, health care, education and the like,	21	that's something I noticed, that number seemed to
22	and that this was -- through the Ministry of	22	bounce around a lot. This reference is 25,000
23	Finance, as I recall, there was a request that OLG	23	persons.
24	undertake a review of its operations and come back	24 365	Q. Right. Full-time?
25	with a plan to modernize gaming, but a big part of	25	A. Right.
Page 103		Page 105	
1	that, of course, was to enhance revenues.	1 366	Q. So job numbers will be full-time
2 357	Q. And were you aware that as part of	2	and part-time, right? This is a reference to
3	that plan, there was recommendation for immediate	3	full-time?
4	action, being execute the five-year extension	4	A. Yeah. I can tell you on the basis
5	option?	5	of my 23 years in government, I always treated
6	A. No, I was not aware of that as	6	numbers coming from outside or inside with a
7	part of that plan.	7	healthy skepticism.
8 358	Q. Thank you. I want to show you a	8 367	Q. Why is that?
9	document which is a letter from Mr. Duncan copied	9	A. Because it's human nature for
10	to you. You see you're copied on the back there?	10	people to advance those numbers that best serve
11	MR. RATCLIFFE: Perhaps he can just	11	their case.
12	have a moment to look over the letter.	12	EXHIBIT NO. 14: Letter, Bates numbered
13	MR. MATTHEWS: While he does, just for	13	CRE3610.117.
14	the record, it's CRE3610.117.	14	THE WITNESS: Including inside
15	BY MR. LISUS:	15	government.
16 359	Q. And so -- tell me when you're	16	BY MR. LISUS:
17	done, sir.	17 368	Q. I agree with that.
18	A. (Witness reads document).	18	MR. MATTHEWS: This will be Exhibit 14.
19 360	Q. It says in the third paragraph:	19	BY MR. LISUS:
20	"The government is committed to	20 369	Q. And when you say "healthy
21	supporting the horseracing industry	21	skepticism," this, I take it, goes back to your
22	through the Slots at Racetrack	22	earlier comments that if there was something you
23	Program which will continue to	23	were skeptical of, you would reflect on it,
24	support employment opportunities in	24	consider it, reach out to people who you thought
25	the agricultural sector."	25	might have a better understanding of the

Page 106	Page 108
<p>1 information or the numbers?                  2 A. Possibly.                  3 370 Q. Sir, you're the witness, we                  4 typically break at 1:00 but I will accommodate you,                  5 if you want to break briefly for lunch. I presume                  6 you want to move through this as quickly as                  7 possible. Do you want to take a break now?                  8 A. I eat. I eat. Get that on the                  9 record, I eat.                  10 371 Q. How much time do you want? Is                  11 half an hour enough?                  12 A. Half an hour is fine.                  13 MR. RATCLIFFE: Break now for half an                  14 hour, okay.                  15 -- OFF THE RECORD DISCUSSION --                  16 -- LUNCHEON RECESS AT 12:58 --                  17 -- UPON RESUMING AT 1:48 --                  18 BY MR. LISUS:                  19 372 Q. Mr. McGuinty, were you aware, you                  20 may have told me this morning, in 2010 about a                  21 review being undertaken by the OLG of its                  22 operations? I think you said you were, the purpose                  23 being to increase revenue for the province?                  24 A. Modernization.                  25 373 Q. And were you aware, sir, at that</p>	<p>1 A. Yes.                  2 379 Q. And do you recall Mr. Orsini being                  3 involved in the discussions regarding the                  4 termination of revenue sharing at Slots at                  5 Racetrack Program in early 2012?                  6 A. I had no personal connection with                  7 that.                  8 380 Q. Okay. So, what I want to show                  9 you, sir, is this is a report prepared by Finance                  10 about the work that the Racing Commission was                  11 undertaking in the summer of 2010 at the same time                  12 as the OLG's review, okay?                  13 And if you look with me at the third                  14 page, it says "Context" and it says:                  15 "The standardbred horseracing                  16 industry is sustained by revenue                  17 from the Slots at Racetrack Program.                  18 Slot commissions continue to be a                  19 significant source of revenue for                  20 purses as pari-mutuel wagering alone                  21 is no longer sufficient."                  22 Do you see that?                  23 A. Yes.                  24 381 Q. I take it you understood generally                  25 what pari-mutuel wagering was?</p>
<p>1 time that at the same time as the OLG was                  2 undertaking a review of its operations, the Ontario                  3 Racing Commission was undertaking a review of                  4 racing in Ontario --                  5 A. No.                  6 374 Q. -- and in particular live race                  7 dates?                  8 A. I was not aware of the ORC                  9 initiative.                  10 375 Q. I want to just show you a report                  11 or update prepared by the ORC for the Ministry.                  12 While my colleague finds this, I'm going to let you                  13 read it so we keep the railroad running. It's even                  14 highlighted.                  15 A. Okay.                  16 MR. MATTHEWS: Here it is.                  17 MR. LISUS: CRE17331.                  18 BY MR. LISUS:                  19 376 Q. Now, you know Mr. Orsini, right?                  20 A. Yes.                  21 377 Q. The current secretary of the                  22 Cabinet?                  23 A. Yes.                  24 378 Q. 2012 1st Quarter he was Deputy                  25 Minister of Finance, right?</p>	<p>1 A. Yes.                  2 382 Q. Okay. And you knew that there was                  3 a tax benefit or incentive in the form of a                  4 reduction on pari-mutuel wagering?                  5 A. Yes.                  6 383 Q. But what Finance knew in the                  7 summer of 2010 is that the standardbred horseracing                  8 industry is sustained by revenue from the Slots at                  9 Racetrack Program slot commissions. Do you see                  10 that?                  11 MR. ROSENBERG: I object. He says he                  12 doesn't know what Finance knew, he was not                  13 involved.                  14 MR. LISUS: I didn't say that,                  15 Mr. Rosenberg. I said what Finance said.                  16 MR. ROSENBERG: You said what Finance                  17 knew.                  18 BY MR. LISUS:                  19 384 Q. Sir, do we see that this is a                  20 Finance document prepared by --                  21 A. Yes.                  22 385 Q. And do we see where Finance puts                  23 in its document:                  24 "The standardbred horseracing                  25 industry is sustained by revenue</p>

Page 110		Page 112	
1	from the Slots at Racetrack Program	1	that are budget related are a little bit different.
2	slot commissions. Slot commissions	2 394	Q. You're talking about -- when you
3	continue to be a significant source	3	say they're a little bit different, you're talking
4	of revenue for purses."	4	about a consultation about a particular budget
5	A. Yes.	5	decision or budget process, right?
6 386	Q. So, can we assume that because	6	A. A potential budget initiative.
7	Finance wrote that in a Finance document, that	7 395	Q. Right.
8	Finance knew that? You and I, sir, can we agree on	8	A. Because there's the imperative of
9	that? Seems a logical inference?	9	secrecy.
10	A. It seems like a logical inference.	10 396	Q. Budget secrecy?
11 387	Q. Okay. And if we take a look, sir,	11	A. Yeah. So if I'm going to consult
12	at tab -- it's not tab, deck 4, we see Finance --	12	you on a secret matter, it's a difficult line to
13	MR. RATCLIFFE: What page number is	13	walk.
14	that up in the top right-hand corner?	14 397	Q. Okay, we'll talk a bit about
15	BY MR. LISUS:	15	budget secrecy in a little bit because I want to
16 388	Q. 228. Summarizing the number of	16	understand that.
17	race dates from 1999 to 2009?	17	But if we look at page 245, we see that
18	A. Yes.	18	Finance here is addressing the question of
19 389	Q. And if we go to page 239, sir,	19	stakeholder management. Do you see that?
20	under the heading "Considerations," we see that	20	A. Yes.
21	Finance is saying:	21 398	Q. And it identifies the stakeholders
22	"The updated race model has	22	as being the public, customer, wagerer, the
23	been developed through ongoing	23	breeders and the standardbred horse people's
24	collaboration with industry who have	24	associations as stakeholders to manage?
25	provided input via one-on-one	25	A. Um-hmm.
Page 111		Page 113	
1	meetings, written submissions and	1 399	Q. Correct?
2	participation on working groups."	2	A. Um-hmm.
3	Do you see that?	3 400	Q. You have to say yes or no, sir.
4	A. Yes.	4	A. Yes.
5 390	Q. Did you understand, sir, that in	5 401	Q. Thank you. And is today the first
6	the context of the OLG's review, it was undertaking	6	time you learned that the ORC was also undertaking
7	a stakeholder consultation and a consultation	7	a stakeholder engagement process and a review of
8	process as well?	8	racing in 2010?
9	A. I did not understand that, but I	9	A. Yes, unless I came across it in
10	would assume that.	10	the documentation.
11 391	Q. Correct. Because that's generally	11	MR. LISUS: Let's mark that document as
12	the way the government works when it's undertaking	12	an exhibit, please.
13	a review of an established program or process,	13	EXHIBIT NO. 15: Document, Bates
14	correct?	14	numbered CRE17331.
15	A. Yes.	15	BY MR. LISUS:
16 392	Q. That's true of OLG and ORC, right?	16 402	Q. Now, horseracing and the OLG were
17	You would expect that process --	17	under the purview of the Ministry of Finance,
18	A. I would expect that, yes.	18	right?
19 393	Q. And you would be concerned if, in	19	A. Yes.
20	fact, a government agency or ministry came forward	20 403	Q. And I want to show you, sir,
21	to you with respect to significant changes and	21	CRE320557, which is Exhibit 7 on Mr. Stransky's
22	there hadn't been a stakeholder consultation	22	examination.
23	process, right?	23	A. Thank you.
24	A. I would expect that there would be	24 404	Q. And this is a deck prepared by the
25	a consultation process, but consultation processes	25	ORC being sent to Ministry of Finance people and

<p style="text-align: right;">Page 114</p> <p>1 it's explaining why they are undertaking a review                  2 of racing.                  3 And if we look at page 147 of the                  4 document --                  5 MR. RATCLIFFE: Can Mr. McGuinty have a                  6 minute just to flip through it?                  7 MR. LISUS: Of course.                  8 MR. RATCLIFFE: Take a minute.                  9 THE WITNESS: (Witness reviews                  10 document).                  11 MR. ROSENBERG: Counsel, can you just                  12 give us the document number of the document that's                  13 attached to the email, please?                  14 MR. LISUS: CRE320559.                  15 MR. ROSENBERG: Thank you.                  16 MR. MATTHEWS: And CRE320558.                  17 BY MR. LISUS:                  18 405 Q. Okay?                  19 A. Okay.                  20 406 Q. And there's some discussion about                  21 the impact that slots at racetracks have had on                  22 live racing which is resulting in racetrack                  23 operators requesting less race days, right?                  24 MR. RATCLIFFE: Are you referring to                  25 page 147?</p>	<p style="text-align: right;">Page 116</p> <p>1 race dates and the breeding industry, and you told                  2 me that you weren't aware of that connection in                  3 2012, right?                  4 A. Yes.                  5 410 Q. But it is clear that Finance was                  6 aware that the horse people continued to rely on                  7 live race dates as the only way to compete and earn                  8 purse money, their revenue and cash flow, correct?                  9 A. This is an ORC document though,                  10 right?                  11 411 Q. Correct. To the Ministry of                  12 Finance.                  13 A. Right. And I don't know how it                  14 was received or interpreted, understood by Finance.                  15 412 Q. Understood, but it's pretty clear                  16 when it says that horse people continue to rely on                  17 the live race dates as the only way to compete and                  18 earn purse money, right?                  19 A. Yeah, I understand the --                  20 413 Q. And that makes sense, sir, because                  21 the live racing requires a horse and the horse                  22 breeders supply the horses, right?                  23 A. Yes.                  24 414 Q. As Mr. Snobelen said, I think,                  25 it's a straight-line relationship and the horses</p>
<p style="text-align: right;">Page 115</p> <p>1 BY MR. LISUS:                  2 407 Q. Yes.                  3 A. Sorry, where is that that -- are                  4 you quoting?                  5 408 Q. No, I'm not quoting. I'm                  6 summarizing it. I'm saying:                  7 "The Slots at Racetracks have                  8 created an unintended impact on live                  9 racing. The revenue from the slots                  10 program has reduced or removed the                  11 necessity for the racetrack                  12 operators to earn revenue from                  13 racing. This fact, combined with                  14 the cost and effort involved in                  15 staging a live race date, has led                  16 some racetrack operators to race                  17 less/earn more approach. Horse                  18 people, however, continue to rely on                  19 the live race dates as the only way                  20 to compete and earn purse money                  21 (their revenue and cash flow)."                  22 Right?                  23 A. I see that.                  24 409 Q. I asked you earlier this morning                  25 whether you understood the connection between live</p>	<p style="text-align: right;">Page 117</p> <p>1 are bred to compete for purses at live races,                  2 right?                  3 A. Yes.                  4 415 Q. Okay. Now, Finance is also told                  5 that there's been extensive collaboration with the                  6 industry for 10 months. Do you see that at the                  7 bottom?                  8 A. Yes.                  9 416 Q. And if we go over to page 151,                  10 sir, where the ORC is identifying for Finance the                  11 stakeholders, we see that racetrack operators are                  12 identified both for profit and other, racing horse                  13 people and breeders, right?                  14 A. I see that.                  15 MR. LISUS: The next exhibit.                  16 EXHIBIT NO. 16: Email and attached                  17 deck, CRE320557.                  18 BY MR. LISUS:                  19 417 Q. And what the record reveals, sir,                  20 is that in September 2010 the Ontario Racing                  21 Commission, with the knowledge and approval of                  22 Finance, issued a press release -- or, excuse me, a                  23 news release, and I want to just ask you to look at                  24 that.                  25 I presume it isn't surprising to you</p>

<p style="text-align: right;">Page 118</p> <p>1 that the ministry responsible for an agency was                  2 reviewing and approving its news releases about                  3 significant programs?                  4 A. Not a surprise.                  5 418 Q. And so, on September the 10th the                  6 Ontario Racing Commission, with Finance's                  7 permission and approval, issues a news release, and                  8 I'll just let you read it there for a minute.                  9 A. (Witness reads document).                  10 419 Q. And tell me when you're ready.                  11 A. Okay.                  12 420 Q. So, what the Racing Commission                  13 tells the industry is that the framework for race                  14 date allocation has been approved and it confirms a                  15 commitment to the sport of live horseracing in                  16 Ontario. Do you see that? The first paragraph.                  17 A. Yes.                  18 421 Q. And the second paragraph says,                  19 gives a quote from the chair:                  20 "Working together with industry                  21 leaders and experts, the framework                  22 reinforces the importance of                  23 equitable standards of                  24 accountability for racetracks, horse                  25 people and breeders. It gets us</p>	<p style="text-align: right;">Page 120</p> <p>1 racing industry for the future."                  2 You see that?                  3 A. Yes.                  4 425 Q. Now, sir, I take it that you have                  5 come to understand in the course of this lawsuit                  6 that the breeding cycle for a standardbred horse is                  7 five to seven years, but certainly five years,                  8 right?                  9 A. I'm not aware of the exact time                  10 but I know that it's complicated.                  11 426 Q. And you know that it's multi-year,                  12 right?                  13 A. Yes.                  14 427 Q. Because a stallion has to                  15 impregnate a mare, there is a gestation period, the                  16 horse is born, it grows, it's trained, it's                  17 auctioned, it's raced, right? You are now aware of                  18 that, correct?                  19 A. Yes.                  20 428 Q. But you weren't in the 1st Quarter                  21 of 2012?                  22 A. I would not be aware of the                  23 intimate details, no.                  24 429 Q. But you weren't aware of those                  25 facts as I have just described them?</p>
<p style="text-align: right;">Page 119</p> <p>1 back on track being customer focused                  2 and aligning horse supply with                  3 customer demand. Our first order of                  4 business will be to apply the                  5 framework to the standardbred                  6 industry."                  7 Do you see that?                  8 A. Yes.                  9 422 Q. And so, we can agree, sir, that in                  10 September 2010 the official regulator of the                  11 horseracing industry is telling the stakeholders                  12 that there's a commitment to live horseracing in                  13 Ontario and that they're going to align horse                  14 supply with customer demand, correct?                  15 A. It appears that way.                  16 423 Q. And customer demand includes a                  17 commitment to live horseracing dates, where the                  18 horses are raced?                  19 A. Yes.                  20 424 Q. And so, the press release                  21 concludes in the second last paragraph:                  22 "To all stakeholders involved,                  23 this commitment to live horseracing                  24 means they can see themselves                  25 re-investing, building and growing a</p>	<p style="text-align: right;">Page 121</p> <p>1 A. No.                  2 430 Q. I'm not criticizing you, sir;                  3 that's just a fact?                  4 A. Yes.                  5 431 Q. But you and I can agree, sir, when                  6 we see this information in a news release to the                  7 industry from its regulator in September 2010,                  8 breeders of horses are being told by their                  9 regulator that there is a commitment to live                  10 horseracing and they can re-invest, build and grow,                  11 correct?                  12 A. Yes.                  13 MR. LISUS: That's the next exhibit.                  14 EXHIBIT NO. 17: News release.                  15 BY MR. LISUS:                  16 432 Q. And the same day, sir, as that                  17 press release to the industry, Mr. Duncan approves                  18 of the ORC's business plan for 2010 to 2013, and I                  19 presume, sir, and we'll talk about it later but now                  20 is a convenient time, that in 2012, 1st Quarter,                  21 when staff were talking to you about the budget and                  22 Slots at Racetrack Program, no one told you that                  23 just 18 months ago there were press releases to the                  24 industry saying there's a commitment to live                  25 racing, you can invest and breed with confidence,</p>



<p style="text-align: right;">Page 122</p> <p>1 right?</p> <p>2 A. I don't recall that.</p> <p>3 433 Q. Now, here we have Mr. Duncan with</p> <p>4 a copy to Mr. Wallace as Deputy Minister and</p> <p>5 secretary of the Treasury Board, and others,</p> <p>6 approving the ORC's business plan the same day as</p> <p>7 that release?</p> <p>8 A. Yes.</p> <p>9 434 Q. And if we take a look, sir, at</p> <p>10 page, in the upper right-hand corner, 156.</p> <p>11 MR. RATCLIFFE: 165 did you say?</p> <p>12 MR. LISUS: It's both.</p> <p>13 MR. RATCLIFFE: Oh, sorry, yes, I was</p> <p>14 looking at the wrong number.</p> <p>15 BY MR. LISUS:</p> <p>16 435 Q. At the bottom of that page, "Key</p> <p>17 Initiatives for 2010-2011." Do you see the race</p> <p>18 date model?</p> <p>19 A. Yes.</p> <p>20 MR. ROSENBERG: Counsel, what is the</p> <p>21 purpose of putting these documents to the witness?</p> <p>22 He said he didn't have anything to do with the ORC.</p> <p>23 MR. LISUS: It's the next exhibit.</p> <p>24 EXHIBIT NO. 18: Document from Mr.</p> <p>25 Duncan.</p>	<p style="text-align: right;">Page 124</p> <p>1 THE WITNESS: (Witness reads document).</p> <p>2 Okay.</p> <p>3 BY MR. LISUS:</p> <p>4 440 Q. And it says that the horseracing</p> <p>5 industry makes a significant contribution to the</p> <p>6 rural economy and employment. Do you see that?</p> <p>7 A. Yes.</p> <p>8 441 Q. And it says:</p> <p>9 "The horseracing industry</p> <p>10 employs approximately 25,000 persons</p> <p>11 on a full-time basis in Ontario."</p> <p>12 Do you see that?</p> <p>13 A. Yes.</p> <p>14 MR. RATCLIFFE: Mr. Lisus, I see that</p> <p>15 this is an exhibit from the examination of Mr.</p> <p>16 Duncan. I'm not sure what purpose is served by</p> <p>17 pointing to a paragraph and saying is that what it</p> <p>18 said and Mr. McGuinity says yes, that's what the</p> <p>19 paragraph says.</p> <p>20 MR. LISUS: I haven't asked my question</p> <p>21 yet.</p> <p>22 MR. RATCLIFFE: Okay, I'm waiting for</p> <p>23 it.</p> <p>24 BY MR. LISUS:</p> <p>25 442 Q. Did you know in January 2011 that</p>
<p style="text-align: right;">Page 123</p> <p>1 BY MR. LISUS:</p> <p>2 436 Q. And just before we take that back,</p> <p>3 I want to refer you to the last page of it which</p> <p>4 refers to a communications plan which says:</p> <p>5 "There has been significant</p> <p>6 effort to communicate and present</p> <p>7 the industry with avenues and</p> <p>8 opportunity to input through the</p> <p>9 last few years."</p> <p>10 Right?</p> <p>11 A. I see that.</p> <p>12 437 Q. Thank you. In 2012, sir, was the</p> <p>13 welfare of the rural economy important to you?</p> <p>14 A. Always.</p> <p>15 438 Q. Was employment in the rural</p> <p>16 economy important to you?</p> <p>17 A. Yes. It was throughout the</p> <p>18 province.</p> <p>19 439 Q. And I want to show you a letter</p> <p>20 dated January 4, 2011. This one is not copied to</p> <p>21 you. It is from the Minister of Finance, Mr.</p> <p>22 Duncan, and it's similar to the prior one. I just</p> <p>23 want you to look at the second and third</p> <p>24 paragraphs.</p> <p>25 MR. RATCLIFFE: Read it through.</p>	<p style="text-align: right;">Page 125</p> <p>1 the horseracing industry employs approximately</p> <p>2 25,000 persons on a full-time basis in Ontario?</p> <p>3 A. I would not have had a specific</p> <p>4 number.</p> <p>5 443 Q. Would you have any idea that it</p> <p>6 employed 25,000 people on a full-time basis in</p> <p>7 Ontario?</p> <p>8 A. I can't really say.</p> <p>9 444 Q. And it seems to me, sir, from</p> <p>10 information that I will show you that this was not</p> <p>11 brought to your attention in the 1st Quarter of</p> <p>12 2012 when you were considering the budget. Is that</p> <p>13 consistent with your recollection?</p> <p>14 A. I can't recall. I would be</p> <p>15 surprised if numbers weren't introduced to me at</p> <p>16 that point in time.</p> <p>17 445 Q. Well, to truncate the discussion a</p> <p>18 little bit, the numbers that were presented in the</p> <p>19 Cabinet briefing materials were in the order of</p> <p>20 5,000 employed in the horseracing industry and</p> <p>21 impacted by the decision under consideration with</p> <p>22 respect to SARP. Does that ring a bell?</p> <p>23 A. No.</p> <p>24 446 Q. But certainly you would have</p> <p>25 expected when the question of the termination of</p>

Page 126

1 the revenue sharing of SARP was being considered in  
 2 the 1st Quarter of 2012 that you would have been  
 3 given accurate information about the impact of that  
 4 decision on employment in rural Ontario, correct?  
 5 A. I would have -- I would have  
 6 sought to rely on accurate information.  
 7 447 Q. Right.  
 8 A. But of course ultimately I didn't  
 9 make this decision, this was a decision that was --  
 10 a proposal that was brought to Cabinet.  
 11 448 Q. By Finance?  
 12 A. Brought there by Finance, and  
 13 ultimately, of course, a decision was made by  
 14 Parliament when it passed the budget on third  
 15 reading.  
 16 So, what I have seen has been a lot of  
 17 numbers here regarding jobs and horses, which  
 18 brings me back to my approach of having -- bringing  
 19 some doubt to some of the numbers, and -- but I  
 20 would have believed that to cancel this program  
 21 would not be inconsequential.  
 22 449 Q. You mentioned the decision and how  
 23 you believe it was made, a recommendation brought  
 24 forward by Finance, and then a Cabinet minute, and  
 25 then you say the vote by Parliament on the budget,

Page 127

1 correct?  
 2 A. Yes.  
 3 450 Q. And you would agree with me, sir,  
 4 because of what you just said a minute ago, that  
 5 you thought that the consequences of this decision  
 6 would be consequential, that it would be critical  
 7 to that process to have accurate information?  
 8 A. To have numbers, all the numbers  
 9 that I've seen, speculative at best.  
 10 451 Q. I just want you to answer my  
 11 question.  
 12 A. But my responsibility, as I saw  
 13 it, was to avail myself of that information, some  
 14 coming from one side saying it was going to be this  
 15 way, some coming from another side saying no, in  
 16 fact it was going to be another way, and to kind of  
 17 turn my mind to that.  
 18 452 Q. I haven't seen anywhere in the  
 19 lead-up to the Cabinet meeting of February 8 any  
 20 reference in the material given to you or other  
 21 decision-makers, 25,000 employed in the horseracing  
 22 industry. Have you?  
 23 A. No, but --  
 24 453 Q. So my --  
 25 A. -- my briefings were often oral in

Page 128

1 nature.  
 2 454 Q. Do you have a recollection, sir --  
 3 okay. So I haven't seen it in the documents and  
 4 you don't have a recollection, right?  
 5 A. I don't have a recollection of it  
 6 not having been told to me though either.  
 7 455 Q. Have you seen it in the documents,  
 8 the reference to 25,000 people employed by the  
 9 horseracing industry?  
 10 A. I can't recall.  
 11 456 Q. In the documents you reviewed for  
 12 the purpose of giving your testimony here today,  
 13 did you see any reference to the horseracing  
 14 industry employing approximately 25,000 persons on  
 15 a full-time basis in Ontario in the 1st Quarter of  
 16 2012?  
 17 MR. ROSENBERG: Mr. Lisus, that's not  
 18 fair. You just showed him a document that appears  
 19 to be signed by Minister Duncan.  
 20 MR. LISUS: Don't interrupt,  
 21 Mr. Rosenberg.  
 22 MR. ROSENBERG: You have to be fair to  
 23 the witness.  
 24 MR. LISUS: I'm asking the witness  
 25 whether he saw in his preparation for giving

Page 129

1 evidence today any document given to him in the 1st  
 2 Quarter of 2012 to inform his deliberations that  
 3 said that the horseracing industry employs  
 4 approximately 25,000 persons on a full-time basis.  
 5 MR. RATCLIFFE: And I thought you asked  
 6 that question and he already said no, he hadn't.  
 7 How is this question different than the two you  
 8 asked before that?  
 9 MR. LISUS: I must have missed the  
 10 "no," Mr. Ratcliffe, but now I have it.  
 11 BY MR. LISUS:  
 12 457 Q. And, Mr. McGuinty, are you content  
 13 with that answer?  
 14 A. Yes.  
 15 458 Q. So, given the consequences of this  
 16 decision for people and their livelihoods -- and  
 17 you understood there would be consequences,  
 18 correct?  
 19 A. There always are.  
 20 459 Q. And can we agree that the best  
 21 information available ought to be given to the  
 22 decision-makers to let them make a decision?  
 23 A. Yes.  
 24 460 Q. Okay. And I understand, sir, it  
 25 wasn't your job as Premier to go and get that

Page 130		Page 132	
1	information; you relied on others to assemble it	1	473 Q. Okay.
2	and give it to you, correct?	2	A. But this is a boilerplate letter.
3	A. Yes.	3	474 Q. Boilerplate letter?
4	461 Q. And similarly, Cabinet relied on	4	A. Boilerplate letter that would have
5	others to assemble that information and give it to	5	been prepared by the people who work within the
6	them in the best, most balanced manner; fair?	6	system.
7	A. Yes.	7	475 Q. Right. Whose job it is to know
8	462 Q. And similarly Parliament --	8	this kind of information, sir, because the
9	A. But you're forgetting one	9	Government of Ontario isn't in the business of
10	important dimension of government and its	10	putting out inaccurate information to people,
11	operations: much of it is oral in nature.	11	boilerplate or not. Fair?
12	463 Q. And sometimes mistakes can get	12	A. Certainly not deliberately.
13	made, right?	13	476 Q. All right. And you and I, over
14	A. Everywhere.	14	the course of this day, have looked at multiple
15	464 Q. Right. And sometimes those	15	documents which identify a very significant amount
16	mistakes can have serious consequences, right?	16	of people employed in the horseracing industry in
17	A. Everywhere.	17	rural Ontario, from 25,000 to 40,000, et cetera,
18	465 Q. So let's just go back to talking	18	right?
19	about this process. We have seen, sir, now that in	19	A. Yes.
20	January 2011 Finance was of the view, because it	20	477 Q. Okay. And can I ask you this,
21	was telling members of the public on letterhead	21	sir. When I as a taxpayer write to the Minister of
22	from the Minister, that 25,000 people were employed	22	Finance, am I entitled to expect that I will get a
23	full-time in the horseracing industry, right?	23	responsible answer based upon information generated
24	A. Um-hmm.	24	by people in the industry whose job it is to have
25	466 Q. Yes?	25	that information and provide it to the Minister to
Page 131		Page 133	
1	A. Yes.	1	answer to taxpayers?
2	467 Q. And we have seen that Finance	2	A. Yes.
3	knew, based upon its review and approval of ORC	3	478 Q. And generally, sir, can you and I
4	business plans, that up to 40,000 people were	4	agree that the people of Ontario, taxpayers or not,
5	employed in the horseracing industry in rural	5	have the right to receive honest and accurate
6	Ontario, correct?	6	information from their government?
7	A. Was that a number we saw a moment	7	A. Yes.
8	ago?	8	479 Q. And can you and I also agree, sir,
9	468 Q. It's in the business plans.	9	that the people of Ontario, taxpayers or not, have
10	MR. RATCLIFFE: Just for clarification,	10	the right to receive honest information from the
11	that was full and part-time, I believe.	11	Liberal Party of Ontario, particularly when it is
12	BY MR. LISUS:	12	the governing party?
13	469 Q. Yes.	13	A. There's considerable more room
14	A. Yes.	14	when it comes to political flourish and rhetoric.
15	470 Q. We therefore, you and I, sir, can	15	It's a different set of rules in politics than
16	agree as we look at these documents that this	16	governing. You may have heard it said: We
17	information was in the hands of Finance in 2010 and	17	campaign in poetry, but we govern in prose.
18	2011, right?	18	So there are differences, and different
19	A. Well, this number was in the hands	19	expectations, and different weight, I would argue,
20	of Finance at that point in time.	20	that is attached by citizens and taxpayers alike to
21	471 Q. Okay. Well, I'm presuming	21	political --
22	Minister Duncan didn't make it up.	22	480 Q. Are you telling me, sir, that --
23	A. No --	23	A. -- rhetoric and government
24	472 Q. He wouldn't do that, would he?	24	statements.
25	A. He wouldn't.	25	481 Q. Can political rhetoric be

Page 134	Page 136
<p>1 dishonest?                  2 A. I think it can be liquid.                  3 482 Q. Liquid. Did you say liquid?                  4 A. Liquid, yeah.                  5 483 Q. Liquid with the truth?                  6 A. I think it can be stretchy.                  7 484 Q. Stretchy with the truth?                  8 A. I think you get my idea.                  9 485 Q. Pardon?                  10 A. I think you get the idea.                  11 486 Q. Okay. And I take it, sir, what                  12 you're telling me about rhetoric and flourish and                  13 liquidity is that political communications, even                  14 from the party that's in power, can stretch the                  15 truth to achieve political objectives?                  16 A. They can overstep themselves, but                  17 the point I want to make is, for example, if you                  18 have the Minister of Finance, and you have the                  19 opposition Finance critic, what are our                  20 expectations of each of those individuals in                  21 carrying out their responsibilities?                  22 We expect the Finance Minister to be                  23 measured and thoughtful and informed as much as                  24 possible by the facts; opposition, it's --                  25 487 Q. You don't expect --</p>	<p>1 recommendations, correct?                  2 A. Yes.                  3 493 Q. And you particularly expect                  4 Finance and its staff to understand the                  5 consequences of their recommendations, when the                  6 recommendations will, indeed, as you have agreed                  7 with me, have significant consequences for many                  8 people, right?                  9 A. I expect them to understand as                  10 well as they can, because when it comes to numbers,                  11 it's very difficult to be specific. We'll notice                  12 in all these numbers, it's not 23,672, it's been                  13 rounded.                  14 494 Q. Right.                  15 A. So it's very hard to be very                  16 specific.                  17 495 Q. We'll talk about this in due                  18 course, sir, but I think you and I will agree when                  19 we do that we're not dealing with rounding errors.                  20 Do you understand what I'm saying?                  21 A. I understand what you're saying.                  22 496 Q. Now, you've been in government a                  23 long time, sir, or were in government a long time,                  24 and you and I, over the course of the day, have                  25 discussed notices to industry and press releases?</p>
<p>1 A. They have more -- they're not as                  2 encumbered by the facts, shall we say.                  3 488 Q. Okay.                  4 A. They don't see the full picture.                  5 They don't know the full picture.                  6 489 Q. You're talking about the                  7 opposition?                  8 A. Yes.                  9 490 Q. That doesn't apply to the                  10 governing party who does know and sees the whole                  11 picture, right?                  12 A. Well, that assumes that all the                  13 information contained within government can be                  14 conveyed to actors in a party.                  15 491 Q. Fair enough, sir. I do not                  16 suggest that you were the one responsible for                  17 determining how many people were employed in the                  18 horseracing industry. You obviously weren't,                  19 right?                  20 A. Correct.                  21 492 Q. And I do not suggest that you were                  22 the one responsible for measuring the granular                  23 consequences of a recommendation being made to you                  24 by Finance. You expect Finance and its staff to                  25 understand the consequences for its</p>	<p>1 A. Yes.                  2 497 Q. It is reasonable for Ontarians who                  3 are affected by the subject matter of press                  4 releases or notices to rely on them, isn't it?                  5 A. Yes.                  6 498 Q. And I want to show you another                  7 notice to the industry from the Ontario Racing                  8 Commission in January 2011. Just to orient you -                  9 Mr. Rosenberg, 105084 - just to orient you --                  10 Mr. McGuinty, do you, by the way, know Ms. Yeigh?                  11 A. No. I don't believe I do.                  12 499 Q. Mr. Stransky?                  13 A. I don't believe I do.                  14 500 Q. Ms. Yeigh is a bureaucrat, is that                  15 a correct term? Or staff?                  16 MR. RATCLIFFE: Civil servant, I guess                  17 you would say.                  18 MR. LISUS: Civil servant?                  19 MR. RATCLIFFE: Yes.                  20 BY MR. LISUS:                  21 501 Q. Is a civil servant in the Ministry                  22 of Finance and the affiant on this motion which has                  23 brought you and I together this afternoon, sir.                  24 And Ms. Yeigh is circulating within Finance a                  25 notice to the industry that the Ontario Racing</p>

Page 138	Page 140
<p>1 Commission has put out about the Ontario racing                  2 program.                  3 MR. RATCLIFFE: Take a moment just to                  4 look at what is attached to the email.                  5 THE WITNESS: (Witness reads document).                  6 So she's sending something around issued by the                  7 ORC?                  8 BY MR. LISUS:                  9 502 Q. Yes, sir. So what she's sending                  10 around within Finance is a notice to the racing                  11 industry from Finance's agency, the Ontario Racing                  12 Commission, okay?                  13 A. Yes.                  14 503 Q. And the notice to the industry is                  15 an update on the Ontario racing program which is                  16 phase-in of the standardbred racing program. Do                  17 you see that?                  18 A. I see that.                  19 504 Q. Okay. And it's a notice to the                  20 racing industry about the status of the racing                  21 program and what it means for them, and if you look                  22 at the second page in the bubble, it says:                  23 "Ontario racing program means:                  24 - commitment to live racing                  25 - greater accountability</p>	<p>1 MR. ROSENBERG: Sorry, this witness has                  2 not said he was aware of this notice.                  3 MR. LISUS: I'm not suggesting he was                  4 aware of the notice.                  5 MR. ROSENBERG: Then why are you asking                  6 him questions about it?                  7 MR. LISUS: Because he -- I think you                  8 understand why, Mr. Rosenberg.                  9 MR. ROSENBERG: You have my objection.                  10 This is not productive.                  11 MR. LISUS: It's not productive for                  12 your defense, you're correct, but it is quite                  13 productive to my case.                  14 MR. RATCLIFFE: What was the question                  15 again, Mr. Lisus?                  16 BY MR. LISUS:                  17 507 Q. The question, sir, as you and I                  18 read this on its plain language is the Ontario                  19 Racing Commission is telling the industry that the                  20 racing program means a commitment to live racing.                  21 Right?                  22 A. That's what the ORC is saying,                  23 certainly.                  24 508 Q. Okay. And if we go over to the                  25 last page, it says:</p>
<p>1 - more competitive race                  2 conditions                  3 - and improved racing                  4 opportunities."                  5 Do you see that?                  6 A. I see that.                  7 505 Q. And so you and I can agree, sir,                  8 that what the Racing Commission and Finance are                  9 doing here are letting the racing industry                  10 stakeholders know that there's a commitment to live                  11 racing?                  12 MR. ROSENBERG: I object. How is this                  13 witness supposed to speak to what the ORC or                  14 Finance was doing? He said that --                  15 BY MR. LISUS:                  16 506 Q. That's what it says, isn't it,                  17 sir?                  18 MR. RATCLIFFE: Well, there's a cover                  19 email as well, it's an enclosure email. So it                  20 doesn't really say --                  21 MR. LISUS: The point I'm making about                  22 Finance, gentlemen, is that the Ontario Racing                  23 Commission is an agent of the Ministry of Finance.                  24 The Ministry of Finance is approving of this notice                  25 and is aware of this notice.</p>	<p>1 "Collaboration, open                  2 communication and decisive, bold                  3 thinking on the part of all members                  4 of the racing community will move                  5 standardbred horseracing forward."                  6 A. I see that.                  7 509 Q. And horseracing makes a                  8 significant contribution to the economy and                  9 well-being of rural agricultural Ontario, right?                  10 A. I see that.                  11 MR. LISUS: That's the next exhibit,                  12 please.                  13 EXHIBIT NO. 19: Letter dated January                  14 4, 2011, Bates numbered 105084.                  15 MR. MATTHEWS: We're at Exhibit 19.                  16 BY MR. LISUS:                  17 510 Q. I want to show you a letter, March                  18 31, 2011, CRE85415. This is a letter to Minister                  19 Duncan from the chair of the ORC --                  20 A. (Witness reads document).                  21 511 Q. -- in which Mr. Seiling submits                  22 the business plan for the next three years, 2011 to                  23 2014.                  24 A. Um-hmm.                  25 MR. RATCLIFFE: You have to say "yes."</p>

<p style="text-align: right;">Page 142</p> <p>1 THE WITNESS: Yes.                  2 BY MR. LISUS:                  3 512 Q. And talks about the significant                  4 collaborative effort to develop a new approach to                  5 determine the appropriate level of live racing.                  6 A. Yes.                  7 513 Q. I presume in 2012, 1st Quarter                  8 2012, Minister Duncan or anyone on his staff didn't                  9 tell you, you know, the Ontario Racing Commission                  10 has just recently sent out notices to the industry                  11 informing of a commitment to live horseracing and                  12 standardbred breeding and talking about the need to                  13 protect their investments. You weren't told about                  14 that?                  15 A. I don't recall that.                  16 514 Q. And the press releases and the                  17 notices to the industry that I have discussed with                  18 you, you were not briefed on them, correct?                  19 A. Not to my recollection.                  20 515 Q. And were you aware, sir - I                  21 presume you were not - that the business plans, as                  22 approved by the Ministry of Finance, were posted on                  23 the ORC's website as they were approved?                  24 A. No.                  25 MR. LISUS: Did I mark that March</p>	<p style="text-align: right;">Page 144</p> <p>1 MR. LISUS: What do you think the                  2 representation is, Mr. Rosenberg?                  3 MR. ROSENBERG: I'm not here to give                  4 Mr. Duncan's evidence, Mr. Lisus.                  5 MR. LISUS: Well, then you shouldn't.                  6 MR. ROSENBERG: I was not doing so and                  7 I'll continue not doing so, if that's all right                  8 with you, sir.                  9 BY MR. LISUS:                  10 519 Q. Now, we see, sir, Finance is                  11 approving the business plan for three years, 2011                  12 to 2014?                  13 MR. RATCLIFFE: Just give him a moment                  14 to review the letter, please.                  15 THE WITNESS: I see it says:                  16 "This letter confirms that I                  17 approve ORC's business plan                  18 2011-2014."                  19 BY MR. LISUS:                  20 520 Q. Just, sir, you weren't aware in                  21 the 1st Quarter of 2012, if we look at page 184 of                  22 the business plan -- well, there are three numbers                  23 on the document but the biggest one at the bottom,                  24 you weren't aware, sir, in the 1st Quarter of 2012                  25 that there was a newly-introduced program to the</p>
<p style="text-align: right;">Page 143</p> <p>1 letter as an exhibit?                  2 MR. MATTHEWS: I don't believe so, but                  3 it will be Exhibit 20.                  4 EXHIBIT NO. 20: Letter dated March 31,                  5 2011, Bates numbered CRE85415.                  6 BY MR. LISUS:                  7 516 Q. And then, sir, in July of that                  8 year, 2011, and I want to just pause there, so                  9 we're now at July 29, 2011, which is seven or eight                  10 months before Finance's recommendation about the                  11 cancellation of Slots at Racetrack Program is                  12 brought to you for your consideration.                  13 A. Yes.                  14 517 Q. Okay? Mr. Duncan approved the                  15 Ontario Racing Commission's business plan for                  16 2011-2014. Do you see that?                  17 A. Yes.                  18 518 Q. And Mr. Duncan explained to me                  19 that when he or Finance approves something, it                  20 means that the agency is to carry on and implement.                  21 MR. ROSENBERG: Objection.                  22 THE WITNESS: Yeah.                  23 MR. ROSENBERG: I don't think that's a                  24 fair representation of Mr. Duncan's evidence, but                  25 the transcript will speak for itself.</p>	<p style="text-align: right;">Page 145</p> <p>1 industry?                  2 A. I can't recall being made aware of                  3 that.                  4 521 Q. And you also weren't aware that                  5 the program was the result of many months of ORC                  6 effort and collaboration with the industry? You                  7 didn't know that?                  8 A. No.                  9 522 Q. And the program was in its initial                  10 year of implementation as further development of                  11 the program continues in collaboration with the                  12 industry, right?                  13 A. Correct.                  14 523 Q. You didn't know that?                  15 A. I did not.                  16 524 Q. And were you aware, sir, that                  17 since 2010, and I'm on page 192, in furtherance of                  18 the Ontario racing program initiative, there had                  19 been 30 separate meetings with the industry?                  20 A. No.                  21 525 Q. And that regular communications                  22 about the program initiative included industry                  23 notices, news releases, industry newsletters, ORC                  24 website and industry meetings, right?                  25 A. Right.</p>

<p style="text-align: right;">Page 146</p> <p>1 526 Q. And so, fair to say, sir, that                  2 when the question of horseracing revenue sharing                  3 came to you for consideration in 2012, as Premier,                  4 you weren't briefed on the initiative that had                  5 occurred in the prior year and the representations                  6 that had been made to the industry about breeding                  7 and the stability of their investments, correct?                  8 A. I don't recall being briefed on                  9 that.                  10 527 Q. But you can now see that it was a                  11 very extensive process indeed, correct?                  12 A. Sorry, what do you mean by                  13 process?                  14 528 Q. The consultation with the                  15 industry.                  16 A. Yes. Now, none of this takes away                  17 from the right and indeed responsibility of the                  18 government, at times, to make difficult changes.                  19 529 Q. And let me ask you about difficult                  20 changes, sir. When you say "difficult changes,"                  21 you mean changes that will have difficult                  22 consequences for people, correct?                  23 A. Yes, yes.                  24 530 Q. And that could mean the loss of                  25 their livelihoods?</p>	<p style="text-align: right;">Page 148</p> <p>1 I can agree government must make important                  2 decisions based on accurate information that it has                  3 in its possession?                  4 A. Yes.                  5 MR. MATTHEWS: We'll mark CRE85410 and                  6 its attachment as Exhibit 21.                  7 EXHIBIT NO. 21: Letter and attachment,                  8 Bates numbered CRE85410.                  9 BY MR. LISUS:                  10 535 Q. And we can also agree, sir, that                  11 in making decisions that will have serious                  12 consequences on people in different economic times,                  13 it should make and implement those decisions                  14 responsibly, correct?                  15 A. Yes.                  16 536 Q. It ought not to engage in tactics                  17 that create fear and anxiety amongst the people who                  18 are going to be affected by the consequences of                  19 those decisions?                  20 A. Yeah, you're talking about                  21 governments or parties now?                  22 537 Q. Let's talk about governments.                  23 A. Yeah, but you need to understand                  24 something about governments. They can't turn on                  25 the dime. When you're confronted with a terrible</p>
<p style="text-align: right;">Page 147</p> <p>1 A. Yes.                  2 531 Q. And can we agree, Mr. McGuinty,                  3 you and I, that the people of Ontario have a right                  4 to expect that when government makes decisions that                  5 will have serious consequences for them,                  6 particularly in difficult economic times, that it                  7 will do so responsibly on the basis of the best                  8 information that it has available to it?                  9 A. Yes.                  10 532 Q. And can you also agree with me,                  11 sir, that indeed because of difficult economic                  12 times, it behooves government to take particular                  13 care to bring forward the necessary information to                  14 make the best possible decision, correct?                  15 A. We have a responsibility to access                  16 the best information.                  17 533 Q. And you have a responsibility to                  18 include those people who have the best                  19 understanding of what the consequences of difficult                  20 decisions will be in difficult economic times,                  21 correct?                  22 A. Yes. Unless that is already                  23 understood.                  24 534 Q. All right. So, whether it's good                  25 economic times or bad economic times, sir, you and</p>	<p style="text-align: right;">Page 149</p> <p>1 recession and you lose hundreds of thousands of                  2 jobs, and your revenues have plummeted and you're                  3 being told your deficit is about to double and that                  4 you're compromising your ability to fund health                  5 care and education and the Ontario child benefit                  6 and other things like that, then it's difficult to                  7 adjust.                  8 And in some cases you'll find in                  9 government that it takes -- you know, the recession                  10 hits and instead of at that point in time adjusting                  11 and saying you know all the programs you've got in                  12 place, all the supports we've got out there, we're                  13 going to have to rethink those, we're overcome with                  14 momentum and people keep giving out certain kinds                  15 of signals, positive signals, without -- in a sense                  16 I think it's fair to say that we were kind of                  17 whistling by the graveyard for some time as we                  18 walked by the graveyard.                  19 And then people like Mr. Drummond came                  20 up and said, folks, you'd better give your heads a                  21 shake, you've been doing a lot of things you can't                  22 afford to do anymore.                  23 538 Q. What question are you answering,                  24 Mr. McGuinty?                  25 A. I'm answering the one that had to</p>

Page 150	Page 152
<p>1 do with whether we are -- I forget.                      2 539 Q. All right. Let me give you this                      3 question. I believe I asked you, sir, that when                      4 the people are facing very difficult economic                      5 times, and a decision is about to be imposed that                      6 will cause serious consequences or harm on them, it                      7 behooves government not to undertake steps or                      8 tactics that will exacerbate that harm and/or                      9 create anxiety and fear. Can we agree on that?                      10 A. Yeah, I don't know what you mean                      11 by a tactic.                      12 540 Q. Undertake a communications                      13 strategy, make statements in the press, make                      14 statements in the House?                      15 A. You mean making positive                      16 statements?                      17 541 Q. Or negative statements. All                      18 right, you don't want to answer the question, I'll                      19 come back to it with more precision later on.                      20 Did I mark the July 29, 2007 letter of                      21 Mr. Duncan and his approval of the business plan as                      22 the next exhibit?                      23 MR. MATTHEWS: Yes, it's Exhibit 21.                      24 BY MR. LISUS:                      25 542 Q. And in Exhibit 21, Mr. McGuinty,</p>	<p>1 547 Q. You do understand ORC is an agency                      2 of Finance?                      3 A. Yes.                      4 548 Q. Just like OLG is an agency of                      5 Finance?                      6 A. Yes.                      7 549 Q. All right. Now, I want to ask                      8 you, sir, if you are aware of the existence of a                      9 Memorandum of Understanding between Mr. Duncan and                      10 the Ontario Racing Commission from the summer of                      11 2011?                      12 A. (Witness reads document).                      13 550 Q. Were you aware that there was such                      14 an MOU?                      15 A. No.                      16 551 Q. Okay. Were you aware of a                      17 convention or requirement or practice in government                      18 that there be an MOU between the heads of agencies                      19 and the ministries responsible for them?                      20 A. Yes.                      21 552 Q. Okay. So this MOU was likely in                      22 furtherance of that requirement or convention. Do                      23 you know if it was a requirement or convention?                      24 A. I'm just reading here, in                      25 accordance with the Agency Establishment and</p>
<p>1 on page 176 we again see industry statistics of                      2 employment. It's in the shaded area, 40,000                      3 full-time and casual jobs come from racing. Do you                      4 see that?                      5 MR. RATCLIFFE: Our copy is almost                      6 impossible to read. I don't know whether yours is                      7 any clearer.                      8 BY MR. LISUS:                      9 543 Q. Mine says 40,000 full-time,                      10 part-time and casual jobs come from racing?                      11 A. Right.                      12 544 Q. The prior letters we saw Mr.                      13 Duncan sending out was 25,000 full-time jobs,                      14 right?                      15 A. Remind me, HLT? HLT suggests that                      16 approximately 40,000 --                      17 545 Q. Yes, it says in 2008 the Ministry                      18 of Government Services, MGS, initiated strategic                      19 plan of the industry and HLT Advisory Inc., which I                      20 understand was the consultant to Ministry of                      21 Government Services. Okay?                      22 A. I see. This is an ORC document?                      23 546 Q. Yes, sir. As reviewed and                      24 approved by Mr. Duncan. Okay?                      25 A. Yes.</p>	<p>1 Accountability Directive --                      2 553 Q. Okay. It suggests --                      3 A. -- all classified agencies are                      4 required to have in place an up-to-date MOU.                      5 554 Q. What's the purpose of that?                      6 A. To -- MOUs are generally so that                      7 the -- is an effort on the part of government to                      8 circumscribe and direct the framework within which                      9 the agency, broadly speaking, is to operate.                      10 555 Q. Okay.                      11 A. I'm not sure that's a legal                      12 definition, but that's my understanding.                      13 556 Q. And I just want to ask you to have                      14 a look at article 3 under "Mandate," and this may                      15 seem like a naive question on my part,                      16 Mr. McGuinty, but you're going to have to indulge                      17 me. You were the head of government in 2012,                      18 correct?                      19 A. That's correct.                      20 557 Q. The conduct of government -- with                      21 respect to the conduct of government, the buck                      22 stopped with you, right?                      23 A. Yes.                      24 558 Q. You were also the head of the                      25 Ontario Liberal Party in 2012, right?</p>



		Page 154			Page 156
1		A. Yes.	1		the Minister on the industry's
2	559	Q. With respect to the conduct of the	2		long-term sustainability plan, and
3		Ontario Liberal Party, the buck stopped with you,	3		this will include collaborating with
4		correct?	4		the OLG to report on how funds
5		A. Yes.	5		generated through the Slots at
6	560	Q. All right. Now, mandate 3.4, it	6		Racetrack Program are spent to
7		says:	7		support objectives identified in the
8		"The Commission," and that's	8		plan."
9		the ORC, "will provide economic	9		Right?
10		oversight of the horseracing	10		A. Yes.
11		industry and set out a policy	11	566	Q. And over the page where it says
12		framework to encourage value for the	12		"The Minister's Responsibilities" --
13		government's investment and support	13		MR. RATCLIFFE: Is that page 271?
14		the sport of horseracing and the	14		MR. LISUS: Yes.
15		sustainability of the industry in	15		MR. RATCLIFFE: Just give --
16		the long-term."	16		MR. LISUS: Article 6.1.
17		Do you see that?	17		MR. RATCLIFFE: Mr. McGuinty just
18		A. Yes.	18		wants --
19	561	Q. So, we can agree, sir, that	19		THE WITNESS: I just want to scan it.
20		although it seems self-evident from what we've	20		BY MR. LISUS:
21		looked at, there was no question at all that it was	21	567	Q. You can look at the whole thing,
22		the ORC that was the entity that provided economic	22		if you want. You tell me when you're ready.
23		oversight of the horseracing industry in 2011 and	23		A. (Witness reads document). Okay.
24		in the 1st Quarter of 2012?	24	568	Q. Pursuant to the MOU, the Minister
25		A. Yes.	25		was responsible for informing and consulting with
Page 155			Page 157		
1	562	Q. And the MOU requires, in	1		the chair as appropriate on the government's
2		furtherance of the Commission's mandate, that it	2		priorities and broad policy directions for the
3		provide leadership to the industry --	3		Commission. Right?
4		MR. RATCLIFFE: Are you reading from a	4		A. Yes.
5		specific paragraph?	5	569	Q. And so you and I can agree, sir,
6		BY MR. LISUS:	6		that in 2011 and 2012, because you've seen that the
7	563	Q. Yes, the first bullet under 3.4.	7		MOU has a term of five years, the Minister was
8		If you just read the three bullets, I'll ask you a	8		contractually bound to inform and consult with the
9		couple of...	9		chair as appropriate on the government's priorities
10		A. (Witness reads document).	10		and broad policy directions of the Commission?
11	564	Q. So:	11		A. I'm not sure contractual is the
12		"The MOU requires the ORC to	12		right term.
13		work collaboratively with industry	13	570	Q. Isn't this a contract?
14		stakeholders including OLG, horse	14		A. I don't know.
15		people, racetrack operators and	15	571	Q. Okay. Let's just say pursuant to
16		industry associations to develop an	16		this Memorandum of Understanding.
17		annual sustainability plan that	17		A. Yeah, yeah. I think there's --
18		reflects the industry's joint	18		that's why I was scanning it. My sense is that if
19		efforts to support the growth and	19		the Minister wanted to make a change to this MOU,
20		sustainability of the sport of	20		he could make a change to the MOU.
21		horseracing in Ontario over the	21	572	Q. Fair enough. But if he wanted to
22		long-term."	22		not act in accordance with this MOU, then you would
23		Right?	23		expect him to make a change to the MOU, not just to
24		A. I see that.	24		ignore it, correct?
25	565	Q. "And also to report annually to	25		A. Depends on how wholesale the

Page 158

1 change is.  
2 573 Q. You and I can agree, sir, whatever  
3 else we may disagree about, that cancelling the  
4 revenue sharing was a pretty major change?  
5 MR. RATCLIFFE: I'm not sure that falls  
6 under this Memorandum of Understanding.  
7 BY MR. LISUS:  
8 574 Q. Well, the government -- I presume  
9 you're going to tell me, Mr. McGuinty, or have  
10 already, that maintaining the revenue sharing of  
11 the horseracing industry no longer became a  
12 government priority. Right?  
13 A. Yes.  
14 575 Q. All right. So, we can therefore  
15 agree, sir, that pursuant to this Memorandum of  
16 Understanding there was an obligation to inform and  
17 consult with the chair on a change on the  
18 government's priorities?  
19 A. Subject to the dictates of --  
20 576 Q. Budget secrecy?  
21 A. Budget secrecy.  
22 577 Q. Okay. And when you say the  
23 dictates of budget secrecy, sir, you're talking  
24 about budget secrecy regarding the government's  
25 intention to terminate revenue sharing with the

Page 159

1 horseracing industry, right?  
2 A. Yes.  
3 578 Q. Okay. And are you aware, sir,  
4 that at no point in time prior to the decision  
5 being made to terminate the revenue sharing of the  
6 horseracing industry was Mr. Seiling or anyone else  
7 at the ORC consulted or spoken to? Did you know  
8 that?  
9 A. No, I'm not aware of that.  
10 579 Q. Are you hearing that for the first  
11 time today?  
12 A. I believe so.  
13 580 Q. And I should clarify, Seiling was  
14 told on the telephone the night before it was  
15 announced in March, but not before then. Okay?  
16 A. I hear you.  
17 581 Q. All right. And you and I can  
18 agree, sir, that based on the information that  
19 we've seen and the description of the role of the  
20 ORC, that the ORC was the entity that had the most  
21 economic knowledge of the horseracing industry?  
22 A. They were responsible for  
23 oversight.  
24 582 Q. And that includes economic  
25 oversight, correct?

Page 160

1 A. Yes.  
2 583 Q. And they were the ones who were  
3 involved in consultations with the industry for  
4 over a year and made public notices to the industry  
5 about continuing breeding and investment and  
6 long-term stability, correct?  
7 A. Yes.  
8 584 Q. And you and I can also agree, sir,  
9 that it's surprising that the ORC was not consulted  
10 about the decision to terminate the revenue sharing  
11 with the industry, correct?  
12 MR. RATCLIFFE: I think Mr. McGuinty  
13 answered your question earlier --  
14 MR. LISUS: No, he said he didn't know.  
15 MR. RATCLIFFE: -- as to the budget  
16 secrecy.  
17 MR. LISUS: Hold on a second. I'll  
18 deal with that.  
19 BY MR. LISUS:  
20 585 Q. You and I can agree, sir, that it  
21 is surprising that the entity with economic  
22 oversight for the industry and the regulator of the  
23 industry wasn't spoken to or consulted about  
24 consideration of terminating SARP revenue share?  
25 A. I don't know enough about Finance

Page 161

1 practices and protocols to determine --  
2 586 Q. Let me put it to you this way.  
3 A. -- who should be contacted and  
4 when they should be contacted and what they should  
5 be informed about.  
6 587 Q. But, sir, given what you have  
7 already told me about it being incumbent upon  
8 government to understand the consequences of  
9 important decisions it would be making, you would  
10 expect it to have spoken with the regulator about  
11 the consequences of a decision like this?  
12 MR. RATCLIFFE: I think he answered  
13 your question.  
14 MR. LISUS: You should not interrupt on  
15 this point, Mr. Ratcliffe. This is critical.  
16 MR. RATCLIFFE: He answered your  
17 question and he said that he didn't know what the  
18 Ministry of Finance --  
19 MR. LISUS: I'm asking about his  
20 expectation as the gentleman responsible for the  
21 decisions of government in 2012, which he confirmed  
22 to me he was.  
23 BY MR. LISUS:  
24 588 Q. I'm not doing anything other, sir,  
25 than just asking you, as that man, what your

Page 162

1 expectation was, and I suggest to you, sir, it was  
 2 that the entity with the most knowledge of the  
 3 consequences of the decision, the regulator, would  
 4 have been consulted, particularly when you see this  
 5 MOU. Fair?  
 6 A. I disagree. And the reason I  
 7 disagree is because --  
 8 589 Q. Of budget secrecy?  
 9 A. Not just because of budget  
 10 secrecy, but because it's incumbent on the  
 11 institution of government to have information about  
 12 the industry itself.  
 13 590 Q. And it doesn't matter where it  
 14 gets it as long as it has reliable information?  
 15 A. It's important that it has  
 16 reliable information, and that's to be found  
 17 within -- among that 100,000 people, there are  
 18 probably some people who are incredibly expert in  
 19 horseracing to be found inside government.  
 20 591 Q. Okay, I take your point, sir, that  
 21 you aren't hung up on whether they went to a  
 22 particular person or entity, as long as they went  
 23 to someone or some few among the 100,000 to get the  
 24 reliable information necessary. Fair?  
 25 A. Yes.

Page 163

1 592 Q. All right. And that was your  
 2 expectation as the person responsible for  
 3 government in 2012?  
 4 A. Yes.  
 5 593 Q. And you understood that to have  
 6 been done?  
 7 A. I expected that to have been done.  
 8 MR. LISUS: Now, could we mark the MOU  
 9 as the next exhibit.  
 10 EXHIBIT NO. 22: Memorandum of  
 11 Understanding.  
 12 MR. MATTHEWS: Exhibit 22.  
 13 BY MR. LISUS:  
 14 594 Q. You let me know if you want a  
 15 break at some point, okay?  
 16 A. I am assuming we are breaking at  
 17 some point.  
 18 595 Q. Yes, we are. I'm going to ask you  
 19 one more.  
 20 MR. RATCLIFFE: You're good for another  
 21 ten minutes?  
 22 THE WITNESS: Yeah, sure.  
 23 BY MR. LISUS:  
 24 596 Q. I want to show you another letter  
 25 dated September 2, 2011, and this is a letter from

Page 164

1 Mr. Duncan. And the only point I want to ask you  
 2 about, sir, if you look in the final paragraph of  
 3 the letter, it says:  
 4 "To further strengthen the  
 5 horseracing industry, the Ontario  
 6 Racing Commission has implemented  
 7 the new Ontario race program. The  
 8 ORP was developed in close  
 9 consultation with stakeholders."  
 10 Et cetera.  
 11 Do you see that?  
 12 A. Yes.  
 13 597 Q. And so it's evident that in the  
 14 fall of 2011, Finance, as a ministry, was well  
 15 aware of the Ontario racing program developed and  
 16 implemented by the Ontario Racing Commission,  
 17 correct?  
 18 A. Yes.  
 19 MR. LISUS: Next exhibit.  
 20 EXHIBIT NO. 23: Letter dated September  
 21 2, 2011.  
 22 MR. LISUS: We'll take a brief break.  
 23 -- RECESS AT 3:07 --  
 24 -- UPON RESUMING AT 3:16 --  
 25 BY MR. LISUS:

Page 165

1 598 Q. Mr. McGuinty, what is, or can you  
 2 just help me out, an Estimates Committee and the  
 3 estimates defense process?  
 4 A. I'm not sure what they mean by --  
 5 599 Q. I understand that it's a process  
 6 by which --  
 7 A. Ministries defend their proposed  
 8 budget?  
 9 600 Q. Yes. Have you ever participated  
 10 in that process?  
 11 A. I may have done so in opposition.  
 12 601 Q. Okay. Right. As a member of the  
 13 committee?  
 14 A. Yes.  
 15 602 Q. Okay. You and I discussed earlier  
 16 this morning the fact that you learned in the  
 17 course of preparing to give evidence here today  
 18 that the Slots at Racetrack Program was discussed,  
 19 identified in every budget from the year it was  
 20 implemented, right?  
 21 A. Yes.  
 22 603 Q. And that was something you learned  
 23 this year in the course of preparing for your  
 24 evidence, correct?  
 25 A. That's correct.

<p style="text-align: right;">Page 166</p> <p>1 604 Q. And I could show you every budget                  2 from the date of its implementation, and perhaps                  3 you've looked or have been shown the reference to                  4 the program in every budget, have you?                  5 A. No, but I'll take your word for                  6 it.                  7 605 Q. All right. But I want to ask you                  8 about documents that were produced to me from the                  9 estimates defense process in May 2011 with respect                  10 to the budget prior to the March 2012 budget which                  11 is part of the narrative that brings us here today,                  12 okay?                  13 So this is the prior year, right?                  14 A. Yes.                  15 606 Q. And I'm not going to go through                  16 the whole thing, but what I'm showing you is an                  17 email in Finance in May 2011 informing, among other                  18 people, the Minister and Mr. Orsini that Finance is                  19 scheduled to appear before the standing committee                  20 on estimates on May 31, 2011. Okay?                  21 A. Yes.                  22 607 Q. And as we have discussed, the                  23 Slots at Racetrack Program was, of course,                  24 described in the 2011 budget, right?                  25 A. Yes.</p>	<p style="text-align: right;">Page 168</p> <p>1 over \$3.4 billion since 1998. Why                  2 does the horseracing industry                  3 receive so much money?"                  4 The answer is:                  5 "The Ontario horseracing                  6 industry makes a significant                  7 contribution to the rural economy                  8 and employment."                  9 And then if we look beneath the next                  10 anticipated question, the proposed answer is:                  11 "The Ontario horseracing                  12 industry makes a significant                  13 contribution to the rural economy                  14 and employment. The Slots at                  15 Racetrack Program has been a success                  16 for all parties, including the                  17 horseracing and breeding industry."                  18 Do you see that?                  19 A. Yes.                  20 612 Q. It says:                  21 "In addition, Ontario's                  22 horseracing and breeding industry                  23 remains a vital part of rural and                  24 agricultural Ontario."                  25 Do you see that?</p>
<p style="text-align: right;">Page 167</p> <p>1 608 Q. And if we look at -- and here,                  2 sir, I'm going to refer to numbers at the bottom                  3 right-hand corner of the page.                  4 A. Right.                  5 609 Q. 171. This is the Ministry of                  6 Finance preparing responses to anticipated                  7 questions from the Estimates Committee, okay?                  8 A. Sorry, these are proposed Q&amp;As?                  9 610 Q. Correct. This is Q&amp;As, proposed                  10 Minister's defenses, yes. So, if you look at the                  11 email, sir, that I gave you, it says:                  12 "Enclosed is a revised Q&amp;A                  13 document."                  14 Do you see that?                  15 A. Okay.                  16 611 Q. So the Q&amp;As prepared for the                  17 Minister, if we look at 171 with respect to slots                  18 at racetracks, give a series of proposed answers to                  19 anticipated questions. Okay?                  20 And if we look together at page 171, it                  21 says:                  22 "The proposed question or the                  23 anticipated question is the 2011                  24 provincial budget indicates that the                  25 horseracing industry has received</p>	<p style="text-align: right;">Page 169</p> <p>1 A. Yes.                  2 613 Q. And if we go over to page 178 at                  3 the bottom, it's talking about -- in the middle:                  4 "What is the purpose of OLG's                  5 strategic land-based review and what                  6 is its status?"                  7 And the answer is:                  8 "Optimize its existing gaming                  9 assets in a responsible manner."                  10 Do you see that?                  11 A. Yes.                  12 614 Q. And if you go over to page 180,                  13 sir, at the bottom:                  14 "What programs does the ORC                  15 run?"                  16 Do you see that?                  17 A. Yes.                  18 615 Q. The answer is:                  19 "The Ontario racing program                  20 introduces a new framework for                  21 standardbred race date allocation,                  22 Horse Improvement Program,                  23 thoroughbred and standardbred."                  24 Over the page:                  25 "What is the Ontario racing</p>

Page 170		Page 172	
1	program?"	1	622 Q. The 2011 election was held in
2	And it says:	2	October, I believe. Do you recall that?
3	"In November 2010 ORC launched	3	A. I think the 6th. I can't recall
4	a new ORP for the 2011 season,"	4	but...
5	et cetera.	5	623 Q. And I want to show you a letter
6	Over to the bottom of 182:	6	which you wrote. It's an email from you dated
7	"The Ontario horseracing	7	September 15, 2011 to the OHHA. Did you know who
8	industry makes a significant	8	the OHHA was in 2011, Ontario Harness Horse
9	contribution to the rural economy."	9	Association?
10	You get the message, there is a lot of	10	A. I likely would have heard of it.
11	very complimentary things stated to the Estimates	11	624 Q. The association of standardbred
12	Committee about the Slots at Racetrack Program and	12	horsemen?
13	the horseracing industry, correct?	13	A. Um-hmm.
14	A. Yes.	14	625 Q. You have to say yes or no.
15	616 Q. And so, sir, if we pause and see	15	A. Yes.
16	that in 2011 the Ministry of Finance is making very	16	626 Q. Okay. And consistent with the
17	favourable commentary about Slots at Racetrack	17	position of government to that time, sir, as we
18	Program and the horseracing industry to the	18	have seen in the budgets, the estimates defense,
19	Estimates Committee of Parliament, right?	19	the Finance's approval of business plans, all the
20	A. Yes.	20	things we've talked about, you tell the Ontario
21	617 Q. The Ministry of Finance is	21	Harness Horse Association that the Ontario Liberals
22	reviewing and improving the ORC's business plan and	22	have great respect and admiration for the racing
23	the Ontario racing program?	23	community and you value the positive impact that
24	A. Yes.	24	the horseracing industry has on the agricultural
25	618 Q. The Slots at Racetrack Program has	25	sector in this province and we believe in working
Page 171		Page 173	
1	been described and identified in every budget since	1	closely with the industry to ensure it remains
2	inception as an important part of the agricultural	2	strong and prosperous in the future. Correct?
3	economy, right?	3	A. Yes.
4	A. Yes, I believe so.	4	627 Q. And you meant that?
5	619 Q. So, certainly, sir, you and I can	5	A. Yes.
6	agree that as of September 2011 the position of the	6	628 Q. And as we have --
7	government and its agencies is that Slots at	7	A. We hadn't turned the corner yet.
8	Racetrack Program is a very good program with	8	629 Q. Which corner is that?
9	significant benefits to the agricultural industry?	9	A. Confronting unequivocally the
10	A. Yes.	10	consequences of the recession and the growing
11	620 Q. All right. And not only is	11	deficit.
12	government telling that to Parliament, it's telling	12	630 Q. Sir, the deficit in 2011, I think
13	it to the public and including the industry, right?	13	it was higher than it was in 2012?
14	A. Yes.	14	A. That's not the issue. The issue
15	MR. LISUS: That Estimates Committee	15	is when did we confront it, and we had yet to
16	Q&A is the next exhibit.	16	confront it.
17	EXHIBIT NO. 24: Estimates Committee	17	631 Q. I understand that you hadn't
18	Q&A.	18	chosen to confront it perhaps, but let's recall our
19	MR. MATTHEWS: That will be Exhibit 24.	19	discussion of a few moments ago that regardless of
20	BY MR. LISUS:	20	what it is government is confronting, it has to
21	621 Q. And in September 2011 the province	21	confront in a fair and responsible way, right?
22	is about a month away from a general election,	22	A. Yes.
23	right?	23	632 Q. Okay. Government doesn't get a
24	A. Yeah, we're in a red period for	24	pass to be careless and irresponsible because it's
25	most of that.	25	in tough economic times, right?

Page 174

1 A. No, but government is not relieved  
 2 of doing things which are difficult and  
 3 controversial and not well received.  
 4 633 Q. And it always has to do the  
 5 difficult, the controversial and the  
 6 not-well-received responsibly, carefully, taking  
 7 all --  
 8 A. And fairly.  
 9 634 Q. And fairly.  
 10 A. And fairly.  
 11 635 Q. And taking all information that it  
 12 has or can have into account, correct?  
 13 A. Yes.  
 14 636 Q. All right.  
 15 A. And government's privilege, just  
 16 to add to that because it's relevant, government's  
 17 privilege and, as I said before, terrible  
 18 responsibility is to define the public interest.  
 19 637 Q. Right. And I'm not criticizing  
 20 you, sir, okay, on this email; I am observing that  
 21 your email reflects what the government has been  
 22 telling Parliament and the people of Ontario about  
 23 the horseracing industry for the last 13 years.  
 24 A. We had yet to turn the corner.  
 25 You're not going to get a debate from me about

Page 175

1 whether we had been consistent as a government  
 2 before we turned the corner.  
 3 638 Q. When did you turn the corner?  
 4 A. I think the Drummond report in  
 5 particular, not with respect to any reference to  
 6 SARP. The Drummond report in particular made us,  
 7 as I say, unequivocally confront the nature of our  
 8 economic circumstances.  
 9 639 Q. You know the Drummond report did  
 10 address SARP, right?  
 11 A. Yes.  
 12 640 Q. And you know that the Drummond  
 13 report did not recommend the elimination of SARP,  
 14 correct?  
 15 A. That is correct.  
 16 641 Q. Did you speak with Mr. Drummond  
 17 about his views on SARP?  
 18 A. I met with him at some point in  
 19 time, but I don't know.  
 20 642 Q. But one thing you and I can agree,  
 21 sir, is that when you turned the corner with the  
 22 Drummond report, the Drummond report did not  
 23 recommend the elimination of SARP. You just agreed  
 24 on that, right?  
 25 A. Yeah, the Drummond report said

Page 176

1 strong, decisive, urgent action. The name of the  
 2 budget was strong action in Ontario. Not let's be  
 3 nice. It's we need to take strong action.  
 4 643 Q. You think we're here today about  
 5 being nice, Mr. McGuinty?  
 6 A. No.  
 7 644 Q. All right. You and I know that  
 8 the Drummond report did address SARP, right?  
 9 MR. RATCLIFFE: He said that. He's  
 10 answered that question.  
 11 THE WITNESS: Yeah.  
 12 BY MR. LISUS:  
 13 645 Q. And I think that you stand by your  
 14 answer a minute ago --  
 15 A. Yes.  
 16 646 Q. -- that the Drummond report did  
 17 not recommend the elimination of SARP?  
 18 A. My interpretation of Drummond with  
 19 respect to SARP was you need to take a long, hard  
 20 look at it.  
 21 647 Q. Right. You need to evaluate it.  
 22 He did not recommend its elimination; you know  
 23 that, right?  
 24 A. Yes.  
 25 648 Q. Have you read the transcript of my

Page 177

1 cross-examination of Mr. Drummond?  
 2 A. No.  
 3 649 Q. Have you been told about it?  
 4 A. No.  
 5 650 Q. Do you know that I examined  
 6 Mr. Drummond on this issue?  
 7 A. No.  
 8 651 Q. Do you know that Mr. Drummond told  
 9 me that he did not recommend the elimination of  
 10 SARP?  
 11 MR. RATCLIFFE: Well, it's clear if you  
 12 read his report and we've got -- Mr. McGuinty has  
 13 agreed with you that it didn't expressly say that  
 14 SARP should be terminated so...  
 15 THE WITNESS: That was never my  
 16 understanding of Mr. Drummond's report.  
 17 BY MR. LISUS:  
 18 652 Q. Okay. And as you have explained,  
 19 sir, that the Drummond report was really the  
 20 turning point, the Drummond report was the -- the  
 21 release of the Drummond report was the event which  
 22 caused the government to turn the corner in  
 23 confronting the deficit?  
 24 A. It was -- it was -- we had finally  
 25 turned our mind to the consequences of the

Page 178

1 recession and the Drummond report really marked the  
 2 inflection point.  
 3 653 Q. Right. And you therefore knew  
 4 that the Drummond report and its recommendations  
 5 were going to be a very important factor in  
 6 difficult decisions that were going to be put to  
 7 Cabinet?  
 8 A. It would be -- it would be a  
 9 factor.  
 10 654 Q. Well, you told me it was the  
 11 factor which --  
 12 A. Not the factor.  
 13 655 Q. I thought that was the Drummond  
 14 report turned the corner, was the inflection point?  
 15 A. It was an inflection point but,  
 16 you know, it was advice, and I think I said earlier  
 17 the luxury the advisors enjoy is they get to move  
 18 on to new advice.  
 19 656 Q. It was important advice, right?  
 20 A. It was important advice to be  
 21 carefully considered.  
 22 657 Q. By Cabinet?  
 23 A. Yes.  
 24 658 Q. In the making of difficult  
 25 decisions?

Page 179

1 A. Yes.  
 2 659 Q. And it was therefore important  
 3 that important advice to be carefully considered by  
 4 Cabinet in making difficult decisions was  
 5 accurately portrayed to Cabinet to enable it to  
 6 make those decisions, correct?  
 7 A. Yes.  
 8 660 Q. All right. Did you write this  
 9 email?  
 10 A. No. Just -- I don't want to go  
 11 down a rabbit hole, but during the course of a  
 12 campaign, dozen and dozens of stakeholder groups  
 13 send letters to MPPs and party leaders in  
 14 particular to kind of get the party position on the  
 15 record. I never saw this letter.  
 16 661 Q. But you stand by its contents?  
 17 A. Yes.  
 18 662 Q. It's over your name?  
 19 A. Yes, it is. Yeah.  
 20 MR. LISUS: That's the next exhibit.  
 21 EXHIBIT NO. 25: Email dated September  
 22 15, 2011 to the OHHA.  
 23 BY MR. LISUS:  
 24 663 Q. And you understand, sir, that when  
 25 people write to the Premier, they put some weight

Page 180

1 in the response they get?  
 2 A. I hope so.  
 3 664 Q. As they should, right?  
 4 A. Yes.  
 5 665 Q. They rightfully believe that the  
 6 Premier is being straight with them?  
 7 A. Yes.  
 8 666 Q. And accurately conveying the  
 9 position of government, right?  
 10 A. Yes.  
 11 667 Q. Because you don't have to respond?  
 12 A. That's correct.  
 13 MR. RATCLIFFE: Did you want this  
 14 document back as well?  
 15 BY MR. LISUS:  
 16 668 Q. The outcome of the 2011 election  
 17 was not what you hoped for but not what you feared  
 18 either, or as bad as you feared; is that fair?  
 19 A. I was proud to lead a third  
 20 consecutive government.  
 21 669 Q. Fair enough. It was a minority  
 22 government?  
 23 A. One seat short.  
 24 670 Q. Is that all it was?  
 25 A. Yes.

Page 181

1 671 Q. And --  
 2 A. They called it a super minority.  
 3 672 Q. Did that change or have  
 4 implications for the budget process?  
 5 A. Absolutely.  
 6 673 Q. Can you explain that to me?  
 7 A. A budget of course is a bill like  
 8 any other bill, and it requires support of the  
 9 majority of the members of provincial Parliament in  
 10 order to become law.  
 11 We didn't have sufficient numbers which  
 12 gave a majority, so we would have to count on  
 13 others in the other two parties to support our  
 14 budget. They would exact concessions in order for  
 15 us to receive their support, and that's what  
 16 unfolded.  
 17 674 Q. Did you know in advance of the  
 18 tabling of the budget whether or not you would have  
 19 the support of the opposition?  
 20 A. I thought I did.  
 21 675 Q. That being the NDP?  
 22 A. The NDP.  
 23 676 Q. But you understood, as I have  
 24 reviewed comments in the legislature and Mr. Duncan  
 25 I think told me this, that the Progressive

Page 182		Page 184	
1	Conservatives had made it clear that they would	1	would also want to avoid.
2	vote en bloc against the budget before even seeing	2 689	Q. So a budget was, I think,
3	it?	3	scheduled to be presented March 27th, 2012?
4	A. That's correct.	4	A. Rings a bell.
5 677	Q. Okay. And when did that occur?	5 690	Q. Okay. And when does preparation
6	A. Sorry, when did what occur?	6	for the presentation of the budget begin then?
7 678	Q. When did they make that clear?	7	A. It --
8	A. Early on they were -- they made it	8 691	Q. Because there had just been an
9	very clear that they would not be supporting the	9	election result early October?
10	budget. I assume that the leader made a statement	10	A. Yes.
11	and issued a release.	11 692	Q. So the government has to start
12 679	Q. Okay. And not having seen the	12	preparing right away for the budget?
13	budget, I presume that what that meant was it was a	13	A. Yes. Yes. But the bureaucracy,
14	position that they were taking simply to try and	14	the civil service begins long before that. It's a
15	force another election?	15	long, laborious and arduous process to begin to
16	A. Yes.	16	craft a budget, so that would have begun months
17 680	Q. Okay.	17	earlier, but the major initiatives had yet to be
18	A. I think that's fair.	18	crafted.
19 681	Q. So you knew going into the budget	19 693	Q. Okay. So the fall of 2011, sir,
20	process that you were going to have the Progressive	20	you finish campaigning, you get an election result
21	Conservatives voting against the budget and you	21	in October, you know you're going to have a fight
22	would have to, being a minority, get support from	22	on your hands with the PCs over the budget, right?
23	the NDP?	23	And you have to get into now the budget cycle and
24	A. Yes.	24	start getting ready to present the budget, A,
25 682	Q. And was that an important factor	25	because convention is you need to present a budget,
Page 183		Page 185	
1	in the budget process?	1	and B, you know that the Progressive Conservatives
2	A. Yes.	2	are waiting for the budget as an opportunity to
3 683	Q. And explain to me how.	3	bring down the new minority government, right?
4	A. Well, without the support of the	4	A. Um-hmm.
5	NDP, the budget would not pass. Budgets are	5 694	Q. You have to say yes.
6	historically confidence motions. You lose a	6	A. Yes.
7	confidence motion, the government falls.	7 695	Q. Okay. Now, as of this period of
8 684	Q. Into another election?	8	time, being November 2011, I presume you
9	A. Into another election.	9	personally, because you had been doing other
10 685	Q. Again, forgive my ignorance of	10	things, weren't following the progress of the OLG
11	civics, but a non-confidence vote on the budget,	11	land-based gaming review?
12	election when?	12	A. No.
13	A. Election would be likely, I'm not	13 696	Q. And you may have been aware of it
14	exactly sure on this, but, you know, I think that	14	notionally, but it was only notionally, right?
15	the RIP would drop perhaps as early as the	15	A. Yes.
16	following day.	16 697	Q. And you also weren't following the
17 686	Q. And immediately into the election	17	progress of the Ontario racing program?
18	campaign?	18	A. No, no.
19	A. Yes.	19 698	Q. But we've seen those two
20 687	Q. With the vote to --	20	initiatives both under the auspices of the Ministry
21	A. To be about 30 days later.	21	of Finance were well underway at that point, right?
22 688	Q. Obviously a situation you wanted	22	A. Yes.
23	to avoid?	23 699	Q. You've seen that from the
24	A. And I think, in fairness,	24	documents?
25	Ontarians who had just been through an election	25	A. Um-hmm.



<p style="text-align: right;">Page 186</p> <p>1 700 Q. And both of them, as we've seen,                  2 had the attention of the Minister of Finance,                  3 right? He was approving plans?                  4 A. I assume that he would have had                  5 those, he would have been watching those fairly                  6 closely.                  7 701 Q. And were you aware, sir, in                  8 November 2011 of OLG's thinking regarding Slots at                  9 Racetrack Program?                  10 A. I don't recollect that.                  11 702 Q. And were you aware, for instance,                  12 that in November of 2011, OLG's idea that it was                  13 developing was that it wanted to take the slot                  14 machines out of racetracks, which were in rural                  15 areas for the most part, and relocate them in urban                  16 areas where there was "unmet demand," as they                  17 termed it?                  18 A. I don't believe I was aware of                  19 that at that point in time.                  20 703 Q. Do you believe that you became                  21 aware of that subsequent to November 2011?                  22 A. Yes.                  23 704 Q. And you were briefed on that?                  24 A. Yes.                  25 705 Q. By, do you recall, who? Finance?</p>	<p style="text-align: right;">Page 188</p> <p>1 Finance. I would receive advice from my own staff.                  2 710 Q. Right. And your staff being                  3 Mr. Bardeesy on this issue, and to some extent                  4 Mr. Gene and Orsini, is that fair, or you don't                  5 recall?                  6 A. Well, I can't recall getting --                  7 711 Q. Let me put the question this way.                  8 When you say "your staff," you mean staff in the PO                  9 office?                  10 A. Political staff in my office, yes.                  11 712 Q. Political staff, okay.                  12 A. Yeah.                  13 713 Q. And so, I'm just looking at the                  14 documents that have been produced and I have a                  15 draft Cabinet minute from October 21, 2011, okay?                  16 And it comes from OLG to Finance, staff at OLG to a                  17 senior civil servant at Finance called Elizabeth                  18 Yeigh and it's a draft Cabinet minute, okay?                  19 A. Um-hmm. Yes.                  20 714 Q. Which speaks to the land-based                  21 gaming review underway, okay?                  22 MR. RATCLIFFE: Do you need a moment                  23 just to quickly flip through it?                  24 THE WITNESS: Yes. (Witness reads                  25 document).</p>
<p style="text-align: right;">Page 187</p> <p>1 A. I can't recall.                  2 706 Q. Were you working with Mr. Bardeesy                  3 in January and February of 2012 regarding the                  4 horseracing issue? Was he briefing you?                  5 A. I don't recall him being the one                  6 who briefed me on the horseracing issue.                  7 707 Q. Who do you think it was?                  8 A. I don't know if I ever had a                  9 specific individual.                  10 708 Q. Okay. And as I'm talking to you                  11 through this process and understanding that you had                  12 many things on your radar, I'm presuming, sir, that                  13 with OLG and ORC being the two Finance agencies                  14 responsible for gaming on the one hand and                  15 horseracing on the other, you were content to have                  16 the management of issues regarding those two                  17 subjects in the hands of Finance officials, staff                  18 and political until there was a final decision to                  19 be made; is that fair?                  20 A. That's very fair.                  21 709 Q. And then with respect to that                  22 final decision, and to the extent which it required                  23 input from you, you obviously would take advice                  24 from Finance?                  25 A. I would receive advice from</p>	<p style="text-align: right;">Page 189</p> <p>1 BY MR. LISUS:                  2 715 Q. And the only particular point I                  3 want to put to you, sir, is if you look at the                  4 draft Cabinet minute under C, take a look at that.                  5 A. I see it.                  6 716 Q. The draft Cabinet minute being                  7 discussed between Finance and OLG at this time is                  8 that:                  9 "The Ministry of Finance, in                  10 consultation with the Ministry of                  11 Agriculture and Food, Ministry of                  12 Economic Development and Innovation,                  13 to stabilize long-term funding to                  14 the horseracing industry from gaming                  15 proceeds by developing a new                  16 sectorial funding program equivalent                  17 in value at a minimum to the Slots                  18 at Racetrack Program."                  19 Do you see that?                  20 A. Yes.                  21 717 Q. And so, we know ORC -- excuse me,                  22 OLG at this point has been at its land-based gaming                  23 review for 15 months, they started June/July 2010,                  24 and this appears to be the Cabinet minute they're                  25 discussing with Finance. And again, as of October</p>

<p style="text-align: right;">Page 190</p> <p>1 21 none of this is coming up to your level, right?                  2 A. Not that I can recall.                  3 MR. LISUS: That's the next exhibit,                  4 please.                  5 EXHIBIT NO. 26: Draft Cabinet minute                  6 from October 21, 2011.                  7 BY MR. LISUS:                  8 718 Q. And I want to show you a document                  9 which is generated and circulated about three weeks                  10 later, two weeks later I guess, November 4, 2011,                  11 again from OLG to Finance staffers. And it says:                  12 "Here is the document we are                  13 planning to use on Monday to give an                  14 overview of the Gaming Innovation                  15 Project so far."                  16 Okay? And if you just --                  17 A. Sorry, who is this being presented                  18 to?                  19 719 Q. This is coming -- it says                  20 "Confidential Advice to Minister," it's in the                  21 lead-up to presentation to senior officials in the                  22 Ministry of Finance. You can see it's for Ministry                  23 of Finance workshop scheduled for November 7 to 9.                  24 A. Do we know who the attendees were?                  25 Was this a Minister or...?</p>	<p style="text-align: right;">Page 192</p> <p>1 right. I get a sense. It's pretty comprehensive.                  2 724 Q. And if you just go -- let's figure                  3 out how we're going to deal with numbers on this                  4 deck. The top number in the right-hand corner in                  5 the 400s, okay?                  6 A. Yes.                  7 725 Q. 462. You see where OLG talks                  8 about its new strategy and policy options drawing                  9 on extensive stakeholder consultation and market                  10 intelligence, 60-month process of 50 plus                  11 stakeholder consultations. Do you see that?                  12 A. Yes.                  13 726 Q. Excuse me, six-month process of 50                  14 plus stakeholder consultations. Okay? And is that                  15 the kind of process you would expect for a project                  16 of this scale?                  17 A. Yeah, this is a very important                  18 agency that delivers a lot of dollars that supports                  19 a lot of government priorities, so...                  20 727 Q. Okay.                  21 A. It's in keeping with what I expect                  22 OLG would do.                  23 728 Q. And one of the reasons that this                  24 kind of effort is put into the process is to                  25 provide the best advice and information to</p>
<p style="text-align: right;">Page 191</p> <p>1 720 Q. We don't think the Minister was                  2 actually there. This is still at the bureaucratic                  3 level.                  4 A. I see.                  5 721 Q. But what it is is a pretty                  6 comprehensive summary of the prior 15 or 16 months'                  7 work of the OLG about modernizing its operations,                  8 okay?                  9 MR. RATCLIFFE: Do you want to just                  10 flip through it to see what's there?                  11 BY MR. LISUS:                  12 722 Q. I'm not going to quiz you on it.                  13 I'm happy to have you flip through it.                  14 MR. RATCLIFFE: It's just that you                  15 summarized what it was about, so I thought he could                  16 take a quick flip through it to see what it is.                  17 MR. LISUS: By all means. I'll make a                  18 quick cup of tea while he does that.                  19 THE WITNESS: (Witness reviews                  20 document). It's the kind of slide deck that would                  21 make me want to jump out of my window.                  22 BY MR. LISUS:                  23 723 Q. Now you know how I feel. I've                  24 seen about a thousand of them in this case.                  25 A. I'm sure it's all good stuff. All</p>	<p style="text-align: right;">Page 193</p> <p>1 government for a decision, correct?                  2 A. Yeah, they're feeding information                  3 into government.                  4 729 Q. And so if we look at page 498, OLG                  5 says:                  6 "Several coordinated changes                  7 need to occur to achieve the overall                  8 plan."                  9 1.A is:                  10 "To revise horseracing funding                  11 for greater accountability."                  12 Do you see that?                  13 A. Yes.                  14 730 Q. And it says:                  15 "Allow OLG to relocate slots                  16 away from racetracks and build new                  17 casinos in the GTA and elsewhere in                  18 the province that cannibalize                  19 racetrack sites without reducing                  20 support for horseracing (\$375                  21 million NPP reduction if not                  22 completed)."                  23 Right?                  24 A. Yes.                  25 731 Q. And if you go over to the next</p>

<p style="text-align: right;">Page 194</p> <p>1 page, it talks about:                  2 "Decouple funding for                  3 purses..."                  4 Do you see under "Resolution":                  5 "Decouple funding for purses                  6 from location of slots, administer                  7 funds through a central dedicated                  8 body."                  9 Do you see that?                  10 A. Yes.                  11 732 Q. And over the next page, sir, it                  12 says:                  13 "Horseracing benefits will                  14 remain intact and could grow."                  15 Right?                  16 A. I see that.                  17 733 Q. And so, as of November 4, 2011 it                  18 was OLG's recommendation that slot machines should                  19 be taken out of racetracks and put into cities                  20 where there was more demand for them, but funding                  21 for horseracing should remain in place and could                  22 grow, right?                  23 A. Yes.                  24 MR. LISUS: And that is that deck.                  25 We'll mark that as the next exhibit.</p>	<p style="text-align: right;">Page 196</p> <p>1 CEO of OLG.                  2 It's about an agenda for a meeting, and                  3 if you go over the page, you see there 1.A in the                  4 box. Do you see it on the left-hand side:                  5 "Revise horseracing funding for                  6 greater accountability, allows OLG                  7 to relocate slots away from                  8 racetracks."                  9 We see that's picked up from the prior                  10 deck, right, that we just looked at? Remember 1.A                  11 revised?                  12 A. Is that the same wording you're                  13 telling me?                  14 739 Q. Yes.                  15 A. I don't know but it sounds like                  16 it.                  17 740 Q. Right. And then if we go over,                  18 sir, just follow in sequence to number 5 on page                  19 302:                  20 "Design a new method that flows                  21 funding from provincial gaming to                  22 the entire horseracing sector,                  23 perhaps involving the appointment of                  24 an individual or a new body to                  25 maintain the health of the sport and</p>
<p style="text-align: right;">Page 195</p> <p>1 EXHIBIT NO. 27: Deck, Bates numbered                  2 OLG SB905 and OLG SB906.                  3 MR. MATTHEWS: This is OLG SB905 and                  4 906.                  5 BY MR. LISUS:                  6 734 Q. And I just want to walk you                  7 through this sequence, Mr. McGuinty. Do you know                  8 Rod Phillips or did you know -- do you know Rod                  9 Phillips?                  10 A. I'm not sure I've ever met him.                  11 735 Q. Okay, but he was the CEO of OLG,                  12 correct?                  13 A. Yes.                  14 736 Q. And as we go forward in November,                  15 we're now in November 17th, and I'm showing you                  16 what was Exhibit 21 on Mr. Stransky and 3 on Tim                  17 Shortill. Tim Shortill was the Chief of Staff of                  18 Minister Duncan. Does that ring a bell?                  19 A. I believe so.                  20 737 Q. You believe so, right?                  21 A. Yes.                  22 738 Q. And here Mr. Hill at the OLG is                  23 sending a document to Mr. Shortill, Mr. Duncan's                  24 Chief of Staff, and to his second-in-command,                  25 Mr. Stransky, with a carbon copy to Rod Phillips,</p>	<p style="text-align: right;">Page 197</p> <p>1 industry."                  2 Okay?                  3 A. I see that.                  4 MR. LISUS: All right. The next                  5 exhibit.                  6 EXHIBIT NO. 28: Document from Mr. Hill                  7 at OLG to Mr. Shortill.                  8 BY MR. LISUS:                  9 741 Q. And I want to show you now, sir, a                  10 document. We're now in mid-December 2011, and I                  11 presume in politics that that's pretty close to the                  12 upcoming budget with the Christmas break and all                  13 that in between; is that fair to say?                  14 A. Certainly getting closer.                  15 742 Q. So this is a document, it's an OLG                  16 document to the chairman with a copy to the CEO,                  17 and it says "Minister's Second Meeting With Chair."                  18 We understand that at this point in time Mr. Duncan                  19 was going to have a meeting with Mr. Godfrey, okay?                  20 A. I see.                  21 743 Q. And this is OLG preparing                  22 documents for that meeting, if you turn over,                  23 including the chair's remarks. They seem to follow                  24 a similar process as you do in government with                  25 remarks being prepared to be delivered. Okay?</p>

Page 198	Page 200
<p>1 A. Yes.</p> <p>2 744 Q. And there is reference to a</p> <p>3 discussion about executive compensation at WEG. Do</p> <p>4 you recall that being a political issue in late</p> <p>5 2011?</p> <p>6 A. Well, we were -- we were, as I</p> <p>7 recall, beginning to understand deep down that we</p> <p>8 were going to have to do a better job of managing</p> <p>9 expenditures, and that ultimately meant, for</p> <p>10 example, that we froze MPP salaries for five years,</p> <p>11 but it also meant that we were going to have to do</p> <p>12 a better job of managing public sector, broader</p> <p>13 public sector executive compensation. That's what</p> <p>14 I recall.</p> <p>15 745 Q. Okay. But Woodbine Entertainment</p> <p>16 Group wasn't a broader public sector organization,</p> <p>17 was it?</p> <p>18 A. That's correct.</p> <p>19 746 Q. Okay.</p> <p>20 A. I recall seeing that that was a</p> <p>21 controversy in some of the documents, but I don't</p> <p>22 recall at the time.</p> <p>23 747 Q. What it was about?</p> <p>24 A. Yeah.</p> <p>25 748 Q. Okay. And so, if we look at the</p>	<p>1 identifying a horseracing five-year approach, OLG</p> <p>2 strategic direction.</p> <p>3 MR. RATCLIFFE: Take a moment just to</p> <p>4 flip through it.</p> <p>5 THE WITNESS: (Witness reviews</p> <p>6 document).</p> <p>7 BY MR. LISUS:</p> <p>8 753 Q. Okay? Included in the documents</p> <p>9 is a draft Cabinet minute. Do you see that? I'll</p> <p>10 give it to you. It's one of the inclusions. And</p> <p>11 the minute that's relevant to our discussion is --</p> <p>12 the minute point that's relevant to our discussion</p> <p>13 is number 3.</p> <p>14 A. Yes. You're telling me this is a</p> <p>15 draft Cabinet minute?</p> <p>16 754 Q. Yes.</p> <p>17 A. Assuming it's introduced as such.</p> <p>18 755 Q. Yes.</p> <p>19 A. It doesn't seem to be labelled as</p> <p>20 such.</p> <p>21 756 Q. It's identified, sir, in the</p> <p>22 attachments. You see it says working draft minute.</p> <p>23 So if I could just have that back for a second.</p> <p>24 Thank you.</p> <p>25 And what the approach appears to be as</p>
<p>1 deck, sir, we see here that on page 704 that --</p> <p>2 A. Go the other way maybe?</p> <p>3 749 Q. I'll find it for you. We're off</p> <p>4 the record.</p> <p>5 -- OFF THE RECORD DISCUSSION --</p> <p>6 BY MR. LISUS:</p> <p>7 750 Q. I gave you a document that hadn't</p> <p>8 been manufactured properly, Mr. McGuinty, so I'm</p> <p>9 going to have you have a look at mine. My only</p> <p>10 point is that as of December 14th the direction</p> <p>11 appears to have changed from OLG discussing</p> <p>12 generally some kind of funding to be developed to</p> <p>13 Ministry staff having developed a draft horseracing</p> <p>14 funding transition plan.</p> <p>15 A. I see that.</p> <p>16 751 Q. Okay? And do you recall, sir, if</p> <p>17 the question of OLG modernization, the relocation</p> <p>18 of slot machines out of racetracks into cities, and</p> <p>19 the impact of doing so on horseracing had found its</p> <p>20 way to your desk yet?</p> <p>21 A. I don't believe so.</p> <p>22 752 Q. And I want to show you, sir, what</p> <p>23 the plan that Finance had developed as of</p> <p>24 mid-December was, CRE18299. And this is Finance</p> <p>25 officials, if you look at the attachments,</p>	<p>1 of December -- as at December 12, 2011, if you just</p> <p>2 look at the proposed five-year approach document</p> <p>3 the next page over, see under the heading</p> <p>4 "Funding" --</p> <p>5 A. Yes.</p> <p>6 757 Q. -- second bullet:</p> <p>7 "Slots at Racetrack Program</p> <p>8 funding will be phased out over a</p> <p>9 five-year period. First year</p> <p>10 funding is status quo," which would</p> <p>11 be as of 2011 or '12, "\$345 million,</p> <p>12 followed by a 25 percent year</p> <p>13 reduction in the following years,</p> <p>14 i.e. moving from \$340 million</p> <p>15 annually in year 1; \$255 million in</p> <p>16 year 2; \$170 million in year 3; \$85</p> <p>17 million in year 4; by year 5 the</p> <p>18 only government support available to</p> <p>19 the industry will be the PMTR."</p> <p>20 Pari-mutuel tax reduction. Correct?</p> <p>21 A. Yes.</p> <p>22 758 Q. So what appears to have been under</p> <p>23 consideration is that there would be a five-year</p> <p>24 phase-down approach after the termination of the</p> <p>25 siteholder agreements to permit slot machines to</p>

Page 202	Page 204
<p>1 come out of racetracks and go into cities, right?                  2 A. Is it after the --                  3 759 Q. Yes, it is.                  4 A. -- termination?                  5 760 Q. Yes, the first step is to                  6 terminate the siteholder agreements so that the                  7 slot machines can be moved.                  8 A. I see.                  9 761 Q. Okay?                  10 A. Okay.                  11 762 Q. And again, you don't recall that                  12 being discussed at all with you in mid-December                  13 2011?                  14 A. No, I do not.                  15 MR. LISUS: Thank you. Next exhibit.                  16 EXHIBIT NO. 29: OLG document.                  17 BY MR. LISUS:                  18 763 Q. Now, I want to show you, sir --                  19 we're now at December 28, 2011 and Finance                  20 officials are preparing a deck for inclusion which                  21 is fairly soon, as I understand the record, to be                  22 used to brief you. Okay?                  23 This, sir, is just one slide, and what                  24 appears to be happening is further consideration of                  25 the manner in which the horseracing industry would</p>	<p>1 industry receives \$100 million in                  2 annual transfer payments from                  3 government for expenses such as                  4 operating costs, i.e. three-year                  5 reduction, 250 million in 2013-14;                  6 150 million in 2014-15, and 100                  7 million in 2015-16."                  8 Do you see that?                  9 A. Yes.                  10 765 Q. And so there is the proposed                  11 approach by government and OLG appears to                  12 contemplate that the contract that you and I looked                  13 at this morning, notice would be given to terminate                  14 those agreements with one-year notice as they                  15 provide, and you recall hearing something about                  16 that in 2012, correct?                  17 A. Yes.                  18 766 Q. And thereafter, payments would                  19 continue beyond the expiry of the one-year notice                  20 period, and by 2015-16 the industry would receive                  21 annual transfer payments of 100 million. Do you                  22 see that?                  23 A. Yes.                  24 767 Q. And also in this document, sir,                  25 under the heading "Considerations," the</p>
<p>1 be treated following termination of siteholder                  2 agreements, okay? And we see here the heading                  3 "Horseracing - Proposed Approach." And I'll let                  4 you read it before -- I was going to go through it                  5 with you but you tell me if you want to read it.                  6 Just the middle slide.                  7 A. (Witness reads document). Okay,                  8 I've read it.                  9 764 Q. So there appears to have been a                  10 change from the proposed approach, the five-year                  11 phased approach, to a different one over three                  12 years, and the first step is:                  13 "Government announces end of                  14 SARP April 2012 and introduces a                  15 three-year plan to assist the                  16 industry in becoming viable with                  17 reduced government support.                  18 Payments under SARP continue for                  19 2012-2013."                  20 That's the 340 million.                  21 "Beginning in 2013-14 OLG                  22 returns funds to the consolidated                  23 revenue fund for distribution by                  24 government to the industry via                  25 transfer payments. By 2015-16,</p>	<p>1 consideration identified is that:                  2 "Horseracing in Quebec                  3 collapsed at the end of 2008 when                  4 the Quebec government abruptly                  5 stopped supporting the horseracing                  6 industry with slots."                  7 Do you see that?                  8 A. Yes.                  9 768 Q. Were you aware in the beginning of                  10 2012 that the horseracing industry in Quebec had                  11 collapsed when the government abruptly stopped the                  12 revenue share from slot machines?                  13 A. No, I saw it in the documents.                  14 769 Q. You weren't aware of that in the                  15 1st Quarter of 2012?                  16 A. I don't believe so.                  17 770 Q. Okay. And to refresh your memory,                  18 sir, about our discussion a little while ago,                  19 you've seen that Finance or some people in Finance                  20 were aware in 2010 that the standardbred breeders                  21 and the horseracing industry depended on SARP                  22 revenue for their survivability?                  23 A. Yes, the industry was not                  24 sustainable on its own.                  25 771 Q. And with the abrupt termination of</p>

Page 206	Page 208
<p>1 slot revenue --</p> <p>2 A. There would be consequences.</p> <p>3 772 Q. And in Quebec the consequences</p> <p>4 were collapse, right?</p> <p>5 A. I'm not familiar with that.</p> <p>6 773 Q. And here we see OLG and Finance</p> <p>7 staff proposing a phaseout and a hundred million a</p> <p>8 year transfer payment structure, correct?</p> <p>9 A. Yes.</p> <p>10 774 Q. And can we agree that what they</p> <p>11 were concerned about under considerations was a</p> <p>12 collapse of the industry if revenue share was</p> <p>13 abruptly stopped?</p> <p>14 A. Apparently that was one of their</p> <p>15 considerations.</p> <p>16 775 Q. And that was not a consideration</p> <p>17 brought to your attention in 2012, right?</p> <p>18 A. I only remember seeing it in the</p> <p>19 documents.</p> <p>20 776 Q. Okay. You remember seeing it in</p> <p>21 the documents preparing for today?</p> <p>22 A. Yes.</p> <p>23 777 Q. You weren't poring through</p> <p>24 documents in 2012, right?</p> <p>25 A. That's correct.</p>	<p>1 A. Yes.</p> <p>2 781 Q. And again, we see:</p> <p>3 "The proposed approach being</p> <p>4 the three-year formulation of the</p> <p>5 end of SARP with payments continuing</p> <p>6 for 2012-13, beginning in 2013-14</p> <p>7 OLG returns funds to the</p> <p>8 consolidated revenue fund for</p> <p>9 distribution by government to the</p> <p>10 industry via transfer payments, and</p> <p>11 by 2015-16 industry receives \$100</p> <p>12 million in annual transfer payments</p> <p>13 from government for expenses such as</p> <p>14 operating costs."</p> <p>15 Do you see that?</p> <p>16 A. Yes.</p> <p>17 782 Q. And so -- that's the next exhibit,</p> <p>18 sir.</p> <p>19 A. What does GIP stand for, do you</p> <p>20 know?</p> <p>21 783 Q. Gaming Innovation Project. It</p> <p>22 seems to be an acronym for land-based gaming</p> <p>23 review.</p> <p>24 A. Thank you.</p> <p>25 EXHIBIT NO. 31: Draft deck.</p>
<p>1 778 Q. You were relying on information</p> <p>2 and advice?</p> <p>3 A. Yes.</p> <p>4 MR. MATTHEWS: We've marked as Exhibit</p> <p>5 30, OLG SB2315 and its attachment 2316.</p> <p>6 EXHIBIT NO. 30: Deck, Bates numbered</p> <p>7 OLG SB2315 and OLG SB1216.</p> <p>8 BY MR. LISUS:</p> <p>9 779 Q. Now, I want to go forward to</p> <p>10 January 3, 2012, Q1 2012, and I am going to show</p> <p>11 you a document marked on Mr. Bardeesy's examination</p> <p>12 which is a deck entitled "Premier Deck," and it</p> <p>13 appears to be a deck prepared for the purposes of</p> <p>14 briefing you or your chief or your office, but it</p> <p>15 says "Premier Deck." Okay?</p> <p>16 Let's go off for a minute.</p> <p>17 -- OFF THE RECORD DISCUSSION --</p> <p>18 BY MR. LISUS:</p> <p>19 780 Q. Mr. McGuinty, we are now at</p> <p>20 January 3, and this is a deck, not a final deck,</p> <p>21 it's a draft, that appears to be prepared for a</p> <p>22 briefing of you, and I just want you to go to page</p> <p>23 21 of the deck, page 305 in the top right-hand</p> <p>24 corner, okay, for the horseracing recommended</p> <p>25 approach. Are you with me there?</p>	<p>1 BY MR. LISUS:</p> <p>2 784 Q. Typically, sir, how far in advance</p> <p>3 of a scheduled Cabinet meeting is the meeting</p> <p>4 arranged?</p> <p>5 A. I don't know the answer to that.</p> <p>6 MR. RATCLIFFE: Sorry, what was the</p> <p>7 question again?</p> <p>8 BY MR. LISUS:</p> <p>9 785 Q. How far in advance of a scheduled</p> <p>10 meeting is the meeting date arranged. I mean, you</p> <p>11 have to bring a number of folks together.</p> <p>12 A. Yeah.</p> <p>13 786 Q. Like, there's logistics to this.</p> <p>14 A. Yes. So Cabinet meets regularly,</p> <p>15 of course, and then it's just a matter of</p> <p>16 scheduling subject matter.</p> <p>17 787 Q. Got it. So you've got the</p> <p>18 calendar days?</p> <p>19 A. It's reserved.</p> <p>20 788 Q. I see. And then you plug into</p> <p>21 that subject matter?</p> <p>22 A. Yes.</p> <p>23 789 Q. Got it. So the folks who are</p> <p>24 coming to the Cabinet meeting don't know until</p> <p>25 they're briefed and get the briefing materials</p>

<p style="text-align: right;">Page 210</p> <p>1 what's on the agenda?</p> <p>2 A. They will have, if it concerns</p> <p>3 them, they will have been contacted.</p> <p>4 790 Q. Okay.</p> <p>5 A. Briefed. If their ministry is</p> <p>6 going to be affected they will ideally have had a</p> <p>7 conversation with the Minister that's proposing an</p> <p>8 initiative, those kinds of things, so that a lot of</p> <p>9 -- so that the Minister who is moving an initiative</p> <p>10 at Cabinet should, if he or she is doing their job</p> <p>11 well, have a very good sense of how it's going to</p> <p>12 be received ahead of time.</p> <p>13 791 Q. Right. And that's why staff</p> <p>14 typically go and brief affected ministries in</p> <p>15 advance, and we've seen that in this process?</p> <p>16 A. Yes. And that it's very -- not at</p> <p>17 all out of the ordinary for Minister A to get on</p> <p>18 the phone and say to Minister B, I need to talk to</p> <p>19 you directly, I've got a concern, whatever.</p> <p>20 792 Q. So you don't have surprises at</p> <p>21 Cabinet meetings and so that they run on time, they</p> <p>22 don't go on ad infinitum if there's multiple agenda</p> <p>23 items and no one knows what's going on?</p> <p>24 A. Yes.</p> <p>25 793 Q. Then I presume as of January 26,</p>	<p style="text-align: right;">Page 212</p> <p>1 of Proposal"?</p> <p>2 A. Yes.</p> <p>3 798 Q. And we see that the business of</p> <p>4 the OLG is split into two, lottery on the one hand,</p> <p>5 gaming on the other?</p> <p>6 A. Yes.</p> <p>7 799 Q. And if you look at gaming, which</p> <p>8 is what we are concerned about today, there is</p> <p>9 reference to:</p> <p>10 "Meet current demand for casino</p> <p>11 style by opening up 2-11 new sites."</p> <p>12 See that?</p> <p>13 A. Yes, I see that.</p> <p>14 800 Q. And then the third bullet:</p> <p>15 "MOF to revise the funding</p> <p>16 model for the industry."</p> <p>17 Do you see that?</p> <p>18 A. Yes, I see that.</p> <p>19 801 Q. So you understood that the</p> <p>20 Ministry of Finance was going to, I presume in</p> <p>21 2012, late January/early February, you understood</p> <p>22 that the Ministry of Finance would come up with a</p> <p>23 revised funding model for consideration and</p> <p>24 recommendation?</p> <p>25 A. I knew they were going to react to</p>
<p style="text-align: right;">Page 211</p> <p>1 2012, the February 8 Cabinet meeting was already</p> <p>2 arranged?</p> <p>3 A. Yes.</p> <p>4 794 Q. And I'm showing you here, sir, a</p> <p>5 deck that Finance folks are preparing on 26/01/2012</p> <p>6 which has what is called government deck final, and</p> <p>7 it's the OLG Gaming Innovation Project government</p> <p>8 briefing deck.</p> <p>9 MR. RATCLIFFE: Sorry, just to clarify,</p> <p>10 did you say January 26th? Because this says</p> <p>11 January 20.</p> <p>12 BY MR. LISUS:</p> <p>13 795 Q. Yes, the email is January 26th.</p> <p>14 The deck that it's attaching is the deck dated</p> <p>15 January 20. Okay?</p> <p>16 And this is a deck explaining,</p> <p>17 Mr. McGuinity, the proposal of the OLG and Ministry</p> <p>18 of Finance with respect to the gaming innovation</p> <p>19 project or land-based gaming review, okay?</p> <p>20 A. Yes.</p> <p>21 796 Q. And if you take a look -- I'm</p> <p>22 going to use the slide numbers in the bottom</p> <p>23 right-hand corner of the slide, okay?</p> <p>24 A. Yes.</p> <p>25 797 Q. Slide 3, you see it says "Summary</p>	<p style="text-align: right;">Page 213</p> <p>1 the OLG modernization plan.</p> <p>2 802 Q. Right.</p> <p>3 A. I didn't know exactly what that</p> <p>4 was going to look like.</p> <p>5 803 Q. Okay.</p> <p>6 A. But it doesn't surprise me that</p> <p>7 it's been through a few iterations and not unlike</p> <p>8 -- it's not unusual at all for that to happen.</p> <p>9 804 Q. And, sir, you understand today</p> <p>10 that there was at least a five-year breeding cycle</p> <p>11 in the standardbred horseracing industry, right?</p> <p>12 A. I understand that today.</p> <p>13 805 Q. And you understand today that in</p> <p>14 2010 and 2011 there were notices sent out to the</p> <p>15 breeding industry about long-term stability and</p> <p>16 investment and the breeding of horses and the</p> <p>17 Ontario racing program, correct?</p> <p>18 A. Yes.</p> <p>19 806 Q. And you understand today that as</p> <p>20 of January 2012, given that breeding under SARP had</p> <p>21 been ongoing since 1998, that there was a pipeline</p> <p>22 of foals, there was a foal crop, right? There had</p> <p>23 been mares that had been bred, that were pregnant,</p> <p>24 there were mares that were about to be born, there</p> <p>25 were yearlings, there was an existing foal crop as</p>

Page 214	Page 216
<p>1 of January 2012, correct? 2 A. I understand that now. 3 807 Q. Right. That was not understood by 4 you in January 2012? 5 A. I don't believe I was briefed in 6 that kind of detail. 7 808 Q. But you can understand why 8 Ministry of Finance staff have been thinking about 9 a phased reduction in support because there was an 10 existing foal crop, correct? 11 A. Yes. 12 809 Q. And so, returning now to number 3, 13 slide 3, the second bullet made there is: 14 "We did substantial 15 consultations with stakeholders and 16 validated our analysis with external 17 experts." 18 Do you see that? 19 A. Yes. 20 810 Q. Now, Mr. McGuinty, the last few 21 minutes you and I have looked at the evolution of 22 the thinking around horseracing funding through 23 November, December and January, correct? 24 A. Yes. 25 811 Q. And we saw together that the first</p>	<p>1 know the answer to? 2 THE WITNESS: I don't know that. 3 BY MR. LISUS: 4 816 Q. I'm suggesting to you, sir, that 5 there was no new consultation with stakeholders, 6 okay? That's what Mr. Phillips testified about. 7 MR. RATCLIFFE: Well, he doesn't know 8 what Mr. Phillips testified to. 9 MR. LISUS: I can read it to him in a 10 minute, if you wish. 11 BY MR. LISUS: 12 817 Q. And there was also no new expert 13 consultation with the change in funding formula. 14 You now understand that, sir? 15 A. So you tell me. 16 818 Q. And you and I can agree, sir, that 17 those are two critical facts with respect to 18 stakeholder consultation and expert input? 19 A. Yes. 20 819 Q. All right. But you were not told 21 that in January or February 2012, correct? 22 A. That's correct. But as I 23 mentioned before, I also believe that it's the 24 responsibility of the folks in Finance -- 25 820 Q. I don't disagree with you.</p>
Page 215	Page 217
<p>1 proposal presented by OLG in November 2011, at the 2 conclusion of the OLG's stakeholder consultation 3 process and expert consultation process, was that 4 horseracing funding be maintained at current levels 5 or could grow. Do you remember that, November 6 2011? 7 A. I recall learning that a moment 8 ago. 9 812 Q. Yes. And then we saw, sir, how 10 Finance came up with a quite different proposal 11 which was a five-year phased-out approach? 12 A. Yes. 13 813 Q. And then we saw how Finance came 14 out with yet another proposal which was a 15 three-year phased-out approach? 16 A. Yes. 17 814 Q. With \$100 million annual transfer 18 payments, right? 19 A. Yes. 20 815 Q. And you now understand, sir, that 21 between the presentation of OLG's proposal in 22 November 2011 and Finance's two proposals of 23 five-year and three-year phase-out, there was no 24 new consultation with stakeholders, right? 25 MR. RATCLIFFE: Is that something you</p>	<p>1 A. -- and others within the 2 government to be aware, and at some point in time 3 you get to a point of diminishing returns in terms 4 of consulting and sometimes you know you have got 5 to do something which is not going to be well 6 received. 7 821 Q. But, sir -- 8 A. And you've got to do it. 9 822 Q. That may be true in the abstract, 10 but you and I can agree that OLG undertook a 11 15-month consultation process, right? 12 A. I think -- yeah, and I would 13 expect as a result of that, they would be very well 14 informed. 15 823 Q. So would I. And we see that 16 Finance made a very significant change to its 17 proposal with respect to funding the horseracing 18 industry without any new consultation and any 19 expert input, right? 20 A. All I am assuming is they would 21 have contacted the folks at OLG. 22 824 Q. So, this is what Mr. Phillips 23 testified. 24 "Question: Between the time 25 that OLG made its 84-page report and</p>



<p style="text-align: right;">Page 218</p> <p>1 recommendation to the government,                  2 and it decided to go to zero in                  3 February 2012, there were no new                  4 studies, right?                  5 Answer: No.                  6 Question: No new information?                  7 Answer: Not that I am aware of.                  8 Question: And no more                  9 consultations?                  10 Answer: Again, not that I'm                  11 aware of that the government does on                  12 its own.                  13 Question: Because I haven't seen                  14 any.                  15 Answer: OLG didn't conduct any.                  16 Question: All right. And                  17 certainly go to zero was a very,                  18 very substantial change from what                  19 OLG recommended?                  20 Answer: It was a change, yes,                  21 substantial change.                  22 Question: And what OLG                  23 recommended was a recommendation                  24 made after a very thorough and                  25 transparent consultation of</p>	<p style="text-align: right;">Page 220</p> <p>1 information.                  2 827 Q. Let me foreshadow it for you, sir.                  3 The material given to Cabinet on February 8 says                  4 that there was substantial consultation with                  5 stakeholders and experts. Are you aware of that or                  6 not?                  7 A. I can't recall that.                  8 828 Q. I just want to return to this                  9 deck. And again, we're at January 26th. And if                  10 you look with me to slide 24 in the deck, we see                  11 "Horseracing Proposed Approach," and you and I have                  12 discussed the slide before this afternoon. The                  13 print is a bit small but it's the same approach                  14 that has been proposed since December --                  15 MR. RATCLIFFE: This is the phase-down                  16 over three years?                  17 BY MR. LISUS:                  18 829 Q. Yes. Since December 28. Do you                  19 see that?                  20 A. Yes.                  21 830 Q. Now, just curiosity, sir. Why                  22 does the information include riding impact, do you                  23 know?                  24 A. Where is that?                  25 831 Q. Deck 34, 35 and 36.</p>
<p style="text-align: right;">Page 219</p> <p>1 stakeholders, correct?                  2 Answer: Yes.                  3 Question: And between the time                  4 of OLG's recommendation and the                  5 government's decision to go to zero,                  6 there was no more consultation or                  7 transparency, right?                  8 Answer: Not by OLG.                  9 Question: And you're not aware                  10 of any by the government, correct?                  11 Answer: I'm not aware of any by                  12 the government."                  13 So, you were not aware of those facts                  14 in January and February 2012, correct?                  15 A. Correct.                  16 825 Q. In fact, sir, because you were                  17 told that there had been substantial consultations,                  18 you believed that there had been substantial                  19 consultations with stakeholders and external                  20 experts, correct?                  21 A. Well, I can't recall if I was                  22 told.                  23 826 Q. But you presumed that at a                  24 minimum?                  25 A. I assumed that we had the</p>	<p style="text-align: right;">Page 221</p> <p>1 A. So that we understand the                  2 political ramifications.                  3 832 Q. Okay. And can you tell me what                  4 you mean by that?                  5 A. You want to understand -- all of                  6 your policies have political consequences and you                  7 need to be aware of those.                  8 833 Q. Okay.                  9 A. Some will make you popular, some                  10 will make you unpopular. You hope for a few more                  11 of the former than the latter over the long term.                  12 834 Q. Was that of particular concern                  13 having regard to the fact that this was a minority                  14 government?                  15 A. Not so much so at the time because                  16 the focus would have been on securing the support                  17 of the NDP.                  18 835 Q. Right. You knew you had to do                  19 that because you knew that the PCs were going to                  20 vote en bloc against, right?                  21 A. (Nods head affirmatively).                  22 836 Q. So the calculus that you faced                  23 with respect to the budget was winning the support                  24 of the NDP?                  25 A. Yes.</p>

Page 222

1 837 Q. And you knew you were never going  
2 to get the support of the PCs?  
3 A. That's correct.  
4 838 Q. Can you tell me, Mr. McGuinty,  
5 what fiscal prep is?  
6 A. No.  
7 839 Q. Is fiscal prep a committee? Let  
8 me give you some context to it. I'll take that  
9 back. That's the next exhibit.  
10 EXHIBIT NO. 32: Government deck final  
11 prepared 26/01/2012.  
12 MR. RATCLIFFE: Sorry, that last  
13 exhibit was what number?  
14 MR. MATTHEWS: 32.  
15 BY MR. LISUS:  
16 840 Q. So, looking at this document, sir,  
17 does it assist your recollection?  
18 A. I'm not sure what fiscal prep is,  
19 if that's what you're asking me.  
20 841 Q. Okay. Does it assist your  
21 recollection in terms of you participating in a  
22 briefing in anticipation of the Cabinet meeting  
23 coming up, where this would be -- where land-based  
24 gaming review and horseracing funding would be part  
25 of the agenda?


Page 223

1 A. I can't recall if I saw this  
2 before, if that's what you're asking.  
3 842 Q. Okay. There is an email, I  
4 believe, sir, that indicates that you were at a  
5 meeting, it's an email from Mr. Bardeesy that makes  
6 reference to you participating in a fiscal prep  
7 meeting with this --  
8 A. With this document?  
9 843 Q. Yes. Or in which the contents of  
10 this document were discussed. I'll find it.  
11 A. If you're asking me if I have seen  
12 this before, I can't recall. I may have.  
13 844 Q. Okay, that's fine, I'm going to  
14 ask you a little bit about it, but the term "fiscal  
15 prep" doesn't mean anything to you?  
16 A. No, it doesn't. I see that the  
17 fiscal prep appears to be the label for the  
18 material.  
19 845 Q. Yeah, I don't know. I just have  
20 what I'm given. This document, sir, appears to be  
21 a draft of the -- it appears to be a draft of the  
22 Cabinet submission that was before Cabinet on  
23 February 8. Okay?  
24 A. Is it?  
25 846 Q. That's what my review of the

Page 224

1 documents indicate.  
2 A. Is it a word-for-word?  
3 847 Q. I can't vouch for word-for-word,  
4 but I can answer your question later on, but --  
5 MR. RATCLIFFE: I think Mr. McGuinty  
6 indicated that he didn't recall reviewing the  
7 document, so...  
8 MR. LISUS: That's fine. Why don't we  
9 just pause and go off rather than do this in a  
10 disjointed way.  
11 -- OFF THE RECORD DISCUSSION --  
12  
13 -- Whereupon the cross-examination adjourned at  
14 4:52 p.m.  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

Page 225

1 REPORTER'S CERTIFICATE  
2  
3 I, KIMBERLEY A. NEESON, RPR, CRR,  
4 CSR, CCP, CBC, Certified Shorthand Reporter,  
5 Realtime Systems Administrator, certify:  
6 That the foregoing proceedings were  
7 taken before me at the time and place therein set  
8 forth, at which time the witness was put under oath  
9 by me;  
10 That the testimony of the witness  
11 and all objections made at the time of the  
12 examination were recorded stenographically by me  
13 and were thereafter transcribed;  
14 That the foregoing is a true and  
15 correct transcript of my shorthand notes so taken.  
16  
17 Dated this 29th day of March, 2018.  
18  
19   
20  
21 NEESON COURT REPORTING INC.  
22 PER: KIMBERLEY NEESON, FAPR, RPR, CRC,  
23 CSR (ON & AB), CBC, RSA  
24 CERTIFIED REAL-TIME REPORTER  
25

---

**EXHIBITS**

---

EXHIBIT 1: - Summons to Witness	13
EXHIBIT 2: - Letter dated April 1998, Bates	16
EXHIBIT 3: - Liberal news release, Bates	18
EXHIBIT 4: - Letter of Intent, Bates numbered	21
EXHIBIT 5: - Transcript of a press conference,	25
EXHIBIT 6: - Article from the Ottawa Citizen,	28
EXHIBIT 7: - Siteholder's Agreement	51
EXHIBIT 8: - 2010-2011 public accounts of	68
EXHIBIT 9: - Document, Bates numbered SB989	78
EXHIBIT 10: - Speaking notes, Bates numbered	82

<b>\$</b>	<b>10th</b> 118:5	<b>138</b> 39:23	<b>166</b> 46:8	<b>195</b> 53:9
<b>\$100</b> 204:1 208:11 215:17	<b>11</b> 10:2 54:5,7 56:6 85:5	<b>139</b> 39:25	<b>167</b> 46:20	<b>196</b> 53:14
<b>\$170</b> 201:16	<b>110</b> 33:17	<b>14</b> 10:17 24:6,18 25:2 83:5,13 84:19 105:12,18	<b>168</b> 47:3	<b>197</b> 53:24
<b>\$255</b> 201:15	<b>111</b> 33:20	<b>140</b> 40:3	<b>169</b> 47:10	<b>198</b> 54:2
<b>\$3.4</b> 76:25 168:1	<b>112</b> 34:4	<b>141</b> 40:5	<b>17</b> 11:6 23:9 121:14	<b>1983</b> 9:23
<b>\$340</b> 201:14	<b>113</b> 34:9	<b>142</b> 40:10	<b>170</b> 47:20	<b>199</b> 54:12
<b>\$345</b> 201:11	<b>114</b> 34:13	<b>143</b> 40:16	<b>171</b> 48:2 167:5,17, 20	<b>1990</b> 10:1,16
<b>\$350</b> 101:22	<b>115</b> 34:20	<b>144</b> 40:23	<b>172</b> 48:4	<b>1995</b> 9:23 52:3
<b>\$375</b> 193:20	<b>116</b> 35:15	<b>145</b> 41:6	<b>173</b> 48:11	<b>1996</b> 8:8,21 9:16 13:10 22:9
<b>\$85</b> 201:16	<b>117</b> 35:25	<b>146</b> 41:12	<b>174</b> 48:13	<b>1997</b> 52:3
<b>0</b>	<b>118</b> 36:13	<b>147</b> 41:15 114:3,25	<b>175</b> 48:18	<b>1998</b> 13:20 14:10, 15 16:7,21 18:25 20:3 22:24 23:3,9,19 25:15 70:20 76:24 168:1 213:21
<b>03</b> 10:24	<b>119</b> 36:17	<b>148</b> 41:25	<b>176</b> 49:2 151:1	<b>1999</b> 9:13 25:15,23 31:3 32:11 51:18 94:10 110:17
<b>1</b>	<b>11:50</b> 69:1	<b>149</b> 42:3	<b>177</b> 49:7	<b>1:00</b> 106:4
<b>1</b> 8:4,8 13:4 16:18 54:5 94:12,21 96:12 201:15	<b>12</b> 10:5 94:17,18 201:1,11	<b>14th</b> 199:10	<b>178</b> 49:13 169:2	<b>1:48</b> 106:17
<b>1.A</b> 193:9 196:3,10	<b>120</b> 36:25	<b>15</b> 10:22 113:13 172:7 179:22 189:23 191:6	<b>179</b> 49:20	<b>1st</b> 38:15 88:4 89:3 107:24 120:20 121:20 125:11 126:2 128:15 129:1 142:7 144:21,24 154:24 205:15
<b>10</b> 9:24 54:6 82:24 117:6	<b>121</b> 37:3	<b>15-month</b> 217:11	<b>17th</b> 195:15	<b>2</b>
<b>100</b> 30:13 204:6,21	<b>122</b> 37:5	<b>150</b> 42:8 204:6	<b>18</b> 11:10 79:5 121:23 122:24	<b>2</b> 8:6 9:13 16:6,19 27:2 57:20 58:16 98:6 101:13 102:4 163:25 164:21 201:16
<b>100,000</b> 93:19 162:17,23	<b>123</b> 37:14	<b>151</b> 42:14 117:9	<b>180</b> 49:23 169:12	<b>2-11</b> 212:11
<b>101</b> 30:17	<b>124</b> 37:19	<b>152</b> 42:22	<b>181</b> 49:25	<b>2-55</b> 58:2
<b>102</b> 31:1	<b>125</b> 38:1	<b>153</b> 43:3	<b>182</b> 50:7 170:6	<b>2-56</b> 58:3
<b>103</b> 31:17	<b>126</b> 38:4	<b>154</b> 43:5	<b>183</b> 50:10	<b>2-58</b> 58:13
<b>104</b> 32:9	<b>127</b> 38:13	<b>155</b> 43:13	<b>184</b> 50:19 144:21	<b>2-63</b> 58:16
<b>105</b> 32:14	<b>128</b> 38:19	<b>156</b> 43:15 122:10	<b>185</b> 51:1	<b>2-64</b> 59:9
<b>105084</b> 137:9 141:14	<b>129</b> 38:21	<b>157</b> 43:19	<b>186</b> 51:3	<b>20</b> 11:17 43:22 76:20 81:6 82:6,17 143:3,4 211:11,15
<b>106</b> 32:18	<b>12:01</b> 69:2	<b>158</b> 44:3	<b>187</b> 51:5	
<b>107</b> 32:22	<b>12:58</b> 106:16	<b>159</b> 44:8	<b>188</b> 51:7	
<b>108</b> 33:2	<b>13</b> 10:14 26:17 100:23 174:23	<b>16</b> 11:2 52:3 117:16 191:6	<b>18814</b> 26:2 28:22	
<b>109</b> 33:9	<b>130</b> 38:24	<b>160</b> 44:13	<b>189</b> 51:17	
<b>10:00</b> 8:1	<b>131</b> 39:2	<b>161</b> 44:17	<b>18956</b> 17:15 18:22	
	<b>132</b> 39:5	<b>162</b> 44:21	<b>19</b> 11:14 141:13,15	
	<b>133</b> 39:10	<b>163</b> 45:10	<b>190</b> 52:6	
	<b>134</b> 39:13	<b>164</b> 45:16	<b>191</b> 52:11	
	<b>135</b> 39:16	<b>165</b> 45:25 122:11	<b>192</b> 52:16 145:17	
	<b>136</b> 39:18		<b>193</b> 52:23	
	<b>137</b> 39:20		<b>194</b> 53:2	

<b>200</b> 54:17	22 87:18,22 88:5,16	<b>214</b> 58:21	<b>244</b> 74:3	<b>27</b> 12:13 195:1
<b>2000</b> 90:14	89:2,3,9 91:8 92:1,4, 6 93:1 94:24 95:22	<b>215</b> 59:2	<b>245</b> 74:7 112:17	<b>270</b> 80:15
<b>2003</b> 9:10,13 10:18 19:9 74:5,19	100:11 101:6 107:24 108:5 116:3 120:21 121:20 123:12	<b>216</b> 59:11	<b>246</b> 74:11	<b>271</b> 80:21 156:13
<b>2004</b> 79:4,9 81:12 82:14 83:10,13 91:23	125:12 126:2 128:16 129:2 142:7,8 144:21,24 146:3	<b>217</b> 59:14	<b>247</b> 74:13	<b>272</b> 81:2
<b>2005</b> 10:19,24	153:17,25 154:24 157:6 161:21 163:3	<b>218</b> 65:16	<b>248</b> 74:18	<b>273</b> 81:11
<b>2007</b> 10:20 93:4 150:20	166:10 173:13 184:3 187:3 203:14 204:16	<b>219</b> 65:25	<b>249</b> 75:1	<b>274</b> 81:16
<b>2008</b> 151:17 205:3	205:10,15 206:17,24 207:10 211:1 212:21	<b>22</b> 11:22 163:10,12	<b>25</b> 12:6 22:24 179:21 201:12	<b>275</b> 81:22
<b>2009</b> 89:2 96:13 110:17	213:20 214:1,4 216:21 218:3 219:14	<b>220</b> 66:3	<b>25,000</b> 104:22 124:10 125:2,6 127:21 128:8,14 129:4 130:22 132:17 151:13	<b>276</b> 81:25
<b>201</b> 54:21	<b>2012-13</b> 208:6	<b>221</b> 66:10	<b>250</b> 75:9 204:5	<b>277</b> 82:4
<b>2010</b> 54:6 68:9 88:22 94:12 95:18 96:12,15 99:6 101:2, 7 102:11,14 104:4 106:20 108:11 109:7 113:8 117:20 119:10 121:7,18 131:17 145:17 170:3 189:23 205:20 213:14	<b>2012-2013</b> 203:19	<b>222</b> 66:15	<b>251</b> 75:20	<b>278</b> 82:10
<b>2010-2011</b> 53:16 54:4 59:23 68:13,19 122:17	<b>2013</b> 8:8,22 121:18	<b>223</b> 66:19	<b>252</b> 76:2	<b>279</b> 82:13
<b>2011</b> 55:21 75:2 88:2 123:20 124:25 130:20 131:18 137:8 141:14,18,22 143:5, 8,9 144:11 152:11 154:23 157:6 163:25 164:14,21 166:9,17, 20,24 167:23 170:4, 16 171:6,21 172:1,7, 8 173:12 179:22 180:16 184:19 185:8 186:8,12,21 188:15 190:6,10 194:17 197:10 198:5 201:1, 11 202:13,19 213:14 215:1,6,22	<b>2013-14</b> 203:21 204:5 208:6	<b>224</b> 66:22	<b>253</b> 76:4	<b>27th</b> 184:3
<b>2011-2014</b> 143:16 144:18	<b>2014</b> 83:3,7,8 141:23 144:12	<b>225</b> 67:9	<b>254</b> 76:6	<b>28</b> 12:15 52:3 197:6 202:19 220:18
<b>2012</b> 20:21,23 37:6, 20 38:15 39:14 40:24 41:15 42:6,9 43:8 44:4 45:11 47:10 49:7 86:2,18,	<b>2014-15</b> 204:6	<b>226</b> 67:14	<b>255</b> 76:18	<b>280</b> 83:2
	<b>2015-16</b> 203:25 204:7,20 208:11	<b>227</b> 67:19	<b>256</b> 77:6	<b>281</b> 83:12
	<b>2017</b> 75:7	<b>228</b> 69:4 110:16	<b>257</b> 77:8	<b>282</b> 83:22
	<b>202</b> 54:24	<b>229</b> 69:11	<b>258</b> 77:12	<b>283</b> 84:1
	<b>203</b> 55:7	<b>23</b> 10:23 11:25 105:5 164:20	<b>259</b> 77:16	<b>284</b> 84:5
	<b>204</b> 55:13	<b>23,672</b> 136:12	<b>25th</b> 75:6	<b>285</b> 84:14
	<b>205</b> 56:5	<b>230</b> 69:17	<b>26</b> 8:8 12:9 190:5 210:25	<b>286</b> 84:20
	<b>206</b> 56:13	<b>231</b> 69:23	<b>26/01/2012</b> 211:5 222:11	<b>287</b> 84:22
	<b>207</b> 56:22	<b>2316</b> 207:5	<b>260</b> 77:24	<b>288</b> 85:12
	<b>208</b> 57:6	<b>232</b> 70:5	<b>261</b> 78:5	<b>289</b> 85:17
	<b>209</b> 57:11	<b>233</b> 70:11	<b>262</b> 78:7	<b>29</b> 10:24 12:18 55:7 143:9 150:20 202:16
	<b>21</b> 9:12 11:20 148:6, 7 150:23,25 188:15 190:1,6 195:16 207:23	<b>234</b> 70:18	<b>263</b> 78:10	<b>290</b> 85:22
	<b>210</b> 57:14	<b>235</b> 71:2 75:3,19 76:15	<b>264</b> 78:14	<b>291</b> 85:24
	<b>211</b> 58:1	<b>236</b> 71:9 76:19	<b>265</b> 78:16	<b>292</b> 86:6
	<b>212</b> 58:7	<b>237</b> 71:13	<b>266</b> 78:18	<b>293</b> 86:13
	<b>213</b> 58:16	<b>238</b> 71:19	<b>267</b> 79:3	<b>294</b> 86:17
		<b>239</b> 71:21 110:19	<b>268</b> 79:14	<b>295</b> 86:24
		<b>24</b> 12:3 171:17,19 220:10	<b>269</b> 79:17	<b>296</b> 87:2
		<b>240</b> 71:25	<b>26th</b> 211:10,13 220:9	<b>297</b> 87:6
		<b>241</b> 72:8		<b>298</b> 87:9
		<b>242</b> 72:16		<b>299</b> 87:13
		<b>243</b> 73:25		<b>2B</b> 68:14,20

<b>3</b>	<b>325</b> 94:4	<b>358</b> 103:8	<b>39.03</b> 65:7	<b>413</b> 116:20
	<b>326</b> 94:8	<b>359</b> 103:16	<b>390</b> 111:5	<b>414</b> 116:24
<b>3</b> 8:11 18:21 21:14 68:17,24 153:14 195:16 200:13 201:16 207:10,20 211:25 214:12,13	<b>327</b> 94:21	<b>36</b> 14:6 56:14 220:25	<b>391</b> 111:11	<b>415</b> 117:4
<b>3.4</b> 154:6 155:7	<b>328</b> 95:2	<b>360</b> 103:19	<b>392</b> 111:16	<b>416</b> 117:9
<b>30</b> 12:22 145:19 183:21 207:5,6	<b>329</b> 95:5	<b>361</b> 104:3	<b>393</b> 111:19	<b>417</b> 117:19
<b>300</b> 82:7,9 87:17	<b>33</b> 13:14	<b>362</b> 104:9	<b>394</b> 112:2	<b>418</b> 118:5
<b>301</b> 87:20	<b>330</b> 95:9	<b>363</b> 104:12	<b>395</b> 112:7	<b>419</b> 118:10
<b>302</b> 87:24 196:19	<b>331</b> 95:12	<b>364</b> 104:16	<b>396</b> 112:10	<b>42</b> 15:6
<b>303</b> 88:4	<b>332</b> 95:21	<b>365</b> 104:24	<b>397</b> 112:14	<b>420</b> 118:12
<b>304</b> 88:10	<b>333</b> 96:3	<b>366</b> 105:1	<b>398</b> 112:21	<b>421</b> 118:18
<b>305</b> 88:12 207:23	<b>334</b> 96:8	<b>367</b> 105:8	<b>399</b> 113:1	<b>422</b> 119:9
<b>306</b> 88:15	<b>335</b> 96:10	<b>368</b> 105:17	<b>3:07</b> 164:23	<b>423</b> 119:16
<b>307</b> 88:20	<b>336</b> 97:6	<b>369</b> 105:20	<b>3:16</b> 164:24	<b>424</b> 119:20
<b>308</b> 88:22	<b>337</b> 97:8	<b>37</b> 14:8	<b>4</b>	<b>425</b> 120:4
<b>309</b> 89:8	<b>338</b> 97:18	<b>370</b> 106:3	<b>4</b> 8:20 21:18,20 22:5 110:12 123:20 141:14 190:10 194:17 201:17	<b>426</b> 120:11
<b>31</b> 12:25 55:21 56:8, 9 141:18 143:4 166:20 208:25	<b>339</b> 97:22	<b>371</b> 106:10	<b>40</b> 14:21	<b>427</b> 120:14
<b>310</b> 89:11	<b>34</b> 13:19 75:5 220:25	<b>372</b> 106:19	<b>40,000</b> 91:23 131:4 132:17 151:2,9,16	<b>428</b> 120:20
<b>311</b> 89:22	<b>340</b> 98:3 203:20	<b>373</b> 106:25	<b>400</b> 113:3	<b>429</b> 120:24
<b>312</b> 90:8	<b>341</b> 98:14	<b>374</b> 107:6	<b>400s</b> 192:5	<b>43</b> 15:12
<b>313</b> 90:25	<b>342</b> 98:23	<b>375</b> 107:10	<b>401</b> 113:5	<b>430</b> 121:2
<b>314</b> 91:11	<b>343</b> 99:6	<b>376</b> 107:19	<b>402</b> 113:16	<b>431</b> 121:5
<b>315</b> 91:14	<b>344</b> 99:13	<b>377</b> 107:21	<b>403</b> 113:20	<b>432</b> 121:16
<b>316</b> 91:19	<b>345</b> 99:25	<b>378</b> 107:24	<b>404</b> 113:24	<b>433</b> 122:3
<b>317</b> 92:5	<b>346</b> 100:4	<b>379</b> 108:2	<b>40400</b> 24:23	<b>434</b> 122:9
<b>318</b> 92:11	<b>347</b> 100:6	<b>38</b> 14:12	<b>405</b> 114:18	<b>435</b> 122:16
<b>319</b> 92:13	<b>348</b> 100:10	<b>380</b> 108:8	<b>406</b> 114:20	<b>436</b> 123:2
<b>32</b> 13:6 222:10,14	<b>349</b> 100:13	<b>381</b> 108:24	<b>407</b> 115:2	<b>437</b> 123:12
<b>320</b> 92:15	<b>35</b> 13:25 220:25	<b>382</b> 109:2	<b>408</b> 115:5	<b>438</b> 123:15
<b>321</b> 92:20	<b>350</b> 101:2	<b>383</b> 109:6	<b>409</b> 115:24	<b>439</b> 123:19
<b>322</b> 92:24	<b>351</b> 101:6	<b>384</b> 109:19	<b>41</b> 15:3	<b>44</b> 15:20 26:25 27:5
<b>323</b> 93:13	<b>352</b> 101:10	<b>385</b> 109:22	<b>410</b> 116:5	<b>440</b> 124:4
<b>324</b> 93:18	<b>353</b> 102:3	<b>386</b> 110:6	<b>411</b> 116:11	<b>441</b> 124:8
	<b>354</b> 102:5	<b>387</b> 110:11	<b>412</b> 116:15	<b>442</b> 124:25
	<b>355</b> 102:8	<b>388</b> 110:16		<b>443</b> 125:5
	<b>356</b> 102:14	<b>389</b> 110:19		<b>444</b> 125:9
	<b>357</b> 103:2	<b>39</b> 14:17		<b>445</b> 125:17

<b>446</b> 125:24	<b>479</b> 133:8	<b>504</b> 138:19	<b>537</b> 148:22	<b>57</b> 19:8
<b>447</b> 126:7	<b>48</b> 17:4	<b>505</b> 139:7	<b>538</b> 149:23	<b>570</b> 157:13
<b>448</b> 126:11	<b>480</b> 133:22	<b>506</b> 139:16	<b>539</b> 150:2	<b>571</b> 157:15
<b>449</b> 126:22	<b>481</b> 133:25	<b>507</b> 140:17	<b>54</b> 18:14	<b>572</b> 157:21
<b>45</b> 16:9	<b>482</b> 134:3	<b>508</b> 140:24	<b>540</b> 150:12	<b>573</b> 158:2
<b>450</b> 127:3	<b>483</b> 134:5	<b>509</b> 141:7	<b>541</b> 150:17	<b>574</b> 158:8
<b>451</b> 127:10	<b>484</b> 134:7	<b>51</b> 17:18	<b>542</b> 150:25	<b>575</b> 158:14
<b>452</b> 127:18	<b>485</b> 134:9	<b>510</b> 141:17	<b>543</b> 151:9	<b>576</b> 158:20
<b>453</b> 127:24	<b>486</b> 134:11	<b>511</b> 141:21	<b>544</b> 151:12	<b>577</b> 158:22
<b>454</b> 128:2	<b>487</b> 134:25	<b>512</b> 142:3	<b>545</b> 151:17	<b>578</b> 159:3
<b>455</b> 128:7	<b>488</b> 135:3	<b>513</b> 142:7	<b>546</b> 151:23	<b>579</b> 159:10
<b>456</b> 128:11	<b>489</b> 135:6	<b>514</b> 142:16	<b>547</b> 152:1	<b>58</b> 19:11
<b>457</b> 129:12	<b>49</b> 17:8	<b>515</b> 142:20	<b>548</b> 152:4	<b>580</b> 159:13
<b>458</b> 129:15	<b>490</b> 135:9	<b>516</b> 143:7	<b>549</b> 152:7	<b>581</b> 159:17
<b>459</b> 129:20	<b>491</b> 135:15	<b>517</b> 143:14	<b>55</b> 18:24	<b>582</b> 159:24
<b>46</b> 16:17	<b>492</b> 135:21	<b>518</b> 143:18	<b>550</b> 152:13	<b>583</b> 160:2
<b>460</b> 129:24	<b>493</b> 136:3	<b>519</b> 144:10	<b>551</b> 152:16	<b>584</b> 160:8
<b>461</b> 130:4	<b>494</b> 136:14	<b>52</b> 18:5	<b>552</b> 152:21	<b>585</b> 160:20
<b>462</b> 130:8 192:7	<b>495</b> 136:17	<b>520</b> 144:20	<b>553</b> 153:2	<b>586</b> 161:2
<b>463</b> 130:12	<b>496</b> 136:22	<b>521</b> 145:4	<b>554</b> 153:5	<b>587</b> 161:6
<b>464</b> 130:15	<b>497</b> 137:2	<b>522</b> 145:9	<b>555</b> 153:10	<b>588</b> 161:24
<b>465</b> 130:18	<b>498</b> 137:6 193:4	<b>523</b> 145:14	<b>556</b> 153:13	<b>589</b> 162:8
<b>466</b> 130:25	<b>499</b> 137:12	<b>524</b> 145:16	<b>557</b> 153:20	<b>59</b> 19:19 43:9
<b>467</b> 131:2	<b>4:52</b> 224:14	<b>525</b> 145:21	<b>558</b> 153:24	<b>590</b> 162:13
<b>468</b> 131:9		<b>526</b> 146:1	<b>559</b> 154:2	<b>591</b> 162:20
<b>469</b> 131:13	<hr/> <b>5</b> <hr/>	<b>527</b> 146:10	<b>56</b> 19:5	<b>592</b> 163:1
<b>47</b> 16:25 34:7	<b>5</b> 8:25 25:18 43:10	<b>528</b> 146:14	<b>560</b> 154:6	<b>593</b> 163:5
<b>470</b> 131:15	99:13 196:18 201:17	<b>529</b> 146:19	<b>561</b> 154:19	<b>594</b> 163:14
<b>471</b> 131:21	<b>5,000</b> 125:20	<b>53</b> 18:9	<b>562</b> 155:1	<b>595</b> 163:18
<b>472</b> 131:24	<b>5.1</b> 43:12,16	<b>530</b> 146:24	<b>563</b> 155:7	<b>596</b> 163:24
<b>473</b> 132:1	<b>5.2</b> 44:9,11	<b>531</b> 147:2	<b>564</b> 155:11	<b>597</b> 164:13
<b>474</b> 132:3	<b>50</b> 17:12 35:16	<b>532</b> 147:10	<b>565</b> 155:25	<b>598</b> 165:1
<b>475</b> 132:7	46:16 192:10,13	<b>533</b> 147:17	<b>566</b> 156:11	<b>599</b> 165:5
<b>476</b> 132:13	<b>500</b> 137:14	<b>534</b> 147:24	<b>567</b> 156:21	
<b>477</b> 132:20	<b>501</b> 137:21	<b>535</b> 148:10	<b>568</b> 156:24	<hr/> <b>6</b> <hr/>
<b>478</b> 133:3	<b>502</b> 138:9	<b>536</b> 148:16	<b>569</b> 157:5	<b>6</b> 9:9 28:21
	<b>503</b> 138:14			

<b>6.1</b> 156:16	<b>630</b> 173:12	<b>662</b> 179:18	<b>695</b> 185:7	<b>724</b> 192:2
<b>60</b> 19:22	<b>631</b> 173:17	<b>663</b> 179:24	<b>696</b> 185:13	<b>725</b> 192:7
<b>60-month</b> 192:10	<b>632</b> 173:23	<b>664</b> 180:3	<b>697</b> 185:16	<b>726</b> 192:13
<b>600</b> 165:9	<b>633</b> 174:4	<b>665</b> 180:5	<b>698</b> 185:19	<b>727</b> 192:20
<b>601</b> 165:12	<b>634</b> 174:9	<b>666</b> 180:8	<b>699</b> 185:23	<b>728</b> 192:23
<b>602</b> 165:15	<b>635</b> 174:11	<b>667</b> 180:11	<b>6th</b> 172:3	<b>729</b> 193:4
<b>603</b> 165:22	<b>636</b> 174:14	<b>668</b> 180:16		<b>73</b> 22:18
<b>604</b> 166:1	<b>637</b> 174:19	<b>669</b> 180:21	<b>7</b>	<b>730</b> 193:14
<b>605</b> 166:7	<b>638</b> 175:3	<b>67</b> 20:25	<b>7</b> 9:17 51:15 88:24 113:21 190:23	<b>731</b> 193:25
<b>606</b> 166:15	<b>639</b> 175:9	<b>670</b> 180:24		<b>732</b> 194:11
<b>607</b> 166:22	<b>64</b> 20:13	<b>671</b> 181:1	<b>70</b> 21:12	<b>733</b> 194:17
<b>608</b> 167:1	<b>640</b> 175:12	<b>672</b> 181:3	<b>700</b> 186:1	<b>734</b> 195:6
<b>609</b> 167:5	<b>641</b> 175:16	<b>673</b> 181:6	<b>701</b> 186:7	<b>735</b> 195:11
<b>61</b> 20:3	<b>642</b> 175:20	<b>674</b> 181:17	<b>702</b> 186:11	<b>736</b> 195:14
<b>610</b> 167:9	<b>643</b> 176:4	<b>675</b> 181:21	<b>703</b> 186:20	<b>737</b> 195:20
<b>611</b> 167:16	<b>644</b> 176:7	<b>676</b> 181:23	<b>704</b> 186:23 199:1	<b>738</b> 195:22
<b>612</b> 168:20	<b>645</b> 176:13	<b>677</b> 182:5	<b>705</b> 186:25	<b>739</b> 196:14
<b>613</b> 169:2	<b>646</b> 176:16	<b>678</b> 182:7	<b>706</b> 187:2	<b>74</b> 22:23
<b>614</b> 169:12	<b>647</b> 176:21	<b>679</b> 182:12	<b>707</b> 187:7	<b>740</b> 196:17
<b>615</b> 169:18	<b>648</b> 176:25	<b>68</b> 21:5	<b>708</b> 187:10	<b>741</b> 197:9
<b>616</b> 170:15	<b>649</b> 177:3	<b>680</b> 182:17	<b>709</b> 187:21	<b>742</b> 197:15
<b>617</b> 170:21	<b>65</b> 20:21	<b>681</b> 182:19	<b>71</b> 21:23	<b>743</b> 197:21
<b>618</b> 170:25	<b>65,000</b> 91:25	<b>682</b> 182:25	<b>710</b> 188:2	<b>744</b> 198:2
<b>619</b> 171:5	<b>650</b> 177:5	<b>683</b> 183:3	<b>711</b> 188:7	<b>745</b> 198:15
<b>62</b> 20:5	<b>651</b> 177:8	<b>684</b> 183:8	<b>712</b> 188:11	<b>746</b> 198:19
<b>620</b> 171:11	<b>652</b> 177:18	<b>685</b> 183:10	<b>713</b> 188:13	<b>747</b> 198:23
<b>621</b> 171:21	<b>653</b> 178:3	<b>686</b> 183:17	<b>714</b> 188:20	<b>748</b> 198:25
<b>622</b> 172:1	<b>654</b> 178:10	<b>687</b> 183:20	<b>715</b> 189:2	<b>749</b> 199:3
<b>623</b> 172:5	<b>655</b> 178:13	<b>688</b> 183:22	<b>716</b> 189:6	<b>75</b> 23:5
<b>624</b> 172:11	<b>656</b> 178:19	<b>689</b> 184:2	<b>717</b> 189:21	<b>750</b> 199:7
<b>625</b> 172:14	<b>657</b> 178:22	<b>69</b> 21:8	<b>718</b> 190:8	<b>751</b> 199:16
<b>626</b> 172:16	<b>658</b> 178:24	<b>690</b> 184:5	<b>719</b> 190:19	<b>752</b> 199:22
<b>627</b> 173:4	<b>659</b> 179:2	<b>691</b> 184:8	<b>72</b> 22:5	<b>753</b> 200:8
<b>628</b> 173:6	<b>66</b> 20:23	<b>692</b> 184:11	<b>720</b> 191:1	<b>754</b> 200:16
<b>629</b> 173:8	<b>660</b> 179:8	<b>693</b> 184:19	<b>721</b> 191:5	<b>755</b> 200:18
<b>63</b> 20:8 58:16	<b>661</b> 179:16	<b>694</b> 185:5	<b>722</b> 191:12	<b>756</b> 200:21
			<b>723</b> 191:23	



<b>757</b> 201:6	<b>79</b> 24:1	<b>819</b> 216:20	<b>88</b> 27:4	<b>accordance</b> 35:23
<b>758</b> 201:22	<b>790</b> 210:4	<b>82</b> 25:4	<b>89</b> 27:9 89:20	53:6 56:1 57:1 152:25 157:22
<b>759</b> 202:3	<b>791</b> 210:13	<b>820</b> 216:25		<b>account</b> 46:25
<b>76</b> 23:11	<b>792</b> 210:20	<b>821</b> 217:7	<hr/> <b>9</b> <hr/>	174:12
<b>760</b> 202:5	<b>793</b> 210:25	<b>822</b> 217:9	<b>9</b> 9:22 78:23,25	<b>accountability</b>
<b>761</b> 202:9	<b>794</b> 211:4	<b>823</b> 217:15	190:23	70:13,20 118:24
<b>762</b> 202:11	<b>795</b> 211:13	<b>824</b> 217:22	<b>90</b> 27:15	138:25 153:1 193:11
<b>763</b> 202:18	<b>796</b> 211:21	<b>825</b> 219:16	<b>906</b> 195:4	196:6
<b>764</b> 203:9	<b>797</b> 211:25	<b>826</b> 219:23	<b>91</b> 28:5	<b>accounted</b> 65:20,
<b>765</b> 204:10	<b>798</b> 212:3	<b>827</b> 220:2	<b>92</b> 28:8 91:1	24 66:16 71:14 72:4,
<b>766</b> 204:18	<b>799</b> 212:7	<b>828</b> 220:8	<b>93</b> 28:15	11
<b>767</b> 204:24	<hr/> <b>8</b> <hr/>	<b>829</b> 220:18	<b>94</b> 28:24 91:20	<b>accounting</b> 56:2,8
<b>768</b> 205:9		<b>83</b> 25:12	<b>95</b> 29:10	57:1 58:5 61:23
<b>769</b> 205:14	<b>8</b> 9:20 68:19 83:10	<b>830</b> 220:21	<b>96</b> 29:16	69:13,18,24 72:1,18
<b>77</b> 23:19	92:6 127:19 211:1	<b>831</b> 220:25	<b>97</b> 30:1	73:15
<b>770</b> 205:17	220:3 223:23	<b>832</b> 221:3	<b>98</b> 30:4	<b>accounts</b> 51:25
<b>771</b> 205:25	<b>80</b> 24:4	<b>833</b> 221:8	<b>99</b> 30:9	52:2,8 53:4,16,18,19
<b>772</b> 206:3	<b>800</b> 212:14	<b>834</b> 221:12		54:3,25 55:10 57:15
<b>773</b> 206:6	<b>801</b> 212:19	<b>835</b> 221:18	<hr/> <b>A</b> <hr/>	58:3 62:15 63:2,3,17
<b>774</b> 206:10	<b>802</b> 213:2	<b>836</b> 221:22	<b>a.m.</b> 8:1	65:18 67:21 68:9,13,
<b>775</b> 206:16	<b>803</b> 213:5	<b>837</b> 222:1	<b>ability</b> 149:4	20 69:13,19,25 71:4,
<b>776</b> 206:20	<b>804</b> 213:9	<b>838</b> 222:4	<b>abrupt</b> 205:25	6 72:3 87:10
<b>777</b> 206:23	<b>805</b> 213:13	<b>839</b> 222:7	<b>abruptly</b> 205:4,11	<b>accumulated</b>
<b>778</b> 207:1	<b>806</b> 213:19	<b>84</b> 25:21	206:13	55:24
<b>779</b> 207:9	<b>807</b> 214:3	<b>84-page</b> 217:25	<b>absence</b> 60:2	<b>accurate</b> 28:15
<b>78</b> 23:23	<b>808</b> 214:7	<b>840</b> 222:16	<b>Absolutely</b> 8:24	126:3,6 127:7 133:5
<b>780</b> 207:19	<b>809</b> 214:12	<b>841</b> 222:20	181:5	148:2
<b>781</b> 208:2	<b>81</b> 24:18	<b>842</b> 223:3	<b>abstract</b> 217:9	<b>accurately</b> 28:6,
<b>782</b> 208:17	<b>810</b> 214:20	<b>843</b> 223:9	<b>accept</b> 40:12 62:11	18 179:5 180:8
<b>783</b> 208:21	<b>811</b> 214:25	<b>844</b> 223:13	<b>acceptable</b> 97:11	<b>achieve</b> 134:15
<b>784</b> 209:2	<b>812</b> 215:9	<b>845</b> 223:19	99:8	193:7
<b>785</b> 209:9	<b>813</b> 215:13	<b>846</b> 223:25	<b>accepted</b> 57:2	<b>acknowledges</b>
<b>786</b> 209:13	<b>814</b> 215:17	<b>847</b> 224:3	60:20	46:10 98:24
<b>787</b> 209:17	<b>815</b> 215:20	<b>85</b> 26:5	<b>access</b> 102:20	<b>acronym</b> 208:22
<b>788</b> 209:20	<b>816</b> 216:4	<b>86</b> 26:13	147:15	<b>act</b> 29:7 34:16,17
<b>789</b> 209:23	<b>817</b> 216:12	<b>87</b> 26:15	<b>accommodate</b>	53:7 86:8 90:10,14
	<b>818</b> 216:16		106:4	157:22
			<b>accord</b> 13:11	<b>action</b> 35:7 101:12
				103:4 176:1,2,3
				<b>Activities</b> 75:10
				<b>activity</b> 15:8
				<b>actors</b> 135:14
				<b>acts</b> 89:24
				<b>actual</b> 54:6

<b>ad</b> 210:22	<b>AFFIRMED</b> 8:2	<b>Agriculture</b> 94:6 189:11	128:18 189:24 199:11 200:25 201:22 202:24 203:9 204:11 207:13,21 223:17,20,21	<b>article</b> 25:22 27:15 28:21 43:10 153:14 156:16
<b>add</b> 174:16	<b>afford</b> 149:22	<b>ahead</b> 26:22 210:12		<b>assemble</b> 130:1,5
<b>addictive</b> 14:23 15:7 17:21	<b>afternoon</b> 137:23 220:12	<b>align</b> 119:13		<b>assets</b> 99:21 169:9
<b>addition</b> 10:17 93:21 168:21	<b>agencies</b> 32:4,6 67:6 152:18 153:3 171:7 187:13	<b>aligning</b> 119:2	<b>apply</b> 119:4 135:9	<b>assist</b> 22:12 23:17 84:14 96:24 203:15 222:17,20
<b>additional</b> 49:4	<b>agency</b> 18:25 54:15 111:20 118:1 138:11 143:20 152:1,4,25 153:9 192:18	<b>alike</b> 133:20	<b>appointed</b> 35:20	<b>assisted</b> 52:17
<b>address</b> 175:10 176:8	<b>agenda</b> 196:2 210:1,22 222:25	<b>all-party</b> 52:13	<b>appointment</b> 35:16 196:23	<b>association</b> 100:8 172:9,11,21
<b>addressing</b> 112:18	<b>agent</b> 139:23	<b>allocation</b> 96:24 118:14 169:21	<b>approach</b> 95:16 115:17 126:18 142:4 200:1,25 201:2,24 203:3,10,11 204:11 207:25 208:3 215:11,15 220:11,13	<b>associations</b> 112:24 155:16
<b>adjourned</b> 224:13	<b>agree</b> 14:17 37:6 41:6 62:7,17 66:17 76:9 77:8,24 80:8 84:22 105:17 110:8 119:9 121:5 127:3 129:20 131:16 133:4,8 136:18 139:7 147:2,10 148:1,10 150:9 154:19 157:5 158:2, 15 159:18 160:8,20 171:6 175:20 206:10 216:16 217:10	<b>ambitions</b> 93:23	<b>approval</b> 89:16 117:21 118:7 131:3 150:21 172:19	<b>assume</b> 41:9 68:2 110:6 111:10 182:10 186:4
<b>adjust</b> 149:7	<b>agreed</b> 31:9 32:24 33:3,23,24 45:12 64:1 84:24 136:6 175:23 177:13	<b>amount</b> 43:22 46:16 132:15	<b>approve</b> 144:17	<b>assumed</b> 219:25
<b>adjusting</b> 149:10	<b>agreement</b> 20:14, 18 21:3,7,9 23:1 29:19 30:20,25 36:2 41:16 43:9,19 46:23 51:15	<b>amounts</b> 59:6	<b>approved</b> 65:18 89:5 118:14 142:22, 23 143:14 151:24	<b>assumes</b> 135:12
<b>administer</b> 194:6	<b>agrees</b> 44:23 46:11	<b>analysis</b> 56:6 214:16	<b>approves</b> 121:17 143:19	<b>assuming</b> 28:17 163:16 200:17 217:20
<b>Administration</b> 53:7 86:8	<b>agricultural</b> 75:15 77:3 103:25 104:14, 18 141:9 168:24 171:2,9 172:24	<b>and/or</b> 150:8	<b>approving</b> 89:1 118:2 122:6 139:24 144:11 186:3	<b>assumption</b> 97:21
<b>admiration</b> 172:22		<b>announced</b> 13:10 22:9 159:15	<b>approximate</b> 76:20 124:10 125:1 128:14 129:4 151:16	<b>attached</b> 114:13 117:16 133:20 138:4
<b>advance</b> 105:10 181:17 209:2,9 210:15		<b>announces</b> 203:13	<b>April</b> 13:20 16:6 75:6 203:14	<b>attaching</b> 211:14
<b>advice</b> 40:13,14,17, 18,22 49:5 178:16, 18,19,20 179:3 187:23,25 188:1 190:20 192:25 207:2		<b>annual</b> 53:5,20 54:4 55:10 56:7 155:17 204:2,21 208:12 215:17	<b>arduous</b> 184:15	<b>attachment</b> 148:6, 7 207:5
<b>advise</b> 40:5,8,11		<b>annually</b> 57:9 82:8 89:4 155:25 201:15	<b>area</b> 34:9 151:2	<b>attachments</b> 199:25 200:22
<b>advised</b> 50:8		<b>answering</b> 149:23, 25	<b>areas</b> 90:21 186:15, 16	<b>attended</b> 80:11
<b>advisor</b> 39:22,25 40:2,3,9,13,21		<b>answers</b> 30:15 167:18	<b>argue</b> 61:11,12 133:19	<b>attendees</b> 190:24
<b>advisors</b> 39:23 48:17 49:14 178:17		<b>anticipated</b> 167:6, 19,23 168:10	<b>arranged</b> 209:4,10 211:2	<b>attention</b> 16:24 17:7,10 74:16 84:4 86:1 88:9 125:11 186:2 206:17
<b>Advisory</b> 151:19		<b>anticipating</b> 98:3	<b>arrangement</b> 31:25 32:7,23 33:10 42:10,25 43:7 49:9 50:13	<b>Attorney</b> 49:8
<b>affairs</b> 10:23 45:2, 13 94:6		<b>anticipation</b> 222:22	<b>arrangements</b> 28:10 29:1,2,8,13,18 31:2 44:5 51:20	<b>auctioned</b> 120:17
<b>affected</b> 137:3 148:18 210:6,14		<b>anxiety</b> 148:17 150:9		<b>audible</b> 30:15
<b>affiant</b> 137:22		<b>anymore</b> 149:22		<b>audited</b> 57:9,12 66:5
<b>affidavit</b> 75:6		<b>Apparently</b> 206:14		<b>Auditor</b> 52:17,19 55:8,13,14 57:18 59:20 60:19,25 61:8 62:14 65:18 66:6
<b>affidavits</b> 30:5,10		<b>appears</b> 23:13 25:6 80:2 82:20 84:24 102:10 119:15		
<b>affirmatively</b> 221:21				



92:6,9,12,16 107:22 125:19 126:10,24 127:19 130:4 178:7, 22 179:4,5 188:15, 18 189:4,6,24 190:5 200:9,15 209:3,14, 24 210:10,21 211:1 220:3 222:22 223:22	<b>cash</b> 55:25 115:21 116:8 <b>casino</b> 23:15 27:17 212:10 <b>casinos</b> 27:6,10,22 193:17 <b>casual</b> 91:24 151:3, 10 <b>categorize</b> 76:13 <b>caught</b> 28:18 <b>caused</b> 177:22 <b>central</b> 194:7 <b>centre</b> 80:18 95:6 <b>CEO</b> 195:11 196:1 197:16 <b>cetera</b> 132:17 164:10 170:5 <b>chair</b> 19:25 20:5 51:24 52:1,10 59:17 63:1 118:19 141:19 157:1,9 158:17 197:17 <b>chair's</b> 197:23 <b>chaired</b> 57:20 60:19 <b>chairman</b> 197:16 <b>chairman's</b> 79:21 <b>challenged</b> 51:10 <b>chance</b> 34:14 <b>change</b> 55:24 90:11,12 157:19,20, 23 158:1,4,17 181:3 203:10 216:13 217:16 218:18,20,21 <b>changed</b> 199:11 <b>character</b> 47:21 <b>characterization</b> 46:6 50:16 <b>characterized</b> 60:15 62:1,22 64:9 <b>characterizes</b> 69:6,13,19,25 <b>characterizing</b>	61:4 <b>charities</b> 27:14 <b>charity</b> 26:25 27:5, 10 <b>chief</b> 195:17,24 207:14 <b>child</b> 149:5 <b>children</b> 10:9 <b>choosing</b> 52:22 <b>chosen</b> 173:18 <b>Chris</b> 19:25 <b>Christmas</b> 197:12 <b>circulated</b> 190:9 <b>circulating</b> 137:24 <b>circumscribe</b> 153:8 <b>circumstances</b> 23:16 175:8 <b>cities</b> 194:19 199:18 202:1 <b>Citizen</b> 25:22 28:22 <b>citizens</b> 32:12 133:20 <b>civics</b> 9:1 183:11 <b>civil</b> 93:20 137:16, 18,21 184:14 188:17 <b>Claim</b> 29:24 <b>claims</b> 29:22 <b>clarification</b> 131:10 <b>clarified</b> 42:23 <b>clarify</b> 69:5 159:13 211:9 <b>classified</b> 153:3 <b>clauses</b> 101:17 <b>clear</b> 18:3 29:12 63:20,22 116:5,15 177:11 182:1,7,9 <b>clearer</b> 151:7 <b>close</b> 164:8 197:11	<b>closely</b> 173:1 186:6 <b>closer</b> 197:14 <b>coalition</b> 27:20 <b>coat</b> 80:13 <b>cobble</b> 48:22 <b>cobbling</b> 42:20 <b>cohesive</b> 96:18 <b>collaborating</b> 156:3 <b>collaboration</b> 110:24 117:5 141:1 145:6,11 <b>collaborative</b> 95:16 142:4 <b>collaboratively</b> 155:13 <b>collapse</b> 206:4,12 <b>collapsed</b> 205:3, 11 <b>colleague</b> 21:17 107:12 <b>collected</b> 86:9 <b>combined</b> 115:13 <b>commencing</b> 8:1 <b>comment</b> 63:6 64:6 100:2 <b>commentary</b> 170:17 <b>comments</b> 14:24 25:13 105:22 181:24 <b>commercial</b> 10:6, 13 <b>commission</b> 43:17,21 44:6 45:21 47:14,18 48:6 58:24 59:3,11,13 66:7 72:6,12 81:6 82:6,17 84:17 85:1,13,18 87:21 88:1 89:6,13, 23 90:10,13 91:1 93:5 95:13 96:12 100:24 107:3 108:10 117:21 118:6,12 137:8 138:1,12	139:8,23 140:19 142:9 152:10 154:8 157:3,10 164:6,16 <b>Commission's</b> 89:2 90:6 143:15 155:2 <b>commissions</b> 58:18,23 59:14 65:22 108:18 109:9 110:2 <b>commitment</b> 27:25 28:2 118:15 119:12,17,23 121:9, 24 138:24 139:10 140:20 142:11 <b>committed</b> 103:20 <b>committee</b> 51:25 52:2,8,13,14,21 53:4,18 54:25 55:10 57:15,20 59:17,22 60:19 63:2 67:21,22 71:5 72:2 165:2,13 166:19 167:7 170:12,19 171:15,17 222:7 <b>communicate</b> 123:6 <b>communicating</b> 94:10 <b>communication</b> 141:2 <b>communications</b> 123:4 134:13 145:21 150:12 <b>communities</b> 98:10 <b>community</b> 141:4 172:23 <b>compatible</b> 73:22 <b>compensation</b> 198:3,13 <b>compete</b> 115:20 116:7,17 117:1 <b>competitive</b> 139:1 <b>completed</b> 193:22 <b>completion</b> 53:19
--	--	--	--	---

<p><b>compliance</b> 91:3  <b>complicated</b> 120:10  <b>complimentary</b> 170:11  <b>component</b> 77:2 104:13  <b>compose</b> 67:22  <b>comprehensive</b> 191:6 192:1  <b>compromising</b> 149:4  <b>concern</b> 15:1,6,11 24:12 25:8 73:14,25 210:19 221:12  <b>concerned</b> 25:13 111:19 206:11 212:8  <b>concerns</b> 23:1 93:23 94:3 210:2  <b>concessions</b> 181:14  <b>concludes</b> 119:21  <b>conclusion</b> 215:2  <b>conditions</b> 139:2  <b>conduct</b> 36:4,19 37:9 45:1,12 63:10 153:20,21 154:2 218:15  <b>conducted</b> 31:13 34:15,21 43:24  <b>conducting</b> 65:12  <b>conference</b> 23:8 25:19  <b>confidence</b> 8:16, 19 90:2 98:18 121:25 183:6,7  <b>Confidential</b> 190:20  <b>confirm</b> 10:25 62:9  <b>confirmed</b> 90:14 161:21  <b>confirms</b> 118:14 144:16</p>	<p><b>confront</b> 173:15, 16,18,21 175:7  <b>confronted</b> 148:25  <b>confronting</b> 173:9,20 177:23  <b>connected</b> 88:5  <b>connection</b> 87:13 108:6 115:25 116:2  <b>consecutive</b> 180:20  <b>consequences</b> 127:5 129:15,17 130:16 135:23,25 136:5,7 146:22 147:5,19 148:12,18 150:6 161:8,11 162:3 173:10 177:25 206:2,3 221:6  <b>consequential</b> 127:6  <b>Conservative</b> 13:16 27:16  <b>Conservatives</b> 182:1,21 185:1  <b>considerable</b> 133:13  <b>consideration</b> 41:24 125:21 143:12 146:3 160:24 201:23 202:24 205:1 206:16 212:23  <b>considerations</b> 42:21 50:6 86:3 110:20 204:25 206:11,15  <b>considered</b> 126:1 178:21 179:3  <b>consistent</b> 125:13 172:16 175:1  <b>consistently</b> 64:9  <b>consolidated</b> 50:20 53:5,9,20 54:4 55:1,11,17,19,22 56:15 58:17 63:21 65:4 71:4 72:21 73:2,18 85:15,19 203:22 208:8</p>	<p><b>consolidation</b> 56:16,17  <b>consult</b> 112:11 157:8 158:17  <b>consultant</b> 151:20  <b>consultation</b> 95:25 111:7,22,25 112:4 146:14 164:9 189:10 192:9 215:2, 3,24 216:5,13,18 217:11,18 218:25 219:6 220:4  <b>consultations</b> 160:3 192:11,14 214:15 218:9 219:17,19  <b>consultative</b> 96:19  <b>consulted</b> 93:14 159:7 160:9,23 162:4  <b>consulting</b> 156:25 217:4  <b>contacted</b> 161:3,4 210:3 217:21  <b>contained</b> 14:9 135:13  <b>contemplate</b> 204:12  <b>content</b> 129:12 187:15  <b>contentious</b> 40:6  <b>contents</b> 179:16 223:9  <b>context</b> 81:5 108:14 111:6 222:8  <b>continue</b> 55:7 103:23 108:18 110:3 115:18 116:16 144:7 203:18 204:19  <b>continued</b> 116:6  <b>continues</b> 145:11  <b>continuing</b> 160:5 208:5  <b>contract</b> 23:15 33:18 34:24 46:6,8</p>	<p>48:1 157:13 204:12  <b>contractor</b> 35:21  <b>contracts</b> 35:4 50:12  <b>contractual</b> 100:21 157:11  <b>contractually</b> 157:8  <b>contradict</b> 64:21 65:8  <b>contradicting</b> 64:24  <b>contribution</b> 45:17 46:2,11 124:5 141:8 168:7,13 170:9  <b>control</b> 34:17 89:25  <b>controversial</b> 16:3 174:3,5  <b>controversy</b> 23:14 27:14 198:21  <b>convenient</b> 121:20  <b>convention</b> 152:17,22,23 184:25  <b>conversation</b> 210:7  <b>convey</b> 81:17 94:2  <b>conveyed</b> 135:14  <b>conveying</b> 180:8  <b>cooperating</b> 101:20  <b>coordinated</b> 193:6  <b>copied</b> 103:9,10 123:20  <b>copy</b> 13:1 122:4 151:5 195:25 197:16  <b>core</b> 90:25  <b>corner</b> 34:6 58:2 89:19 110:14 122:10 167:3 173:7,8 174:24 175:2,3,21</p>	<p>177:22 178:14 192:4 207:24 211:23  <b>corporate</b> 10:6,13  <b>Corporation</b> 12:1 19:1,15 22:2 34:16 55:4 57:9 58:9 72:4 75:14  <b>correct</b> 8:9 11:4,24 14:20 18:8 20:12,24 21:15 22:4 25:16 38:12 43:4 48:11 50:9 52:18 55:5 66:25 70:13 71:7,11, 17 74:5,25 76:12 77:10,14,22 78:3,12 83:9 88:14 92:2 93:2 100:1 104:8 111:11, 14 113:1 116:8,11 119:14 120:18 121:11 126:4 127:1 129:18 130:2 131:6 135:20 136:1 137:15 140:12 142:18 145:13 146:7,11,22 147:14,21 148:14 153:18,19 154:4 157:24 159:25 160:6,11 164:17 165:24,25 167:9 170:13 173:2 174:12 175:14,15 179:6 180:12 182:4 193:1 195:12 198:18 201:20 204:16 206:8,25 213:17 214:1,10,23 216:21, 22 219:1,10,14,15, 20 222:3  <b>correctly</b> 20:9 53:3  <b>corrects</b> 21:17  <b>cost</b> 115:14  <b>costs</b> 204:4 208:14  <b>counsel</b> 11:22,25 12:8,10,16 24:22 62:8,18 114:11 122:20  <b>count</b> 94:1 181:12  <b>couple</b> 155:9  <b>covenant</b> 44:25</p>
--	--	--	---	--

<b>covenanted</b> 36:3, 18	214:10	214:23 220:14,18	<b>definition</b> 34:7 61:21 86:12 153:12	<b>details</b> 35:1 43:3 64:16 120:23
<b>cover</b> 139:18	<b>cross-examination</b> 8:3 177:1 224:13	<b>decide</b> 40:12	<b>deliberately</b> 132:12	<b>determinative</b> 40:22
<b>CR18952</b> 14:1 16:7	<b>crystal</b> 63:19,22	<b>decided</b> 9:24 84:8 218:2	<b>deliberations</b> 129:2	<b>determine</b> 142:5 161:1
<b>CR20345</b> 21:21 22:20	<b>cup</b> 191:18	<b>decision</b> 40:15 49:3 83:16 84:15 92:7 96:16 112:5 125:21 126:4,9,13, 22 127:5 129:16,22 147:14 150:5 159:4 160:10 161:11 162:3 187:18,22 193:1 219:5	<b>delivered</b> 197:25	<b>determining</b> 135:17
<b>CR27079</b> 85:6,10	<b>curiosity</b> 220:21	<b>decision-makers</b> 127:21 129:22	<b>delivers</b> 192:18	<b>develop</b> 31:10,19 33:3,24 142:4 155:16
<b>craft</b> 184:16	<b>current</b> 101:16 107:21 212:10 215:4	<b>decision-making</b> 90:15	<b>delivery</b> 91:5,6	<b>developed</b> 101:20 110:23 164:8,15 199:12,13,23
<b>crafted</b> 184:18	<b>customer</b> 112:22 119:1,3,14,16	<b>decisions</b> 99:1 147:4,20 148:2,11, 13,19 161:9,21 178:6,25 179:4,6	<b>demand</b> 119:3,14, 16 186:16 194:20 212:10	<b>developing</b> 186:13 189:15
<b>CRE17331</b> 107:17 113:14	<b>cycle</b> 87:7,11,15 120:6 184:23 213:10	<b>decisive</b> 141:2 176:1	<b>democracy</b> 9:4	<b>development</b> 63:25 69:21 91:6 99:16 145:10 189:12
<b>CRE18299</b> 199:24	<b>D</b>	<b>deck</b> 110:12 113:24 117:17 191:20 192:4 194:24 195:1 196:10 199:1 202:20 207:6, 12,13,15,20,23 208:25 211:5,6,8,14, 16 220:9,10,25 222:10	<b>Denton</b> 79:23,25 80:2	<b>dictates</b> 158:19,23
<b>CRE30882</b> 101:11	<b>DALTON</b> 8:2	<b>Decouple</b> 194:2,5	<b>depended</b> 205:21	<b>difference</b> 78:8,10
<b>CRE320557</b> 113:21 117:17	<b>date</b> 12:5 42:15 96:15 115:15 118:14 122:18 166:2 169:21 209:10	<b>dedicated</b> 194:7	<b>Depends</b> 157:25	<b>differences</b> 133:18
<b>CRE320558</b> 114:16	<b>dated</b> 16:6 22:24 123:20 141:13 143:4 163:25 164:20 172:6 179:21 211:14	<b>deep</b> 32:5 48:20 198:7	<b>deploy</b> 86:4	<b>difficult</b> 10:10 51:9 112:12 136:11 146:18,19,20,21 147:6,11,19,20 149:6 150:4 174:2,5 178:6,24 179:4
<b>CRE320559</b> 114:14	<b>dates</b> 10:25 87:14 95:24 96:24 107:7 110:17 115:19 116:1,7,17 119:17	<b>defend</b> 165:7	<b>deposited</b> 46:23 85:15	<b>difficult</b> 10:10 51:9 112:12 136:11 146:18,19,20,21 147:6,11,19,20 149:6 150:4 174:2,5 178:6,24 179:4
<b>CRE358197</b> 79:5 82:25	<b>David</b> 39:16	<b>defense</b> 30:2 35:6 140:12 165:3 166:9 172:18	<b>Deputy</b> 107:24 122:4	<b>dime</b> 148:25
<b>CRE3610.117.</b> 103:14 105:13	<b>day</b> 15:22 32:19 121:16 122:6 132:14 136:24 183:16	<b>defenses</b> 167:10	<b>derived</b> 15:17 43:23 101:21	<b>dimension</b> 130:10
<b>CRE40400</b> 23:7 25:19	<b>days</b> 16:17 38:5 114:23 183:21 209:18	<b>deficit</b> 55:24 56:7 149:3 173:11,12 177:23	<b>describes</b> 69:14, 19,25	<b>diminishing</b> 217:3
<b>CRE85399</b> 88:25 94:17,19	<b>deal</b> 33:21 41:2 160:18 192:3	<b>define</b> 174:18	<b>describing</b> 38:6,7	<b>direct</b> 89:25 153:8
<b>CRE85410</b> 148:5,8	<b>dealing</b> 136:19	<b>defined</b> 34:14 61:22 86:7	<b>description</b> 159:19	<b>directed</b> 91:6 102:15
<b>CRE85415</b> 141:18 143:5	<b>debate</b> 174:25		<b>Design</b> 196:20	<b>direction</b> 199:10 200:2
<b>create</b> 97:11 99:8 148:17 150:9	<b>debt</b> 55:23		<b>designated</b> 23:24 32:15 75:5	<b>directions</b> 157:2, 10
<b>created</b> 115:8	<b>December</b> 8:8 42:9 79:4,9 81:12 83:3,5,9,10,13 199:10 201:1 202:19		<b>designator</b> 78:24	<b>directive</b> 70:19 153:1
<b>credited</b> 85:19			<b>designed</b> 91:15	<b>directives</b> 70:12
<b>criminal</b> 10:9,11 38:6			<b>desire</b> 82:5,15	<b>directly</b> 210:19
<b>critic</b> 27:16 134:19			<b>desk</b> 86:19 199:20	<b>disagree</b> 62:14,18
<b>critical</b> 18:15 127:6 161:15 216:17			<b>destroy</b> 17:21	
<b>criticizing</b> 121:2 174:19			<b>detail</b> 34:3 45:15 46:19 48:20 214:6	
<b>crop</b> 213:22,25			<b>detailed</b> 31:23 67:22 68:17,24	

158:3 162:6,7 216:25 <b>disclosed</b> 75:25 104:6 <b>discuss</b> 56:15 <b>discussed</b> 81:14 136:25 142:17 165:15,18 166:22 189:7 202:12 220:12 223:10 <b>discusses</b> 90:10 <b>discussing</b> 189:25 199:11 <b>discussion</b> 23:15 88:8 102:10 106:15 114:20 125:17 173:19 198:3 199:5 200:11,12 205:18 207:17 224:11 <b>discussions</b> 108:3 <b>dishonest</b> 134:1 <b>disjointed</b> 224:10 <b>dismiss</b> 29:21 <b>distinct</b> 48:24 <b>distribution</b> 203:23 208:9 <b>document</b> 13:22 14:3 16:14 21:13 23:10 24:22,24 25:2 26:2,3 36:16 39:3 44:14 54:3 63:11,23 77:9 78:2,24,25 79:4,12 84:2 85:8 95:12 97:4,7 100:23 101:11 102:7,8,9 103:9,18 109:20,23 110:7 113:11,13 114:4,10,12 116:9 118:9 122:24 124:1 128:18 129:1 138:5 141:20 144:23 151:22 152:12 155:10 156:23 167:13 180:14 188:25 190:8,12 191:20 195:23 197:6,10,15,16 199:7 200:6 201:2	202:16 203:7 204:24 207:11 222:16 223:8,10,20 224:7 <b>documentation</b> 36:23 74:15 113:10 <b>documents</b> 11:20 21:16 30:7,10,14,17, 18,21 33:12 42:12 49:19,22 62:8,19 63:7 64:22,24 65:3,9 75:22 79:19 80:1 100:19 122:21 128:3,7,11 131:16 132:15 166:8 185:24 188:14 197:22 198:21 200:8 205:13 206:19,21,24 224:1 <b>dollar</b> 66:24 <b>dollars</b> 51:12 66:21 70:17 72:10,19 73:15 82:9 192:18 <b>double</b> 149:3 <b>doubt</b> 49:12 126:19 <b>dozen</b> 179:12 <b>dozens</b> 79:19 179:12 <b>draft</b> 17:25 18:1,2 188:15,18 189:4,6 190:5 199:13 200:9, 15,22 207:21 208:25 223:21 <b>draw</b> 84:3 <b>drawing</b> 192:8 <b>drop</b> 183:15 <b>Drummond</b> 149:19 175:4,6,9,12, 16,22,25 176:8,16, 18 177:1,6,8,19,20, 21 178:1,4,13 <b>Drummond's</b> 177:16 <b>due</b> 64:8 136:17 <b>Duncan</b> 63:11,12, 15,19 64:4,21 65:2 89:1 103:9 121:17 122:3,25 123:22 124:16 128:19 131:22 141:19 142:8	143:14,18 150:21 151:13,24 152:9 164:1 181:24 195:18 197:18 <b>Duncan's</b> 65:8 143:24 144:4 195:23 <b>duties</b> 8:12,14 <b>duty</b> 52:7 <hr/> <b>E</b> <hr/> <b>earlier</b> 94:8 105:22 115:24 160:13 165:15 178:16 184:17 <b>early</b> 108:5 182:8 183:15 184:9 <b>earn</b> 115:12,20 116:7,18 <b>easier</b> 23:12 34:5 <b>eat</b> 106:8,9 <b>economic</b> 51:9 63:25 69:21 76:23 87:17 90:19 147:6, 11,20,25 148:12 150:4 154:9,22 159:21,24 160:21 173:25 175:8 189:12 <b>economy</b> 90:20 104:14,18 123:13,16 124:6 141:8 168:7, 13 170:9 171:3 <b>ecosystem</b> 94:3 <b>education</b> 102:21 149:5 <b>effort</b> 115:14 123:6 142:4 145:6 153:7 192:24 <b>efforts</b> 155:19 <b>elected</b> 9:14 10:14 <b>election</b> 9:10 28:4 171:22 172:1 180:16 182:15 183:8,9,12, 13,17,25 184:9,20 <b>elimination</b> 175:13,23 176:17,22 177:9	<b>Elizabeth</b> 188:17 <b>email</b> 114:13 117:16 138:4 139:19 166:17 167:11 172:6 174:20,21 179:9,21 211:13 223:3,5 <b>employed</b> 125:6, 20 127:21 128:8 130:22 131:5 132:16 135:17 <b>employing</b> 128:14 <b>employment</b> 103:24 123:15 124:6 126:4 151:2 168:8, 14 <b>employs</b> 124:10 125:1 129:3 <b>en</b> 182:2 221:20 <b>enable</b> 179:5 <b>Enclosed</b> 167:12 <b>enclosure</b> 139:19 <b>encourage</b> 99:16 154:12 <b>encumbered</b> 135:2 <b>end</b> 26:17 203:13 205:3 208:5 <b>ended</b> 56:1 <b>engage</b> 148:16 <b>engagement</b> 113:7 <b>enhance</b> 103:1 <b>enhancing</b> 36:8, 20 37:10 45:6,13 <b>enjoy</b> 178:17 <b>enjoys</b> 40:13 <b>ensure</b> 90:2 101:23 173:1 <b>ensuring</b> 90:16 <b>enter</b> 9:24 <b>entered</b> 10:1 23:2 31:25 32:6,23 <b>enterprise</b> 54:18,	22 57:17 67:16 73:17 99:20 <b>enterprises</b> 53:11 54:10,14 55:3 56:11, 25 57:3,23 68:16,23 71:10 73:4 <b>entertaining</b> 36:5 45:3 <b>Entertainment</b> 198:15 <b>entire</b> 196:22 <b>entitled</b> 45:19 46:15 59:4 62:4,5 132:22 207:12 <b>entitlement</b> 47:5 <b>entity</b> 154:22 159:20 160:21 162:2,22 <b>environment</b> 80:17,22 <b>equal</b> 43:22 46:16 <b>equine</b> 91:3 <b>equitable</b> 118:23 <b>equivalent</b> 189:16 <b>errors</b> 136:19 <b>essentially</b> 53:18 <b>established</b> 11:4 90:13 111:13 <b>Establishment</b> 152:25 <b>estate</b> 10:7,13 <b>estimates</b> 165:2,3 166:9,20 167:7 170:11,19 171:15,17 172:18 <b>evaluate</b> 176:21 <b>event</b> 80:23 177:21 <b>events</b> 45:5 <b>evidence</b> 11:18 12:16 30:22 35:18 37:1,15 39:5,7 48:18 64:4,15,25 65:8 74:21 75:23 104:3 129:1 143:24 144:4
--	--	---	---	--

165:17,24	<b>existed</b> 31:3 88:17	<b>explained</b> 48:4,7, 13 75:21 83:14 143:18 177:18	99:9 128:18,22 130:6 132:11 135:15 143:24 146:1 149:16 157:21 162:5,24 173:21 180:18,21 182:18 187:19,20 188:4 197:13	<b>Finance</b> 20:20 67:3 86:10 87:19 88:1 89:4,15 102:11,23 107:25 108:9 109:6, 12,15,16,20,22 110:7,8,12,21 112:18 113:17,25 116:5,12,14 117:4, 10,22 123:21 126:11,12,24 130:20 131:2,17,20 132:22 134:18,19,22 135:24 136:4 137:22,24 138:10 139:8,14,22, 23,24 142:22 143:19 144:10 152:2,5 160:25 161:18 164:14 166:17,18 167:6 170:16,21 185:21 186:2,25 187:13,17,24 188:1, 16,17 189:7,9,25 190:11,22,23 199:23,24 202:19 205:19 206:6 211:5, 18 212:20,22 214:8 215:10,13 216:24 217:16
<b>evident</b> 164:13	<b>existence</b> 20:10, 13 42:10,24 93:1 152:8	<b>explaining</b> 114:1 211:16	<b>fairly</b> 14:24 55:18 174:8,9,10 186:5 202:21	<b>Finance's</b> 118:6 138:11 143:10 172:19 215:22
<b>evolution</b> 214:21	<b>existing</b> 24:14 25:10 101:17 169:8 213:25 214:10	<b>explanation</b> 83:16	<b>fairness</b> 48:17 183:24	<b>finances</b> 77:20
<b>exacerbate</b> 150:8	<b>exists</b> 70:4 93:11	<b>expressing</b> 13:14 14:9 15:2 22:25 51:18	<b>fall</b> 74:5 164:14 184:19	<b>financial</b> 53:6,7,9, 10,20 54:4 55:2,11, 17,19 56:15 57:7,16, 21 58:8,17 61:8 65:19 68:14,21 69:18,24 71:4,9 73:3 85:14 86:7 101:18
<b>exact</b> 10:25 12:4 42:11 120:9 181:14	<b>expand</b> 81:4,18,23 82:15 84:8,15,25	<b>expression</b> 48:23, 25	<b>falls</b> 23:8 158:5 183:7	<b>find</b> 76:16 149:8 199:3 223:10
<b>examination</b> 63:10 65:12 79:5 88:23,24 94:22 113:22 124:15 207:11	<b>expanded</b> 82:1	<b>expressly</b> 35:6 177:13	<b>familiar</b> 34:25 35:10,12 61:14 62:20 64:16 72:23 206:5	<b>finds</b> 107:12
<b>examined</b> 63:15 177:5	<b>expansion</b> 15:2,3, 7 25:14 27:17,21 29:6	<b>extended</b> 50:3 101:3,8	<b>families</b> 17:22	<b>fine</b> 106:12 223:13 224:8
<b>exchange</b> 46:2	<b>expect</b> 70:15 93:14 99:1 111:17,18,24 132:22 134:22,25 135:24 136:3,9 147:4 157:23 161:10 192:15,21 217:13	<b>extension</b> 101:15 103:4	<b>family</b> 10:7,10	<b>finish</b> 63:14 184:20
<b>exclusively</b> 10:8, 11	<b>expectation</b> 67:10 93:21 161:20 162:1 163:2	<b>extensive</b> 117:5 146:11 192:9	<b>farm</b> 99:22	<b>finishing</b> 68:5
<b>excuse</b> 14:13 16:19 88:23 102:8 117:22 189:21 192:13	<b>expectations</b> 133:19 134:20	<b>extent</b> 21:1 187:22 188:3	<b>fashion</b> 96:19	<b>firm</b> 58:5
<b>execute</b> 101:15 103:4	<b>expected</b> 57:13 72:12,16 125:25 163:7	<b>external</b> 214:16 219:19	<b>favour</b> 99:22 <b>fashion</b> 96:19	<b>fiscal</b> 222:5,7,18 223:6,14,17
<b>executive</b> 198:3, 13	<b>expenditure</b> 77:25	<b>face</b> 101:15 103:4	<b>favourable</b> 170:17	<b>five-year</b> 100:17
<b>exercise</b> 64:2 71:3 101:16	<b>expenditures</b> 52:15 198:9	<b>faced</b> 40:6 221:22	<b>fear</b> 148:17 150:9	
<b>exhibit</b> 13:1,4 16:5, 6,18,19 18:20,21 21:14,18,20 22:5 25:17,18 28:20,21 29:20 51:14,15 68:9, 12,18,19 75:5 78:22, 23,25 79:5 82:22,23, 24 85:4,5 88:23,24 94:14,16,17,18,21 100:14,23 105:12,18 113:12,13,21 117:15,16 121:13,14 122:23,24 124:15 141:11,13,15 143:1, 3,4 148:6,7 150:22, 23,25 163:9,10,12 164:19,20 171:16, 17,19 179:20,21 190:3,5 194:25 195:1,16 197:5,6 202:15,16 207:4,6 208:17,25 222:9,10, 13	<b>expense</b> 60:10 72:11,19 73:16	<b>facilities</b> 31:11,19 33:25	<b>feared</b> 180:17,18	
	<b>expenses</b> 65:21 66:7 75:12 204:3 208:13	<b>facing</b> 150:4	<b>February</b> 20:23 92:6 94:12 96:12 99:6 127:19 187:3 211:1 212:21 216:21 218:3 219:14 220:3 223:23	
	<b>experience</b> 63:1	<b>fact</b> 8:20 23:1 37:12 39:8,9 40:16 51:24 52:9 66:15 72:17 85:19 93:3 111:20 115:13 121:3 127:16 165:16 219:16 221:13	<b>feeding</b> 193:2	
	<b>expert</b> 53:25 162:18 215:3 216:12,18 217:19	<b>factor</b> 178:5,9,11, 12 182:25	<b>feel</b> 191:23	
	<b>experts</b> 118:21 214:17 219:20 220:5	<b>facts</b> 120:25 134:24 135:2 216:17 219:13	<b>felt</b> 15:7	
	<b>expiry</b> 204:19	<b>fair</b> 18:17 30:11 40:17 42:6,17 46:6 47:20,24 49:16 50:17 53:22 64:11 65:6 67:17 76:16 81:11 88:20 98:7	<b>fierce</b> 27:16	
	<b>explain</b> 16:20 181:6 183:3		<b>fight</b> 184:21	
			<b>figure</b> 192:2	
			<b>final</b> 164:2 187:18, 22 207:20 211:6 222:10	
			<b>finally</b> 177:24	



101:15 103:4 200:1 201:2,9,23 203:10 213:10 215:11,23 <b>flagged</b> 72:13,17 <b>flat-lined</b> 102:18 <b>flip</b> 24:16 56:5 114:6 188:23 191:10,13,16 200:4 <b>flourish</b> 133:14 134:12 <b>flow</b> 115:21 116:8 <b>flows</b> 55:25 196:20 <b>foal</b> 213:22,25 214:10 <b>foals</b> 213:22 <b>focus</b> 96:4 221:16 <b>focused</b> 119:1 <b>folks</b> 79:22 149:20 209:11,23 211:5 216:24 217:21 <b>follow</b> 24:19 56:13 58:12 83:2 196:18 197:23 <b>Food</b> 189:11 <b>footnote</b> 75:18 76:14 77:6,9 78:1 <b>force</b> 182:15 <b>forced</b> 26:24 <b>foreshadow</b> 220:2 <b>forget</b> 28:20 52:7 150:1 <b>forgetting</b> 130:9 <b>forgive</b> 8:25 26:10 183:10 <b>forgotten</b> 52:4 <b>form</b> 29:18 45:23 53:5 109:3 <b>formed</b> 19:9 <b>formula</b> 216:13 <b>formulation</b> 208:4 <b>forward</b> 20:20 100:3,4 111:20	126:24 141:5 147:13 195:14 207:9 <b>found</b> 10:10 162:16,19 199:19 <b>foundation</b> 62:6 <b>founding</b> 97:10 100:7 <b>fourth</b> 26:19 <b>framework</b> 118:13,21 119:5 153:8 154:12 169:20 <b>Frank</b> 79:23 <b>free</b> 61:10 <b>Friday</b> 23:8 <b>front</b> 21:13 <b>froze</b> 198:10 <b>full</b> 131:11 135:4,5 <b>full-time</b> 104:24 105:1,3 124:11 125:2,6 128:15 129:4 130:23 151:3, 9,13 <b>functions</b> 91:1 <b>fund</b> 50:21 63:21 65:5 72:21 73:18 85:15,20 149:4 203:23 208:8 <b>funding</b> 101:22 189:13,16 193:10 194:2,5,20 196:5,21 199:12,14 201:4,8, 10 212:15,23 214:22 215:4 216:13 217:17 222:24 <b>funds</b> 46:24 47:4,6 48:5,14 49:10,15,16 50:13,14,16,20,21, 22 51:3,4 60:12,16 61:4,5,7,19,22 62:23 63:20,24 64:9,10 65:4,19 66:16,17 72:20 73:17 156:4 194:7 203:22 208:7 <b>funeral</b> 80:10 <b>furtherance</b> 145:17 152:22 155:2	<b>future</b> 96:20 120:1 173:2 <hr/> <b>G</b> <hr/> <b>gambling</b> 14:14,23 15:3,15,18 25:14 26:8 27:17,21 51:19 <b>games</b> 34:14 <b>gaming</b> 12:1 23:24 24:1 32:15 34:17 57:8 58:9 72:4 75:10,13 81:13 102:25 169:8 185:11 187:14 188:21 189:14,22 190:14 196:21 208:21,22 211:7,18,19 212:5,7 222:24 <b>garner</b> 17:6,9 <b>gave</b> 40:17 80:10 167:11 181:12 199:7 <b>Gene</b> 39:16,18 188:4 <b>Gene's</b> 39:20 <b>general</b> 8:12 10:4, 5,12 32:10 33:10 40:22 49:8 50:5 52:11,17 55:8,15 57:18 59:20 60:19, 25 62:14 65:18 66:6 71:6,13,22,24 72:1, 13,17,24 73:14 74:1 171:22 <b>General's</b> 61:8 <b>generally</b> 9:7 13:10 14:14 16:20 27:13 42:14,23 52:12 57:2 70:14 83:23 104:9 108:24 111:11 133:3 153:6 199:12 <b>generate</b> 67:5,7, 11,13 <b>generated</b> 37:16, 21 41:2,19 47:13 67:16 99:19 132:23 156:5 190:9	<b>generating</b> 41:4,7, 10 54:16 82:18 <b>Generation</b> 54:22 <b>genesis</b> 13:13 <b>gentleman</b> 161:20 <b>gentlemen</b> 139:22 <b>gestation</b> 120:15 <b>GIP</b> 208:19 <b>give</b> 11:18 12:16,23 24:21 30:15 35:18 37:15 48:23,25 70:16 74:20 80:13, 16,25 85:7 114:12 130:2,5 144:3,13 149:20 150:2 156:15 165:17 167:18 190:13 200:10 222:8 <b>giving</b> 28:1 30:22 36:25 39:5,7 75:23 81:7 82:6 128:12,25 149:14 <b>Godfrey</b> 197:19 <b>good</b> 8:4 147:24 163:20 171:8 191:25 210:11 <b>govern</b> 89:25 100:15 133:17 <b>governing</b> 70:7 133:12,16 135:10 <b>government</b> 8:17 9:8 15:22 17:8,19 18:25 19:9,13,25 20:11,15,18 22:8 26:6,21 28:9 31:18, 20,25 32:1,18 33:5, 11,21 37:8 40:6 46:23 48:24 53:11 54:9,13,18,22 55:3 56:10,24 57:16,22 61:4 62:25 66:23 67:16 68:15,21,22 69:5,12,18,23 70:6, 11,22 71:10 72:1,9 73:3,4,16 81:18 82:5 84:25 97:14 103:20 105:5,15 111:12,20 130:10 132:9 133:6, 23 135:13 136:22,23 146:18 147:4,12	148:1 149:9 150:7 151:18,21 152:17 153:7,17,20,21 158:8,12 161:8,21 162:11,19 163:3 171:7,12 172:17 173:20,23 174:1,21 175:1 177:22 180:9, 20,22 183:7 184:11 185:3 192:19 193:1, 3 197:24 201:18 203:13,17,24 204:3, 11 205:4,11 208:9, 13 211:6,7 217:2 218:1,11 219:10,12 221:14 222:10 <b>government's</b> 13:16 14:13,19 36:20 45:14 61:7 154:13 157:1,9 158:18,24 174:15,16 219:5 <b>governments</b> 148:21,22,24 <b>grant</b> 70:1 <b>grants</b> 67:24 <b>granular</b> 135:22 <b>graveyard</b> 149:17, 18 <b>great</b> 41:2 51:10 172:22 <b>greater</b> 138:25 193:11 196:6 <b>greatest</b> 9:6 <b>gross</b> 76:21 <b>groundwork</b> 96:20 <b>Group</b> 198:16 <b>groups</b> 93:24 111:2 179:12 <b>grow</b> 121:10 194:14,22 215:5 <b>growing</b> 119:25 173:10 <b>grows</b> 120:16 <b>growth</b> 76:23 155:19
---	--	--	--	---

<b>GTA</b> 193:17	<b>hidden</b> 78:14	89:14 90:1 91:22	<b>ideally</b> 210:6	<b>impressed</b> 47:7 48:15
<b>guess</b> 62:15 87:1 137:16 190:10	<b>higher</b> 173:13	92:8 93:1,7,15 94:24	<b>identified</b> 60:9	<b>imprimatur</b> 18:10
<b>guidelines</b> 100:5,7	<b>highest</b> 80:1 102:20	95:7 101:24 103:21	66:16 74:24 117:12	<b>improperly</b> 72:11
<hr/> <b>H</b> <hr/>	<b>highlight</b> 25:24	104:16 108:15	156:7 165:19 171:1	<b>improve</b> 101:21
<b>half</b> 45:20 106:11, 12,13	<b>highlighted</b> 107:14	109:7,24 113:16	200:21 205:1	<b>improved</b> 139:3
<b>hand</b> 187:14 212:4	<b>highly</b> 17:21	118:15 119:11,12, 17,23 121:10 124:4, 9 125:1,20 127:21	<b>identifies</b> 27:15	<b>improvement</b> 91:7,9 169:22
<b>hands</b> 131:17,19 184:22 187:17	<b>Hill</b> 195:22 197:6	128:9,13 129:3	63:23 69:6,19,24	<b>improving</b> 170:22
<b>happen</b> 213:8	<b>historically</b> 183:6	130:23 131:5 132:16	112:21	<b>inaccurate</b> 132:10
<b>happening</b> 202:24	<b>history</b> 51:9	135:18 141:5,7	<b>identify</b> 65:2	<b>incentive</b> 99:23 109:3
<b>happy</b> 191:13	<b>hits</b> 149:10	142:11 146:2	132:15	<b>incentives</b> 99:17
<b>hard</b> 51:11 76:16 136:15 176:19	<b>HLT</b> 151:15,19	154:10,14,23 155:21	<b>identifying</b> 117:10	<b>inception</b> 75:24 171:2
<b>hardest</b> 17:2	<b>Hodgson</b> 19:25 20:1	158:11 159:1,6,21	200:1	<b>include</b> 10:12 53:10 55:2 57:21
<b>harm</b> 15:11 150:6,8	<b>Hold</b> 160:17	162:19 164:5 167:25	<b>ignorance</b> 8:25	75:14 94:5 147:18
<b>harmful</b> 14:23 15:8	<b>holding</b> 9:6	168:2,5,11,17,22	183:10	156:3 220:22
<b>Harness</b> 172:8,21	<b>hole</b> 179:11	170:7,13,18 172:24	<b>ignore</b> 157:24	<b>included</b> 30:10 57:17 58:3 71:11
<b>head</b> 9:7 153:17,24 221:21	<b>honest</b> 133:5,10	174:23 187:4,6,15	<b>immediately</b>	91:24 95:24 145:22
<b>heading</b> 35:16 43:15 56:16 75:9	<b>honesty</b> 90:3,17	189:14 193:10,20	183:17	200:8
89:20 90:9 110:20	<b>hope</b> 180:2 221:10	194:13,21 196:5,22	<b>impact</b> 114:21	<b>includes</b> 91:2 119:16 159:24
201:3 203:2 204:25	<b>hoped</b> 180:17	199:13,19 200:1	115:8 126:3 172:23	<b>including</b> 25:14
<b>heads</b> 149:20 152:18	<b>horse</b> 41:20 44:25	202:25 203:3 205:2, 5,10,21 207:24	199:19 220:22	67:12,23 73:3
<b>health</b> 15:8 70:17 102:21 149:4 196:25	45:11,17,19 46:3,12, 14,22,25 47:5,8 50:4	213:11 214:22 215:4	<b>impacted</b> 125:21	105:14 155:14
<b>healthy</b> 105:7,20	81:7 82:6 87:7,11,14	217:17 220:11	<b>imperative</b> 112:8	168:16 171:13
<b>hear</b> 159:16	91:7,9 95:6 96:6,21	222:24	<b>implement</b> 143:20	197:23
<b>heard</b> 133:16 172:10	98:15 99:21 112:23	<b>horses</b> 32:15 87:3	148:13	<b>inclusion</b> 202:20
<b>hearing</b> 159:10 204:15	115:17 116:6,16,21	91:15,16 93:5 95:2,9	<b>implementation</b>	<b>inclusions</b> 200:10
<b>held</b> 8:21 172:1	117:12 118:24	97:18,23,25 116:22, 25 119:18 121:8	145:10 166:2	<b>income</b> 54:9 55:3 56:9
<b>helpful</b> 20:25 42:12 94:4	119:2,13 120:6,16	126:17 213:16	<b>implemented</b>	<b>inconsequential</b> 126:21
<b>helping</b> 42:13	155:14 169:22	<b>hour</b> 106:11,12,14	41:18 164:6,16	<b>increase</b> 99:23 106:23
<b>hey</b> 71:22	172:8,21	<b>House</b> 22:15 61:17 150:14	165:20	<b>incredibly</b> 162:18
	<b>horsemen</b> 172:12	<b>huge</b> 26:9	<b>implications</b>	<b>incumbent</b> 161:7 162:10
	<b>horseracing</b>	<b>human</b> 105:9	181:4	<b>independent</b>
	19:15 20:14 24:14	<b>hundred</b> 63:17 206:7	<b>importance</b> 80:17 118:22	35:21 38:8 52:23 90:15
	25:10 36:4,7,19 37:9	<b>hundreds</b> 72:10, 18 73:15 149:1	<b>important</b> 17:24	
	45:4 47:22 48:5,14	<b>hung</b> 162:21	35:4 52:20 54:15	
	50:22 59:4 60:16	<b>hurt</b> 28:11 51:21	67:4 93:11 104:13	
	65:20 66:5 69:7,15, 20 70:1,23 71:16	<b>hyphen</b> 58:16	123:13,16 130:10	
	72:5 74:23 76:11,23		148:1 161:9 162:15	
	77:1 82:19 84:17	<hr/> <b>I</b> <hr/>	171:2 178:5,19,20	
	85:2,18 86:18,22	<b>i.e.</b> 201:14 204:4	179:2,3 182:25	
	87:18,22 88:6,16	<b>idea</b> 91:8 125:5 134:8,10 186:12	192:17	
			<b>imposed</b> 150:5	
			<b>impossible</b> 151:6	
			<b>impregnate</b>	
			120:15	

<p><b>individual</b> 22:3 187:9 196:24</p> <p><b>individuals</b> 38:16 134:20</p> <p><b>indulge</b> 153:16</p> <p><b>industry</b> 19:16 20:14 47:22 48:5,14 50:23 59:4 60:16 65:20 66:5 69:7,15, 20 70:1,23 71:16 72:5 74:23 76:11,24 77:1 81:7 82:7,19 84:18 85:2,18 86:18, 22 87:18,22 88:6,16 89:15 90:1,4,17 91:20,23,25 92:8 93:1,7,15,16 94:11, 24 95:7,14,25 96:11, 16,21 97:9 98:5,17, 24 99:7 100:1 101:24 103:21 108:16 109:8,25 110:24 116:1 117:6 118:13,20 119:6,11 120:1 121:7,17,24 123:7 124:5,9 125:1, 20 127:22 128:9,14 129:3 130:23 131:5 132:16,24 135:18 136:25 137:7,25 138:11,14,20 139:9 140:19 142:10,17 145:1,6,12,19,22,23, 24 146:6,15 151:1, 19 154:11,15,23 155:3,13,16 158:11 159:1,6,21 160:3,4, 11,22,23 162:12 164:5 167:25 168:2, 6,12,17,22 170:8,13, 18 171:9,13 172:24 173:1 174:23 189:14 197:1 201:19 202:25 203:16,24 204:1,20 205:6,10,21,23 206:12 208:10,11 212:16 213:11,15 217:18</p> <p><b>industry's</b> 155:18 156:1</p> <p><b>inference</b> 110:9,10</p> <p><b>infinitum</b> 210:22</p>	<p><b>inflection</b> 178:2, 14,15</p> <p><b>inform</b> 129:2 157:8 158:16</p> <p><b>information</b> 49:4 106:1 121:6 125:10 126:3,6 127:7,13 129:21 130:1,5 131:17 132:8,10,23, 25 133:6,10 135:13 147:8,13,16 148:2 159:18 162:11,14, 16,24 174:11 192:25 193:2 207:1 218:6 220:1,22</p> <p><b>informed</b> 134:23 161:5 217:14</p> <p><b>informing</b> 78:3 142:11 156:25 166:17</p> <p><b>initial</b> 145:9</p> <p><b>initially</b> 15:22 27:10</p> <p><b>initiated</b> 151:18</p> <p><b>initiative</b> 20:19 76:25 107:9 112:6 145:18,22 146:4 210:8,9</p> <p><b>initiatives</b> 122:17 184:17 185:20</p> <p><b>innovation</b> 10:20 189:12 190:14 208:21 211:7,18</p> <p><b>input</b> 110:25 123:8 187:23 216:18 217:19</p> <p><b>inquiry</b> 23:16</p> <p><b>inside</b> 93:25 105:6, 14 162:19</p> <p><b>insignificant</b> 41:11</p> <p><b>install</b> 17:20 23:2 33:22</p> <p><b>installation</b> 18:15 29:14</p> <p><b>installed</b> 25:6 29:3 32:25 41:1</p>	<p><b>instance</b> 49:9 57:19 75:1 186:11</p> <p><b>institution</b> 162:11</p> <p><b>institutional</b> 93:25</p> <p><b>institutions</b> 24:14 25:10</p> <p><b>intact</b> 194:14</p> <p><b>integrity</b> 90:3,18</p> <p><b>intelligence</b> 192:10</p> <p><b>intend</b> 64:21</p> <p><b>intended</b> 65:7 99:9</p> <p><b>Intent</b> 19:2,14,22 21:20 22:20,23</p> <p><b>intention</b> 13:16 158:25</p> <p><b>interest</b> 36:7 45:4 49:1 89:24 174:18</p> <p><b>interest-bearing</b> 46:24</p> <p><b>interested</b> 79:14</p> <p><b>interfere</b> 28:10,25 51:20</p> <p><b>Intergovernment al</b> 10:23</p> <p><b>internal</b> 15:13</p> <p><b>interpret</b> 34:24</p> <p><b>interpretation</b> 176:18</p> <p><b>interpreted</b> 116:14</p> <p><b>interrupt</b> 128:20 161:14</p> <p><b>intimate</b> 120:23</p> <p><b>introduce</b> 13:16 15:23 26:25 27:5,10 101:18</p> <p><b>introduced</b> 29:20 82:1 125:15 200:17</p> <p><b>introduces</b> 169:20 203:14</p>	<p><b>introducing</b> 22:10 26:7</p> <p><b>introduction</b> 13:8 20:16 22:13</p> <p><b>intuitively</b> 93:9</p> <p><b>invariably</b> 9:5</p> <p><b>invest</b> 98:16 121:25</p> <p><b>investigate</b> 52:24</p> <p><b>investigations</b> 91:2</p> <p><b>investment</b> 56:10 98:8 99:3,10 154:13 160:5 213:16</p> <p><b>investments</b> 97:24 98:2,18 142:13 146:7</p> <p><b>involved</b> 108:3 109:13 115:14 119:22 160:3</p> <p><b>involvement</b> 59:22</p> <p><b>involving</b> 196:23</p> <p><b>irresponsible</b> 173:24</p> <p><b>issue</b> 71:14 72:3,14 86:18 173:14 177:6 187:4,6 188:3 198:4</p> <p><b>issued</b> 117:22 138:6 182:11</p> <p><b>issues</b> 25:24 40:6 93:22 118:7 187:16</p> <p><b>items</b> 52:21 210:23</p> <p><b>iterations</b> 213:7</p> <hr/> <p style="text-align: center;"><b>J</b></p> <hr/> <p><b>January</b> 8:8 20:23 42:9 52:3 123:20 124:25 130:20 137:8 141:13 187:3 207:10,20 210:25 211:10,11,13,15 213:20 214:1,4,23 216:21 219:14 220:9</p> <p><b>January/early</b> 212:21</p>	<p><b>job</b> 40:11 104:20 105:1 129:25 132:7, 24 198:8,12 210:10</p> <p><b>jobs</b> 17:2 88:5 91:22 126:17 149:2 151:3,10,13</p> <p><b>joint</b> 155:18</p> <p><b>jointly</b> 12:15</p> <p><b>judgment</b> 30:6</p> <p><b>July</b> 23:8 143:7,9 150:20</p> <p><b>jump</b> 191:21</p> <p><b>June</b> 10:19,24 18:24 22:24 23:3</p> <p><b>June/july</b> 189:23</p> <hr/> <p style="text-align: center;"><b>K</b></p> <hr/> <p><b>keeping</b> 192:21</p> <p><b>key</b> 77:2 122:16</p> <p><b>kind</b> 15:8 42:12 44:17 73:7 81:13 127:16 132:8 149:16 179:14 191:20 192:15,24 199:12 214:6</p> <p><b>kinds</b> 14:9 149:14 210:8</p> <p><b>knew</b> 29:12,17 37:2 45:23 62:24 79:24 104:9 109:2,6,12,17 110:8 131:3 178:3 182:19 212:25 221:18,19 222:1</p> <p><b>knowing</b> 26:10 65:3</p> <p><b>knowledge</b> 88:18 91:12 93:25 94:23 97:21 117:21 159:21 162:2</p> <p><b>KPMG</b> 57:9 58:5 66:6 72:13,16 73:14</p> <hr/> <p style="text-align: center;"><b>L</b></p> <hr/> <p><b>label</b> 223:17</p>
--	---	--	--	--

<b>labelled</b> 47:19 200:19	153:11	<b>Lisus</b> 8:3 13:5,24 14:5 16:4,8,16 17:17 18:19,23 21:17,22 22:21,22 24:17,23 25:3,17,20 27:3 28:19,23 34:23 35:3, 11,14 44:12,16 46:6, 7 48:9,10 51:13,16 56:21 58:11,12,15 59:9,10,16,25 60:8 61:1,12,15 62:4,13, 21 63:12,19 64:7,17 65:1,7,15 66:14 68:4,8 69:3 70:10 73:1,9,24 75:8 78:21 79:2,13 82:21 83:1, 9,11,21 85:4,7,11 94:15,20 97:5 101:1 103:15 105:16,19 106:18 107:17,18 109:14,18 110:15 113:11,15 114:7,14, 17 115:1 117:15,18 121:13,15 122:12, 15,23 123:1 124:3, 14,20,24 128:17,20, 24 129:9,11 131:12 137:18,20 138:8 139:15,21 140:3,7, 11,15,16 141:11,16 142:2,25 143:6 144:1,4,5,9,19 148:9 150:24 151:8 155:6 156:14,16,20 158:7 160:14,17,19 161:14,19,23 163:8, 13,23 164:19,22,25 171:15,20 176:12 177:17 179:20,23 180:15 189:1 190:3, 7 191:11,17,22 194:24 195:5 197:4, 8 199:6 200:7 202:15,17 207:8,18 209:1,8 211:12 216:3,9,11 220:17 222:15 224:8	<b>livelihood</b> 28:12	34:2,21
<b>laborious</b> 184:15	<b>legally</b> 54:18	<b>livelihoods</b> 51:21, 22 129:16 146:25	<b>machines</b> 13:9,17 14:14 15:4,23 17:20 18:16 20:16 22:11, 14 23:2 24:9,13 25:5,9,15 26:18,23 27:12,23 29:3,6,9, 14,19 31:21 32:19, 25 33:23 34:15 37:21 38:10 40:25 41:19 46:4 47:14 76:21 82:1 84:9,16, 25 186:14 194:18 199:18 201:25 202:7 205:12	
<b>labour</b> 91:24	<b>legislation</b> 90:8,9	<b>loan</b> 70:2	<b>made</b> 28:11 29:1,3, 12,13 33:13,15 37:23 38:1 67:23 84:15 93:22 100:18, 20 126:13,23 130:13 135:23 145:2 146:6 159:5 160:4 175:6 182:1,8,10 187:19 214:13 217:16,25 218:24	
<b>land-based</b> 169:5 185:11 188:20 189:22 208:22 211:19 222:23	<b>legislature</b> 53:22 60:15,20 77:19 181:24	<b>location</b> 194:6	<b>maintain</b> 8:18 196:25	
<b>language</b> 140:18	<b>lengthy</b> 56:20	<b>logical</b> 110:9,10	<b>maintained</b> 215:4	
<b>largest</b> 104:17	<b>less/earn</b> 115:17	<b>logistics</b> 209:13	<b>maintaining</b> 158:10	
<b>late</b> 198:4 212:21	<b>letter</b> 13:19 14:4, 10,18,25 15:13,21 16:4,6,9,10,17 19:2, 12,14,22 20:10 21:20 22:20,23 27:19 88:25 94:18 103:9,12 105:12 123:19 132:2,3,4 141:13,17,18 143:1, 4 144:14,16 148:7 150:20 163:24,25 164:3,20 172:5 179:15	<b>long</b> 9:22 23:21 44:15,17 51:11 76:15 136:23 162:14,22 176:19 184:14,15 221:11	<b>major</b> 158:4 184:17	
<b>launched</b> 170:3	<b>letterhead</b> 13:21 130:21	<b>long-term</b> 98:11 99:11 101:23 154:16 155:22 156:2 160:6 189:13 213:15	<b>majority</b> 181:9,12	
<b>law</b> 9:20 10:9,11 181:10	<b>letters</b> 151:12 179:13	<b>longer</b> 108:21 158:11	<b>make</b> 15:12 37:19 84:6 97:21 98:25 126:9 129:22 131:22 134:17 146:18 147:14 148:1,13 150:13 157:19,20,23 179:6 182:7 191:17, 21 221:9,10	
<b>lawsuit</b> 42:1 120:5	<b>letting</b> 139:9	<b>looked</b> 16:18 59:21 132:14 154:21 166:3 196:10 204:12 214:21	<b>makes</b> 39:8 53:23 68:1,6 116:20 124:5 141:7 147:4 168:6, 12 170:8 223:5	
<b>lawyer</b> 9:18 12:23 38:6	<b>level</b> 32:10 50:3 80:1 142:5 190:1 191:3	<b>lose</b> 149:1 183:6	<b>making</b> 28:2 49:3 78:9,11 98:1 139:21 148:11 150:15 161:9 170:16 178:24 179:4	
<b>lawyers</b> 11:12	<b>levels</b> 215:4	<b>losing</b> 28:4	<b>male</b> 24:8	
<b>lay</b> 96:19	<b>liaised</b> 93:14	<b>loss</b> 146:24		
<b>LCBO</b> 54:19	<b>Liberal</b> 8:7,13,23 9:2,3 10:18 16:10,21 18:11,21 19:9 28:9 74:4 133:11 153:25 154:3	<b>lot</b> 30:14 93:25 94:23 104:22 126:16 149:21 170:10 192:18,19 210:8		
<b>lead</b> 62:5 180:19	<b>liberals</b> 172:21	<b>lottery</b> 12:1 14:13 15:23 19:1,15 22:2 27:23 31:12,20 33:5 34:1,10,13,16,20 36:9,21 37:11 43:24 45:7,14,18 46:4,14 55:4 57:8 58:9,23 72:4 75:13 212:4		
<b>lead-up</b> 127:19 190:21	<b>license</b> 31:10,19 33:3,24	<b>lunch</b> 106:5		
<b>leader</b> 8:7,13,14,23 9:2,5,6,10,14,15 13:25 18:6 61:3 62:25 182:10	<b>licensed</b> 34:11	<b>luncheon</b> 80:11 106:16		
<b>leaders</b> 118:21 179:13	<b>licensing</b> 91:4	<b>luxury</b> 40:13 178:17		
<b>leadership</b> 155:3	<b>likes</b> 66:23	<hr/> <b>M</b> <hr/>		
<b>leading</b> 42:5	<b>liquid</b> 134:2,3,4,5	<b>machine</b> 26:7		
<b>learn</b> 92:25	<b>liquidity</b> 134:13			
<b>learned</b> 36:22,23 75:21 113:6 165:16, 22				
<b>learning</b> 20:18 215:7				
<b>leaving</b> 19:11 102:19				
<b>led</b> 115:15				
<b>left-hand</b> 196:4				
<b>legal</b> 47:17,21				

<p><b>man</b> 161:25</p> <p><b>manage</b> 112:24</p> <p><b>managed</b> 31:13 34:15 43:24</p> <p><b>management</b> 20:1,6 70:12,19 112:19 187:16</p> <p><b>managing</b> 198:8, 12</p> <p><b>mandate</b> 52:14,21 89:20 90:6 153:14 154:6 155:2</p> <p><b>manner</b> 23:14 71:14 130:6 169:9 202:25</p> <p><b>manufactured</b> 199:8</p> <p><b>March</b> 55:21 141:17 142:25 143:4 159:15 166:10 184:3</p> <p><b>mare</b> 120:15</p> <p><b>mares</b> 213:23,24</p> <p><b>mark</b> 12:25 16:4 18:19 21:18 28:19 51:13 68:8 94:13,15 113:11 142:25 148:5 150:20 163:8 194:25</p> <p><b>marked</b> 85:10 178:1 207:4,11</p> <p><b>market</b> 192:9</p> <p><b>marking</b> 68:12</p> <p><b>massive</b> 81:7 82:7, 10,18</p> <p><b>material</b> 55:18 127:20 220:3 223:18</p> <p><b>materials</b> 125:19 209:25</p> <p><b>matter</b> 41:23,25 61:22 78:2 79:17 85:25 92:22 112:12 137:3 162:13 209:15,16,21</p> <p><b>MATTHEWS</b> 22:19 68:11 75:4 78:23 85:9 94:17 103:13 105:18</p>	<p>107:16 114:16 141:15 143:2 148:5 150:23 163:12 171:19 195:3 207:4 222:14</p> <p><b>maximize</b> 36:6 45:4</p> <p><b>Mcguinty</b> 8:2 13:2 26:11 27:18 34:24 56:18 59:16 60:10 64:5 65:10,16 69:4 73:7,12 74:1 93:4 106:19 114:5 124:18 129:12 137:10 147:2 149:24 150:25 153:16 156:17 158:9 160:12 165:1 176:5 177:12 195:7 199:8 207:19 211:17 214:20 222:4 224:5</p> <p><b>meaning</b> 60:13</p> <p><b>means</b> 78:14 94:9 119:24 138:21,23 140:20 143:20 191:17</p> <p><b>meant</b> 173:4 182:13 198:9,11</p> <p><b>measured</b> 134:23</p> <p><b>measuring</b> 135:22</p> <p><b>medication</b> 91:3</p> <p><b>meet</b> 11:25 39:8 61:6 212:10</p> <p><b>meeting</b> 12:3,11 39:4 80:14 81:12 83:5,12 85:5 92:6, 12,16 127:19 196:2 197:17,19,22 209:3, 10,24 211:1 222:22 223:5,7</p> <p><b>meetings</b> 111:1 145:19,24 210:21</p> <p><b>meets</b> 209:14</p> <p><b>member</b> 11:2 13:15 40:25 62:24 97:14 165:12</p> <p><b>members</b> 100:9 130:21 141:3 181:9</p>	<p><b>Memorandum</b> 87:25 152:9 157:16 158:6,15 163:10</p> <p><b>memory</b> 22:17 23:4,13 53:15 205:17</p> <p><b>mentioned</b> 38:13 126:22 216:23</p> <p><b>message</b> 81:17 170:10</p> <p><b>met</b> 11:22 12:7,9 175:18 195:10</p> <p><b>method</b> 56:24 196:20</p> <p><b>MGS</b> 151:18</p> <p><b>mid-december</b> 197:10 199:24 202:12</p> <p><b>middle</b> 56:9 169:3 203:6</p> <p><b>million</b> 82:7 101:22 193:21 201:11,14, 15,16,17 203:20 204:1,5,6,7,21 206:7 208:12 215:17</p> <p><b>millions</b> 72:10,18 73:15</p> <p><b>mind</b> 60:4 127:17 177:25</p> <p><b>mine</b> 151:9 199:9</p> <p><b>minimal</b> 88:20,21</p> <p><b>minimum</b> 189:17 219:24</p> <p><b>Minister</b> 10:19,20, 23 20:20 80:7 86:9 87:25 107:25 122:4 123:21 128:19 130:22 131:22 132:21,25 134:18,22 141:18 142:8 156:1, 24 157:7,19 166:18 167:17 186:2 190:20,25 191:1 195:18 210:7,9,17, 18</p> <p><b>minister's</b> 79:20 156:12 167:10 197:17</p>	<p><b>ministers</b> 93:22</p> <p><b>ministries</b> 32:3,5 67:23 152:19 165:7 210:14</p> <p><b>ministry</b> 49:8 67:3 89:4,15 94:5 102:11, 22 107:11 111:20 113:17,25 116:11 118:1 137:21 139:23,24 142:22 151:17,20 161:18 164:14 167:5 170:16,21 185:20 189:9,10,11 190:22 199:13 210:5 211:17 212:20,22 214:8</p> <p><b>minority</b> 180:21 181:2 182:22 185:3 221:13</p> <p><b>minute</b> 24:5 71:3 83:14,15,17,24 84:23 85:9,13 92:9 114:6,8 118:8 126:24 127:4 176:14 188:15,18 189:4,6, 24 190:5 200:9,11, 12,15,22 207:16 216:10</p> <p><b>minutes</b> 163:21 214:21</p> <p><b>miscellaneous</b> 57:23 68:16,23</p> <p><b>missed</b> 129:9</p> <p><b>mistakes</b> 130:12, 16</p> <p><b>model</b> 95:15 96:24 97:11 99:8,14,15 100:4,5 110:22 122:18 212:16,23</p> <p><b>modernization</b> 106:24 199:17 213:1</p> <p><b>modernize</b> 102:25</p> <p><b>modernizing</b> 191:7</p> <p><b>modest</b> 88:19 91:12</p> <p><b>MOF</b> 212:15</p>	<p><b>moment</b> 16:12 19:11 24:15 44:10 56:19 79:10 83:20 103:12 131:7 138:3 144:13 188:22 200:3 215:7</p> <p><b>moments</b> 173:19</p> <p><b>momentum</b> 149:14</p> <p><b>Monday</b> 190:13</p> <p><b>money</b> 50:5 51:5,6 60:12 61:21 77:21 86:7,8,14,15 98:16 115:20 116:8,18 168:3</p> <p><b>monies</b> 61:19 86:2, 5</p> <p><b>month</b> 171:22</p> <p><b>months</b> 42:15 117:6 121:23 143:10 145:5 184:16 189:23</p> <p><b>months'</b> 191:6</p> <p><b>moratorium</b> 96:14</p> <p><b>Morley</b> 39:13</p> <p><b>morning</b> 8:4,5 68:6,10 80:10 94:9 106:20 115:24 165:16 204:13</p> <p><b>motion</b> 29:21 30:5 137:22 183:7</p> <p><b>motions</b> 183:6</p> <p><b>MOU</b> 152:14,18,21 153:4 155:1,12 156:24 157:7,19,20, 22,23 162:5 163:8</p> <p><b>MOUS</b> 153:6</p> <p><b>move</b> 40:14 106:6 141:4 178:17</p> <p><b>moved</b> 202:7</p> <p><b>moving</b> 42:19 48:22 201:14 210:9</p> <p><b>MPP</b> 198:10</p> <p><b>MPPS</b> 179:13</p> <p><b>multi-year</b> 120:11</p>
--	---	--	---	--

<p><b>multiple</b> 29:4 132:14 210:22</p> <p><b>municipalities</b> 15:24,25 16:2 27:11 41:21</p> <hr/> <p style="text-align: center;"><b>N</b></p> <hr/> <p><b>naive</b> 153:15</p> <p><b>narrative</b> 166:11</p> <p><b>nature</b> 10:2 29:17 43:6 44:5 47:21 48:6 50:12 65:21 66:7 72:12 104:5 105:9 128:1 130:11 175:7</p> <p><b>NDP</b> 181:21,22 182:23 183:5 221:17,24</p> <p><b>necessarily</b> 62:20</p> <p><b>necessity</b> 115:11</p> <p><b>nefarious</b> 78:18</p> <p><b>negative</b> 150:17</p> <p><b>net</b> 43:23 55:23</p> <p><b>newly-introduced</b> 144:25</p> <p><b>news</b> 16:11,19,21, 23,25 17:9,12,18,25 18:1,4,10,15,16,21 23:7 117:23 118:2,7 121:6,14 145:23</p> <p><b>newsletters</b> 145:23</p> <p><b>Niagara</b> 23:8</p> <p><b>nice</b> 176:3,5</p> <p><b>night</b> 159:14</p> <p><b>nods</b> 221:21</p> <p><b>non-confidence</b> 183:11</p> <p><b>not-well-received</b> 174:6</p> <p><b>note</b> 75:11 81:2</p> <p><b>notes</b> 56:14 58:17 79:7,21,23 80:5,6,17 81:16 82:24 83:4,10</p>	<p>84:23</p> <p><b>notice</b> 94:11 95:14 96:11 97:9 104:19 136:11 137:7,25 138:10,14,19 139:24,25 140:2,4 204:13,14,19</p> <p><b>noticed</b> 104:21</p> <p><b>notices</b> 136:25 137:4 142:10,17 145:23 160:4 213:14</p> <p><b>notionally</b> 185:14</p> <p><b>Notwithstanding</b> 52:9</p> <p><b>November</b> 27:19 52:3 170:3 185:8 186:8,12,21 190:10, 23 194:17 195:14,15 214:23 215:1,5,22</p> <p><b>NPP</b> 193:21</p> <p><b>number</b> 9:6 13:23 24:22 26:2 54:13 60:8 82:8 85:8 88:24 91:21 95:24 98:6 99:13 101:13 104:21 110:13,16 114:12 122:14 125:4 131:7, 19 192:4 196:18 200:13 209:11 214:12 222:13</p> <p><b>numbered</b> 16:7 18:22 21:21 25:19 28:22 79:1 82:25 85:6 94:18 100:25 102:3,4 105:12 113:14 141:14 143:5 148:8 195:1 207:6</p> <p><b>numbers</b> 34:5,6 88:8 92:3 104:20 105:1,6,10 106:1 125:15,18 126:17,19 127:8 136:10,12 144:22 167:2 181:11 192:3 211:22</p> <hr/> <p style="text-align: center;"><b>O</b></p> <hr/> <p><b>object</b> 46:5 73:20 109:11 139:12</p>	<p><b>objection</b> 63:9 64:20 65:13 140:9 143:21</p> <p><b>objectives</b> 134:15 156:7</p> <p><b>obligation</b> 33:15, 17 64:23 65:2,9 80:7,19 158:16</p> <p><b>observing</b> 174:20</p> <p><b>obtain</b> 44:24</p> <p><b>occupied</b> 9:12 11:1</p> <p><b>occur</b> 12:3 182:5,6 193:7</p> <p><b>occurred</b> 24:2 146:5</p> <p><b>October</b> 9:12 10:19,23 96:13 172:2 184:9,21 188:15 189:25 190:6</p> <p><b>office</b> 39:21 48:21 80:4 188:9,10 207:14</p> <p><b>official</b> 9:11 13:25 18:7 119:10</p> <p><b>officials</b> 187:17 190:21 199:25 202:20</p> <p><b>officiating</b> 91:2</p> <p><b>OHHA</b> 172:7,8 179:22</p> <p><b>OLC</b> 31:5,8,14 34:11,15 35:20,22 43:20,25</p> <p><b>OLG</b> 12:10,16 20:19 30:2 35:5 41:20 47:25 54:13 55:4,5 58:4 60:10 61:6 65:19 66:5 67:2,8 71:14 72:18 101:23 102:8,11,14,17,23 106:21 107:1 111:16 113:16 152:4 155:14 156:4 185:10 187:13 188:16 189:7,22 190:11 191:7 192:7, 22 193:4,15 195:2,3, 11,22 196:1,6 197:7,</p>	<p>15,21 199:11,17 200:1 202:16 203:21 204:11 206:6 207:5, 7 208:7 211:7,17 212:4 213:1 215:1 217:10,21,25 218:15,19,22 219:8</p> <p><b>OLG's</b> 41:13 43:20 108:12 111:6 169:4 186:8,12 194:18 215:2,21 219:4</p> <p><b>OLGC</b> 81:21</p> <p><b>one-on-one</b> 110:25</p> <p><b>one-year</b> 204:14, 19</p> <p><b>ongoing</b> 110:23 213:21</p> <p><b>Ontarian</b> 97:15</p> <p><b>Ontarians</b> 15:9 91:21,25 137:2 183:25</p> <p><b>Ontario</b> 8:7,13,17, 22 11:23 12:1,16 13:9 18:25 19:1,15, 24 20:15 22:2,8,11 23:21,23 25:15 26:6, 21 27:20 29:21 30:2 31:18 33:21 34:16 35:5,19 51:19 53:4, 16,20 54:3,21 55:20 57:8 58:9 63:18 68:13,20 71:4 72:3 75:2,13 77:2 86:8,25 87:4,21 88:1,5 89:1, 6,13,23 90:1,5 93:5, 8,20 94:5 95:10,13, 19,23 96:11 97:12, 15,19 100:24 102:9 107:2,4 117:20 118:6,16 119:13 124:11 125:2,7 126:4 128:15 131:6 132:9,17 133:4,9,11 137:7,25 138:1,11, 15,23 139:22 140:18 141:9 142:9 143:15 145:18 147:3 149:5 152:10 153:25 154:3 155:21 164:5,7,15, 16 168:5,11,24 169:19,25 170:7,23</p>	<p>172:8,20,21 174:22 176:2 185:17 213:17</p> <p><b>Ontario's</b> 51:9 168:21</p> <p><b>open</b> 141:1</p> <p><b>opening</b> 212:11</p> <p><b>operate</b> 153:9</p> <p><b>operated</b> 34:14</p> <p><b>operates</b> 90:17</p> <p><b>operating</b> 60:10 65:21 66:7 72:11,19 73:16 75:12 204:4 208:14</p> <p><b>operational</b> 92:18</p> <p><b>operations</b> 36:4, 19 37:9 55:23 67:12 97:25 102:16,24 106:22 107:2 130:11 191:7</p> <p><b>operators</b> 35:20 98:14 114:23 115:12,16 117:11 155:15</p> <p><b>opinion</b> 55:16 73:8,10</p> <p><b>opinions</b> 22:25</p> <p><b>opportunities</b> 103:24 139:4</p> <p><b>opportunity</b> 21:16 36:24 96:17 123:8 185:2</p> <p><b>opposition</b> 8:15 9:11,15 14:1 17:3,4, 5 18:7 48:25 134:19, 24 135:7 165:11 181:19</p> <p><b>Optimize</b> 169:8</p> <p><b>option</b> 101:15 103:5</p> <p><b>options</b> 192:8</p> <p><b>oral</b> 127:25 130:11</p> <p><b>ORC</b> 91:5 95:18 96:14 101:21 104:17 107:8,11 111:16 113:6,25 116:9 117:10 122:22 131:3</p>
---	--	--	---	---

138:7 139:13 140:22 141:19 145:5,23 151:22 152:1 154:9, 22 155:12 159:7,20 160:9 169:14 170:3 187:13 189:21 <b>ORC's</b> 90:14 121:18 122:6 142:23 144:17 170:22 <b>order</b> 17:6 119:3 125:19 181:10,14 <b>ordinary</b> 210:17 <b>organization</b> 8:16 198:16 <b>organizations</b> 57:22 68:15,22 <b>orient</b> 89:12 137:8, 9 <b>origin</b> 18:3 <b>originally</b> 13:9 22:9 <b>ORP</b> 164:8 170:4 <b>Orsini</b> 70:18 94:22 107:19 108:2 166:18 188:4 <b>Ottawa</b> 25:22 26:14 28:21 <b>Ottawa-carleton</b> 26:8,11 <b>outcome</b> 180:16 <b>overcome</b> 149:13 <b>oversee</b> 93:7 <b>oversight</b> 87:18 154:10,23 159:23,25 160:22 <b>overstep</b> 134:16 <b>overview</b> 54:6 190:14 <b>owed</b> 33:15 91:21 <b>owned</b> 32:12 <b>owners</b> 33:16 98:9, 15,17 99:20 100:22	<hr/> <p style="text-align: center;"><b>P</b></p> <hr/> <b>p.m.</b> 224:14 <b>pages</b> 89:19 <b>paid</b> 44:4 47:14 50:14 85:18 <b>paper</b> 22:16 <b>paragraph</b> 14:25 15:13 17:13 22:7 26:15,20 31:4 44:15 56:20 97:3 103:19 118:16,18 119:21 124:17,19 155:5 164:2 <b>paragraphs</b> 123:24 <b>Pardon</b> 134:9 <b>pari-mutuel</b> 108:20,25 109:4 201:20 <b>Parkinson</b> 75:6 <b>parliament</b> 10:15 11:3 13:15 40:25 61:3 71:7 126:14,25 130:8 170:19 171:12 174:22 181:9 <b>parse</b> 18:2 <b>part</b> 50:5 57:14 74:17 75:15 80:3 82:5 84:10 97:9 102:1,25 103:2,7 141:3 153:7,15 166:11 168:23 171:2 186:15 222:24 <b>part-time</b> 91:24 105:2 131:11 151:10 <b>participants</b> 98:25 100:1 <b>participated</b> 12:10 165:9 <b>participating</b> 222:21 223:6 <b>participation</b> 111:2 <b>parties</b> 148:21 168:16 181:13	<b>parts</b> 42:19 48:22 <b>party</b> 8:7,13,23 9:2, 3,5,6,15 16:21 18:11 74:4 133:11,12 134:14 135:10,14 153:25 154:3 179:13,14 <b>Party's</b> 18:11 <b>pass</b> 173:24 183:5 <b>passed</b> 74:8 126:14 <b>passing</b> 94:2 <b>pause</b> 29:23 97:13 143:8 170:15 224:9 <b>pay</b> 43:21 <b>payment</b> 45:20,21 46:17 63:24 67:24 70:13,20,25 206:8 <b>payments</b> 62:22 67:23,24 68:17,25 70:7 203:18,25 204:2,18,21 208:5, 10,12 215:18 <b>PCS</b> 184:22 221:19 222:2 <b>pending</b> 30:5 <b>people</b> 8:17 32:16 38:17 41:20 44:25 45:11,17,19 46:3,12, 15,22 47:1,8 50:4 93:20 96:22 98:15 105:10,24 113:25 115:18 116:6,16 117:13 118:25 125:6 128:8 129:16 130:22 131:4 132:5,10,16, 24 133:4,9 135:17 136:8 146:22 147:3, 18 148:12,17 149:14,19 150:4 155:15 162:17,18 166:18 174:22 179:25 205:19 <b>people's</b> 28:12 47:5 51:21 112:23 <b>percent</b> 43:22 46:17 58:24 76:20 81:6 82:6,17 201:12	<b>percentage</b> 59:5 <b>period</b> 80:11 120:15 171:24 185:7 201:9 204:20 <b>permanent</b> 91:22 <b>permission</b> 118:7 <b>permit</b> 201:25 <b>person</b> 162:22 163:2 <b>personal</b> 92:18 108:6 <b>personally</b> 11:11 185:9 <b>persons</b> 104:23 124:10 125:2 128:14 129:4 <b>perspective</b> 47:17 <b>phase-down</b> 201:24 220:15 <b>phase-in</b> 138:16 <b>phase-out</b> 215:23 <b>phased</b> 201:8 203:11 214:9 <b>phased-out</b> 215:11,15 <b>phaseout</b> 206:7 <b>Phillips</b> 195:8,9,25 216:6,8 217:22 <b>phone</b> 12:2,13 210:18 <b>phrase</b> 37:5 <b>picked</b> 196:9 <b>picture</b> 135:4,5,11 <b>piece</b> 40:21 <b>pipeline</b> 213:21 <b>place</b> 41:16 67:5 93:7 149:12 153:4 194:21 <b>places</b> 60:14 <b>plain</b> 140:18 <b>plan</b> 26:24 27:10,12 89:2,12,13 102:10,	25 103:3,7 121:18 122:6 123:4 141:22 143:15 144:11,17,22 150:21 151:19 155:17 156:2,8 170:22 193:8 199:14,23 203:15 213:1 <b>planning</b> 190:13 <b>plans</b> 14:13,19 15:24 35:23 67:5 89:5 131:4,9 142:21 172:19 186:3 <b>play</b> 52:20 <b>played</b> 87:21 <b>playing</b> 93:11 <b>pleaded</b> 35:6 <b>plug</b> 209:20 <b>plummeted</b> 149:2 <b>PMTR</b> 201:19 <b>PO</b> 188:8 <b>poetry</b> 133:17 <b>point</b> 18:14 19:13 29:11 33:10 35:3 51:23 54:24 59:23 65:8 83:17 84:5 125:16 131:20 134:17 139:21 149:10 159:4 161:15 162:20 163:15,17 164:1 175:18 177:20 178:2,14,15 185:21 186:19 189:2,22 197:18 199:10 200:12 217:2,3 <b>pointing</b> 124:17 <b>points</b> 79:21 <b>police</b> 80:10 <b>policies</b> 221:6 <b>policy</b> 38:17 154:11 157:2,10 192:8 <b>political</b> 40:2 80:3 133:14,21,25 134:13,15 187:18 188:10,11 198:4 221:2,6
---	--	---	--	---

<p><b>politicians</b> 80:25 93:24 94:2</p> <p><b>politics</b> 9:25 10:1 17:3 133:15 197:11</p> <p><b>popular</b> 221:9</p> <p><b>pore</b> 50:11</p> <p><b>poring</b> 206:23</p> <p><b>portion</b> 31:10,19 33:4,24 47:13</p> <p><b>portrayed</b> 179:5</p> <p><b>posing</b> 72:25</p> <p><b>position</b> 16:1 18:12 28:6 55:20 63:5,14,22 171:6 172:17 179:14 180:9 182:14</p> <p><b>positive</b> 149:15 150:15 172:23</p> <p><b>possession</b> 148:3</p> <p><b>Possibly</b> 106:2</p> <p><b>post</b> 11:1</p> <p><b>posted</b> 142:22</p> <p><b>potential</b> 112:6</p> <p><b>power</b> 9:3 54:21 74:4 134:14</p> <p><b>powers</b> 8:12</p> <p><b>practice</b> 9:20,22 10:3,4,5,6,12 92:18, 22 152:17</p> <p><b>practices</b> 161:1</p> <p><b>practising</b> 10:11</p> <p><b>precise</b> 83:16</p> <p><b>precisely</b> 91:17</p> <p><b>precision</b> 150:19</p> <p><b>predetermined</b> 59:5</p> <p><b>pregnant</b> 213:23</p> <p><b>Premier</b> 8:22 9:2 10:18 27:25 50:10 74:19 129:25 146:3 179:25 180:6 207:12,15</p>	<p><b>Premier's</b> 48:21</p> <p><b>premises</b> 34:7 35:22 43:25</p> <p><b>prep</b> 222:5,7,18 223:6,15,17</p> <p><b>preparation</b> 30:22 39:5,7 75:22 128:25 184:5</p> <p><b>prepared</b> 11:17 12:15 71:5 74:20 79:8 80:2,4 81:16,17 83:4 92:16 107:11 108:9 109:20 113:24 132:5 167:16 197:25 207:13,21 222:11</p> <p><b>prepares</b> 55:1</p> <p><b>preparing</b> 35:18 37:15 79:23 165:17, 23 167:6 184:12 197:21 202:20 206:21 211:5</p> <p><b>prescribed</b> 31:12, 20 34:1,10,13,20 36:9,21 37:11 43:23 45:7,18 46:3,13</p> <p><b>present</b> 55:18 123:6 184:24,25</p> <p><b>presentation</b> 42:5,16 184:6 190:21 215:21</p> <p><b>presented</b> 30:8, 18,21 53:21 61:3 71:7 80:6 92:4 125:18 184:3 190:17 215:1</p> <p><b>press</b> 23:8 25:18 61:17 94:9,10 117:22 119:20 121:17,23 136:25 137:3 142:16 150:13</p> <p><b>pressures</b> 86:4</p> <p><b>presume</b> 12:13 16:25 17:8 19:12 30:14,18,20 32:10 38:6,7 39:23 49:13 92:24 106:5 117:25 121:19 142:7,21 158:8 182:13 185:8 197:11 210:25</p>	<p>212:20</p> <p><b>presumed</b> 219:23</p> <p><b>presuming</b> 131:21 187:12</p> <p><b>presupposes</b> 73:21</p> <p><b>pretend</b> 53:25</p> <p><b>pretty</b> 32:5 48:20 116:15 158:4 191:5 192:1 197:11</p> <p><b>previously</b> 59:21</p> <p><b>principally</b> 8:15</p> <p><b>principle</b> 98:23</p> <p><b>principles</b> 56:16, 17 57:2 61:23 97:10, 98:4 100:8</p> <p><b>print</b> 220:13</p> <p><b>prior</b> 9:9 10:22 25:13 35:18 37:3,4, 15 43:20 123:22 146:5 151:12 159:4 166:10,13 191:6 196:9</p> <p><b>priorities</b> 102:21 157:2,9 158:18 192:19</p> <p><b>priority</b> 158:12</p> <p><b>private</b> 32:11,12, 20,24 33:3,4 99:18, 19</p> <p><b>privilege</b> 174:15, 17</p> <p><b>proceeded</b> 42:19</p> <p><b>proceeds</b> 189:15</p> <p><b>process</b> 38:8 42:4, 17 43:1 52:16 54:1 71:11 77:13 79:17, 22 86:20 111:8,13, 17,23,25 112:5 113:7 127:7 130:19 146:11,13 165:3,5, 10 166:9 181:4 182:20 183:1 184:15 187:11 192:10,13, 15,24 197:24 210:15 215:3 217:11</p>	<p><b>processes</b> 111:25</p> <p><b>produced</b> 102:9 166:8 188:14</p> <p><b>produces</b> 53:4</p> <p><b>product</b> 36:6 45:3</p> <p><b>productive</b> 140:10,11,13</p> <p><b>profit</b> 82:11 117:12</p> <p><b>profitable</b> 41:13</p> <p><b>profits</b> 81:8 82:7,18</p> <p><b>program</b> 11:3 13:8,13 19:3 41:17 43:1 47:23 49:11 66:4 69:21 70:24 71:17 74:8,22 75:16, 24 76:10 82:15 91:4, 6,7,9,15 92:9 95:23 103:23 104:5 108:5, 17 109:9 110:1 111:13 115:10 121:22 126:20 138:2,15,16,21,23 140:20 143:11 144:25 145:5,9,11, 18,22 156:6 164:7, 15 165:18 166:4,23 168:15 169:19,22 170:1,12,18,23,25 171:8 185:17 186:9 189:16,18 201:7 213:17</p> <p><b>programs</b> 91:5 118:3 149:11 169:14</p> <p><b>progress</b> 185:10, 17</p> <p><b>Progressive</b> 181:25 182:20 185:1</p> <p><b>project</b> 190:15 192:15 208:21 211:7,19</p> <p><b>projections</b> 15:14, 17</p> <p><b>promote</b> 76:22</p> <p><b>prompt</b> 17:14 23:13</p> <p><b>properly</b> 199:8</p>	<p><b>properties</b> 33:6</p> <p><b>property</b> 32:12 33:4 47:6 98:15 99:18</p> <p><b>proposal</b> 42:20 81:20 126:10 211:17 212:1 215:1,10,14, 21 217:17</p> <p><b>proposals</b> 215:22</p> <p><b>proposed</b> 165:7 167:8,9,18,22 168:10 201:2 203:3, 10 204:10 208:3 220:11,14</p> <p><b>proposing</b> 206:7 210:7</p> <p><b>prose</b> 133:17</p> <p><b>prosperity</b> 96:20</p> <p><b>prosperous</b> 173:2</p> <p><b>protect</b> 142:13</p> <p><b>protected</b> 90:22</p> <p><b>protecting</b> 98:9 99:10</p> <p><b>protocols</b> 161:1</p> <p><b>proud</b> 180:19</p> <p><b>provide</b> 31:11 33:4,25 35:21 36:5 45:2 64:23 73:7 98:7 99:17 132:25 154:9 155:3 192:25 204:15</p> <p><b>provided</b> 11:12 47:12 76:25 90:20 101:22 110:25 154:22</p> <p><b>providers</b> 59:2</p> <p><b>province</b> 11:23 27:6 29:4 41:1 52:17 55:20 77:20 86:25 87:3 90:21 91:23 106:23 123:18 171:21 172:25 193:18</p> <p><b>province's</b> 77:3</p> <p><b>provincial</b> 10:15 90:20 167:24 181:9 196:21</p>
--	---	--	---	--



<p><b>provision</b> 50:15 84:3</p> <p><b>public</b> 49:1,16 50:5 51:1,2,4,5,6,12,25 52:2,8,15 53:4,16, 18,19 54:3,25 55:10 56:2 57:15 58:3 60:12,22 61:5,6,17, 19,21,23 62:14,23 63:1,2,17,20 64:10 65:18 66:17,21,24 67:13,17,21 68:9,13, 19 71:3,5 72:2,20 73:17 77:9,12,14,17, 19 78:2,3,9,11,16 86:2,5,7,14 89:24 90:2 112:22 130:21 160:4 171:13 174:18 198:12,13,16</p> <p><b>published</b> 77:16, 18</p> <p><b>purporting</b> 65:10</p> <p><b>purpose</b> 16:23 42:16 64:24 65:11 78:18 106:22 122:21 124:16 128:12 153:5 169:4</p> <p><b>purposes</b> 36:25 49:23 78:3 86:19 207:13</p> <p><b>purse</b> 87:10 115:20 116:8,18</p> <p><b>purses</b> 108:20 110:4 117:1 194:3,5</p> <p><b>pursuant</b> 11:7 29:19 33:17 34:16 35:19 36:1 37:7 41:18 44:5 46:22 70:24 71:16 156:24 157:15 158:15</p> <p><b>pursuing</b> 35:2</p> <p><b>purview</b> 113:17</p> <p><b>put</b> 17:5 32:19 46:1 56:22 60:8 61:15 63:4,16 64:1,19 65:9,10 67:5 96:11 138:1 161:2 178:6 179:25 188:7 189:3 192:24 194:19</p>	<p><b>puts</b> 17:9 109:22</p> <p><b>putting</b> 26:22 63:14 100:3,4,8 122:21 132:10</p> <hr/> <p style="text-align: center;"><b>Q</b></p> <hr/> <p><b>Q&amp;a</b> 167:12 171:16, 18</p> <p><b>Q&amp;as</b> 167:8,9,16</p> <p><b>Q1</b> 39:14 44:4 207:10</p> <p><b>quantum</b> 41:4</p> <p><b>Quarter</b> 38:15 88:4 89:3 107:24 120:20 121:20 125:11 126:2 128:15 129:2 142:7 144:21,24 154:24 205:15</p> <p><b>Quebec</b> 205:2,4,10 206:3</p> <p><b>question</b> 24:6,8,18 25:4 37:18 43:6 45:10 62:3 64:15 68:5 70:9 72:22,25 73:21 80:11 98:4 112:18 124:20 125:25 127:11 129:6,7 140:14,17 146:2 149:23 150:3, 18 153:15 154:21 160:13 161:13,17 167:22,23 168:10 176:10 188:7 199:17 209:7 217:24 218:6, 8,13,16,22 219:3,9 224:4</p> <p><b>questions</b> 60:21 140:6 167:7,19</p> <p><b>quibbling</b> 29:11</p> <p><b>quick</b> 191:16,18</p> <p><b>quicker</b> 25:25</p> <p><b>quickly</b> 106:6 188:23</p> <p><b>quietly</b> 26:7</p> <p><b>quiz</b> 191:12</p> <p><b>quo</b> 201:10</p>	<p><b>quote</b> 118:19</p> <p><b>quotes</b> 15:15</p> <p><b>quoting</b> 115:4,5</p> <hr/> <p style="text-align: center;"><b>R</b></p> <hr/> <p><b>rabbit</b> 179:11</p> <p><b>race</b> 87:14 95:5,9, 10,24 96:14,24 99:21 107:6 110:17, 22 114:23 115:15, 16,19 116:1,7,17 118:13 122:17 139:1 164:7 169:21</p> <p><b>raced</b> 32:15 95:2 119:18 120:17</p> <p><b>racers</b> 117:1</p> <p><b>racetrack</b> 11:3 13:7 31:18 33:16,23 34:10,22 35:20,21 41:17,20 42:25 45:5 47:23 49:11 59:3 66:4 70:24 71:17 74:8,22 75:16 76:10 84:16,25 92:9 98:14 99:21 100:22 103:22 108:5,17 109:9 110:1 114:22 115:11,16 117:11 121:22 143:11 155:15 156:6 165:18 166:23 168:15 170:12,17,25 171:8 186:9 189:18 193:19 201:7</p> <p><b>racetracks</b> 13:9, 17 19:3,16 20:16,19 22:3,11,14 23:3,20, 23 26:23 27:12 29:4, 14,20 32:11,20,24 33:3,22 37:8,17,22 38:10 41:1 48:1 59:13 67:12 76:22 81:4,19,23 82:2,16 84:9 86:24 87:10 91:4 100:16 104:10 114:21 115:7 118:24 167:18 186:14 193:16 194:19 196:8 199:18 202:1</p>	<p><b>racings</b> 87:21 88:1 89:1,6,13,23 90:6, 10,13 93:5 95:13,15, 19,23 96:5,6,12 97:12,15 99:8,15,18 100:24 107:3,4 108:10 113:8 114:2, 22 115:9,13 116:21 117:12,20 118:6,12 120:1 121:25 137:7, 25 138:1,10,11,15, 16,20,23,24 139:3,8, 9,11,22 140:19,20 141:4 142:5,9 143:15 145:18 151:3,10 152:10 164:6,15,16 169:19, 25 170:23 172:22 185:17 213:17</p> <p><b>radar</b> 187:12</p> <p><b>railroad</b> 107:13</p> <p><b>raise</b> 10:10 73:25</p> <p><b>raised</b> 73:13</p> <p><b>ramifications</b> 221:2</p> <p><b>rapid</b> 15:2,3,7</p> <p><b>Ratcliffe</b> 16:12 24:15 27:1 34:23 35:5,8,13 44:10,15 48:8 56:18 58:10 59:7,16 60:4,24 61:10,13,16 62:2,18 64:3,11 66:12 68:4 70:8 72:22 73:5,10, 23 79:10 83:7,19 94:13 97:2 103:11 106:13 110:13 114:5,8,24 122:11, 13 123:25 124:14,22 129:5,10 131:10 137:16,19 138:3 139:18 140:14 141:25 144:13 151:5 155:4 156:13,15,17 158:5 160:12,15 161:12,15,16 163:20 176:9 177:11 180:13 188:22 191:9,14 200:3 209:6 211:9 215:25 216:7 220:15 222:12 224:5</p>	<p><b>rate</b> 99:2</p> <p><b>rational</b> 98:25</p> <p><b>re-invest</b> 121:10</p> <p><b>re-investing</b> 119:25</p> <p><b>reach</b> 40:19 49:4,7 105:24</p> <p><b>react</b> 212:25</p> <p><b>read</b> 16:12,15 29:24 30:1,4,7 40:19 44:18 56:19 91:13 97:3 107:13 118:8 123:25 140:18 151:6 155:8 176:25 177:12 203:4,5,8 216:9</p> <p><b>reading</b> 53:3 100:19 102:1 126:15 152:24 155:4</p> <p><b>reads</b> 14:3 16:14 23:10 26:3 44:14 79:12 84:2 97:4,7 103:18 118:9 124:1 138:5 141:20 152:12 155:10 156:23 188:24 203:7</p> <p><b>ready</b> 118:10 156:22 184:24</p> <p><b>real</b> 10:7,13</p> <p><b>reason</b> 24:4 28:24 77:16,18 162:6</p> <p><b>reasonable</b> 91:18 99:2 137:2</p> <p><b>reasons</b> 18:16 192:23</p> <p><b>rebate</b> 70:2</p> <p><b>recall</b> 12:4 13:14 14:12 15:16,21,25 16:1,2 19:10,16,18 20:9,17 21:6,10,12 28:1,3 30:9,12,24 37:2,13,24 38:16,21, 23,25 39:15,17,18 40:7 42:11 47:16 48:16 68:1 71:1 79:25 80:5 88:12 92:3,11,15,17 95:20, 21 96:2 100:12,21 101:2,5,8,9 102:17,</p>
---	---	---	---	---

<p>23 108:2 122:2 125:14 128:10 142:15 145:2 146:8 172:2,3 173:18 186:25 187:1,5 188:5,6 190:2 198:4, 7,14,20,22 199:16 202:11 204:15 215:7 219:21 220:7 223:1, 12 224:6</p> <p><b>receive</b> 11:10 45:20 46:15 58:24 59:2,4 133:5,10 168:3 181:15 187:25 188:1 204:20</p> <p><b>received</b> 40:18 46:2,22 47:4 77:21 86:9 116:14 167:25 174:3 210:12 217:6</p> <p><b>receives</b> 204:1 208:11</p> <p><b>recently</b> 142:10</p> <p><b>recess</b> 68:7 69:1 106:16 164:23</p> <p><b>recession</b> 51:11 149:1,9 173:10 178:1</p> <p><b>recollect</b> 22:25 186:10</p> <p><b>recollecting</b> 84:15</p> <p><b>recollection</b> 13:11,12 14:8 22:13 23:6,17 25:23 33:14 38:9 39:10 41:3 92:20 125:13 128:2, 4,5 142:19 222:17, 21</p> <p><b>recommend</b> 175:13,23 176:17,22 177:9</p> <p><b>recommendation</b> 81:22 103:3 126:23 135:23 143:10 194:18 212:24 218:1,23 219:4</p> <p><b>recommendation</b> <b>s</b> 81:21 136:1,5,6 178:4</p>	<p><b>recommended</b> 207:24 218:19,23</p> <p><b>record</b> 13:7 22:20 48:19 60:14 63:5,14, 23 64:20 68:12 69:6, 13,18,24 103:14 106:9,15 117:19 179:15 199:4,5 202:21 207:17 224:11</p> <p><b>recorded</b> 66:5 92:9</p> <p><b>records</b> 12:18,19, 22,23,24 61:8</p> <p><b>recreational</b> 36:6 45:3</p> <p><b>red</b> 171:24</p> <p><b>reduced</b> 115:10 203:17</p> <p><b>reducing</b> 193:19</p> <p><b>reduction</b> 96:15 109:4 193:21 201:13,20 204:5 214:9</p> <p><b>refer</b> 15:21 44:21 123:3 167:2</p> <p><b>reference</b> 15:12 22:6 58:6 59:12,13 70:3 77:25 104:20, 22 105:2 127:20 128:8,13 166:3 175:5 198:2 212:9 223:6</p> <p><b>references</b> 79:20</p> <p><b>referencing</b> 39:4</p> <p><b>referred</b> 22:14 74:9 85:13</p> <p><b>referring</b> 114:24</p> <p><b>refers</b> 123:4</p> <p><b>reflect</b> 18:11 40:20 102:10 105:23</p> <p><b>reflects</b> 155:18 174:21</p> <p><b>refresh</b> 23:6 53:15 205:17</p>	<p><b>refreshes</b> 25:23</p> <p><b>regard</b> 221:13</p> <p><b>regular</b> 145:21</p> <p><b>regularly</b> 209:14</p> <p><b>regulate</b> 89:25</p> <p><b>regulation</b> 91:4</p> <p><b>regulator</b> 86:21 89:14 92:25 93:16 95:18,22 98:6 99:7 100:1 119:10 121:7, 9 160:22 161:10 162:3</p> <p><b>regulatory</b> 91:3</p> <p><b>reinforces</b> 118:22</p> <p><b>related</b> 15:11 31:11 35:22 112:1</p> <p><b>relationship</b> 87:10 100:21 116:25</p> <p><b>release</b> 16:11,19, 23 17:1,12,18 18:4, 15,17,21 117:22,23 118:7 119:20 121:6, 14,17 122:7 177:21 182:11</p> <p><b>releases</b> 16:21 17:6,9,25 18:1,10 94:9,10 118:2 121:23 136:25 137:4 142:16 145:23</p> <p><b>relevance</b> 59:18</p> <p><b>relevant</b> 59:24 60:1 93:22 174:16 200:11,12</p> <p><b>reliable</b> 162:14,16, 24</p> <p><b>relied</b> 50:15 130:1,4</p> <p><b>relieved</b> 174:1</p> <p><b>relocate</b> 186:15 193:15 196:7</p> <p><b>relocation</b> 199:17</p> <p><b>rely</b> 91:25 115:18 116:6,16 126:6 137:4</p> <p><b>relying</b> 207:1</p>	<p><b>remain</b> 194:14,21</p> <p><b>remains</b> 168:23 173:1</p> <p><b>remarks</b> 197:23,25</p> <p><b>remember</b> 27:9,13 52:1,5 67:25 84:20, 21 196:10 206:18,20 215:5</p> <p><b>remembering</b> 38:5</p> <p><b>remind</b> 80:18 151:15</p> <p><b>removed</b> 115:10</p> <p><b>Remuneration</b> 43:11,16</p> <p><b>renegotiate</b> 82:5, 16 84:17 85:1</p> <p><b>renegotiation</b> 81:5 84:11</p> <p><b>repeat</b> 37:18</p> <p><b>rephrase</b> 21:24 30:19</p> <p><b>report</b> 53:5,20 54:4 55:10 58:4,6,8 59:19 60:24 90:10 107:10 108:9 155:25 156:4 175:4,6,9,13,22,25 176:8,16 177:12,16, 19,20,21 178:1,4,14 217:25</p> <p><b>reported</b> 28:16 56:25 60:18</p> <p><b>reporter</b> 24:8 28:17</p> <p><b>reporting</b> 55:2</p> <p><b>reports</b> 59:21 67:2 69:6 73:5,10</p> <p><b>representation</b> 52:14 143:24 144:2</p> <p><b>representations</b> 146:5</p> <p><b>request</b> 102:23</p> <p><b>requested</b> 31:8</p> <p><b>requesting</b> 114:23</p>	<p><b>required</b> 37:9 45:12 55:8 153:4 187:22</p> <p><b>requirement</b> 152:17,22,23</p> <p><b>requirements</b> 53:7 70:6 101:19</p> <p><b>requires</b> 116:21 155:1,12 181:8</p> <p><b>Requiring</b> 101:12</p> <p><b>Research</b> 10:20</p> <p><b>reserved</b> 209:19</p> <p><b>resignation</b> 8:21</p> <p><b>resisted</b> 15:24</p> <p><b>Resolution</b> 194:4</p> <p><b>resources</b> 99:19</p> <p><b>respect</b> 19:2 20:15 29:13 42:19,25 47:5 49:10 58:4 87:22 111:21 125:22 153:21 154:2 166:9 167:17 172:22 175:5 176:19 187:21 211:18 216:17 217:17 221:23</p> <p><b>respective</b> 44:25 45:1,19 46:12,14,22, 25 47:7</p> <p><b>respects</b> 55:19</p> <p><b>respond</b> 180:11</p> <p><b>response</b> 180:1</p> <p><b>responses</b> 167:6</p> <p><b>responsibilities</b> 91:7 134:21 156:12</p> <p><b>responsibility</b> 18:1 48:24 67:4 68:3 127:12 146:17 147:15,17 174:18 216:24</p> <p><b>responsible</b> 36:3 89:16 90:16 93:16 118:1 132:23 135:16,22 152:19 156:25 159:22 161:20 163:2 169:9 173:21 187:14</p>
---	--	--	--	--

<p><b>responsibly</b> 29:7 147:7 148:14 174:6</p> <p><b>responsive</b> 12:19</p> <p><b>result</b> 74:15 75:21 77:12,13 145:5 184:9,20 217:13</p> <p><b>resulting</b> 114:22</p> <p><b>results</b> 54:6 55:22 56:7</p> <p><b>RESUMES</b> 65:14</p> <p><b>RESUMING</b> 69:2 106:17 164:24</p> <p><b>retailers</b> 58:23</p> <p><b>rethink</b> 149:13</p> <p><b>RETIRES</b> 60:7</p> <p><b>return</b> 98:7 99:2,9 220:8</p> <p><b>returning</b> 214:12</p> <p><b>returns</b> 203:22 208:7 217:3</p> <p><b>revealed</b> 76:8</p> <p><b>reveals</b> 117:19</p> <p><b>revenue</b> 15:17 38:10 41:2,5,7 42:10,24 44:4 46:1, 21 47:12 50:20 54:8 59:5 60:9 63:21 65:4 67:15,17 69:7,14,20, 25 70:23 71:15 72:5, 21 73:18 74:23 75:24 76:11,21 85:15,19 92:7 106:23 108:4,16,19 109:8,25 110:4 115:9,12,21 116:8 126:1 146:2 158:4, 10,25 159:5 160:10, 24 203:23 205:12,22 206:1,12 208:8</p> <p><b>revenues</b> 37:16,21 41:10,18 47:13,22 54:16 61:18 66:3 67:5,8,11,13 75:14 102:18,20 103:1 149:2</p> <p><b>review</b> 11:14 13:7 18:2 21:25 30:19,22</p>	<p>36:24 49:18,20 53:10 55:9 62:8,19 63:7 71:11 75:22 83:20 89:16 95:19, 22 96:4 102:15,24 106:21 107:2,3 108:12 111:6,13 113:7 114:1 131:3 144:14 169:5 185:11 188:21 189:23 208:23 211:19 222:24 223:25</p> <p><b>reviewed</b> 11:20 33:12 57:17 66:6 71:6 89:5 128:11 151:23 181:24</p> <p><b>reviewing</b> 24:21 118:2 170:22 224:6</p> <p><b>reviews</b> 25:1 55:13 114:9 191:19 200:5</p> <p><b>revise</b> 193:10 196:5 212:15</p> <p><b>revised</b> 167:12 196:11 212:23</p> <p><b>rewarded</b> 98:20</p> <p><b>rhetoric</b> 133:14,23, 25 134:12</p> <p><b>riding</b> 26:11,13 220:22</p> <p><b>right-hand</b> 34:6 89:19 110:14 122:10 167:3 192:4 207:23 211:23</p> <p><b>rightfully</b> 180:5</p> <p><b>ring</b> 125:22 195:18</p> <p><b>Rings</b> 184:4</p> <p><b>RIP</b> 183:15</p> <p><b>Rod</b> 89:8 195:8,25</p> <p><b>role</b> 8:21 9:11 39:20 52:20 87:20 93:12 159:19</p> <p><b>roll</b> 51:20</p> <p><b>room</b> 133:13</p> <p><b>Rosenberg</b> 13:22 14:2 17:14,16 24:20, 24 26:1 46:5 62:7,17 63:4,13 64:19 65:6</p>	<p>73:20 85:7 109:11, 15,16 114:11,15 122:20 128:17,21,22 137:9 139:12 140:1, 5,8,9 143:21,23 144:2,3,6</p> <p><b>rough</b> 87:1</p> <p><b>rounded</b> 136:13</p> <p><b>rounding</b> 136:19</p> <p><b>rule</b> 40:22 65:7</p> <p><b>rules</b> 133:15</p> <p><b>run</b> 33:6 169:15 210:21</p> <p><b>running</b> 107:13</p> <p><b>rural</b> 88:5 90:21 94:6 123:13,15 124:6 126:4 131:5 132:17 141:9 168:7, 13,23 170:9 186:14</p> <hr/> <p style="text-align: center;"><b>S</b></p> <hr/> <p><b>salaries</b> 198:10</p> <p><b>SARP</b> 125:22 126:1 160:24 175:6,10,13, 17,23 176:8,17,19 177:10,14 203:14,18 205:21 208:5 213:20</p> <p><b>SB1216</b> 207:7</p> <p><b>SB2315</b> 207:5,7</p> <p><b>SB5282</b> 94:22 100:25</p> <p><b>SB905</b> 195:2,3</p> <p><b>SB906</b> 195:2</p> <p><b>SB989</b> 78:24 79:1</p> <p><b>scale</b> 26:9 192:16</p> <p><b>scan</b> 156:19</p> <p><b>scanning</b> 157:18</p> <p><b>schedule</b> 67:22 68:17,25</p> <p><b>scheduled</b> 166:19 184:3 190:23 209:3, 9</p>	<p><b>scheduling</b> 209:16</p> <p><b>scheme</b> 15:15,18 31:13,21 33:5 34:1, 10,13,20 36:10,21 37:11 43:24 45:7,14, 18 46:4,14</p> <p><b>script</b> 81:1</p> <p><b>scrum</b> 93:4</p> <p><b>scrummed</b> 80:12</p> <p><b>search</b> 12:18</p> <p><b>season</b> 170:4</p> <p><b>seat</b> 180:23</p> <p><b>seats</b> 9:7</p> <p><b>second-in-command</b> 195:24</p> <p><b>secrecy</b> 112:9,10, 15 158:20,21,23,24 160:16 162:8,10</p> <p><b>secret</b> 76:10,14 78:12,14,19 112:12</p> <p><b>secretary</b> 107:21 122:5</p> <p><b>sector</b> 56:2 61:23 75:15 77:3 103:25 104:14,18 172:25 196:22 198:12,13,16</p> <p><b>sectorial</b> 189:16</p> <p><b>securing</b> 221:16</p> <p><b>seek</b> 61:25</p> <p><b>sees</b> 135:10</p> <p><b>Seiling</b> 88:24 89:1, 9 141:21 159:6,13</p> <p><b>self-evident</b> 154:20</p> <p><b>send</b> 179:13</p> <p><b>sending</b> 138:6,9 151:13 195:23</p> <p><b>senior</b> 39:25 40:1 188:17 190:21</p> <p><b>sense</b> 53:23 68:2,6 80:16 116:20 149:15 157:18 192:1 210:11</p>	<p><b>sentence</b> 56:22</p> <p><b>sentences</b> 44:22</p> <p><b>separate</b> 46:24 145:19</p> <p><b>September</b> 9:13 70:20 117:20 118:5 119:10 121:7 163:25 164:20 171:6,21 172:7 179:21</p> <p><b>sequence</b> 24:19 83:3 195:7 196:18</p> <p><b>series</b> 167:18</p> <p><b>servant</b> 137:16,18, 21 188:17</p> <p><b>serve</b> 105:10</p> <p><b>served</b> 51:23 52:10 124:16</p> <p><b>service</b> 59:2 93:20 184:14</p> <p><b>services</b> 31:12 33:5,25 35:22 50:15 151:18,21</p> <p><b>Serving</b> 17:5</p> <p><b>set</b> 96:14 133:15 154:11</p> <p><b>shaded</b> 151:2</p> <p><b>shake</b> 149:21</p> <p><b>share</b> 60:9 72:5 75:24 76:11 160:24 205:12 206:12</p> <p><b>shared</b> 37:17,22 38:11 41:19 47:22 48:5,14 50:22 60:16 65:20 66:3 69:7,14, 20 70:1,23 71:15 74:23</p> <p><b>sharing</b> 42:10,24 92:7 108:4 126:1 146:2 158:4,10,25 159:5 160:10</p> <p><b>shop</b> 38:17</p> <p><b>short</b> 180:23</p> <p><b>short-term</b> 98:8 99:10</p>
---	--	---	---	---

<b>shorter</b> 44:19	15:20 16:10 18:14, 24 19:12,23 20:9 21:1,23 22:6,23 23:12,20 24:5,18 25:12,21 27:9,15 28:1,24 29:11,23 30:15 31:6,17 32:9 34:5 35:17 37:5,14 38:13 40:24 41:15 42:3,22 43:6,13 44:3,9,18 45:10,17, 22 47:3,10 48:11 49:14 50:10 51:17 54:24 56:14 57:6 58:1 65:17 66:15,22 67:14,20 70:21 72:8 74:7,19 75:3 76:9 77:8,24 79:3,7,14 82:22 84:5 85:12 86:6 89:3,12 90:25 92:5 94:22 95:17 97:13 100:13,15 103:17 104:4 106:3, 25 108:9 109:19 110:8,11,19 111:5 113:3,20 116:20 117:10,19 119:9 120:4 121:2,5,16,19 122:9 123:12 125:9 127:3 128:2 129:24 130:19 131:15 132:8,21 133:3,8,22 134:11 135:15 136:18,23 137:23 138:9 139:7,17 140:17 142:20 143:7 144:8,10,20,24 145:16 146:1,20 147:11,25 148:10 150:3 151:23 152:8 154:19 157:5 158:2, 15,23 159:3,18 160:8,20 161:6,24 162:1,20 164:2 167:2,11 169:13 170:15 171:5 172:17 173:12 174:20 175:21 177:19 179:24 184:19 186:7 187:12 189:3 194:11 196:18 197:9 199:1, 16,22 200:21 202:18,23 204:24 205:18 208:18 209:2 211:4 213:9 215:9, 20 216:4,14,16	217:7 219:16 220:2, 21 222:16 223:4,20	<b>siteholder</b> 22:1 30:20,24 31:9 35:17 36:2,18 44:4,23 46:10,17,21 47:4,6, 12,15 101:3,7,14 104:5 201:25 202:6 203:1	167:17 168:14 170:12,17,25 171:7 186:8 189:17 193:15 194:6 196:7 201:7 205:6	<b>spring</b> 14:10,15
<b>Shortill</b> 38:22 195:17,23 197:7		<b>siteholder's</b> 34:9 43:10,15,16 45:20 51:15	<b>slow</b> 29:5	<b>stability</b> 101:23 146:7 160:6 213:15	
<b>shortly</b> 60:13		<b>siteholders</b> 43:21 59:3	<b>small</b> 220:13	<b>stabilize</b> 189:13	
<b>show</b> 13:19 16:9 29:18 53:15 60:20 61:20 94:11 95:12 96:10 101:10 103:8 107:10 108:8 113:20 123:19 125:10 137:6 141:17 163:24 166:1 172:5 190:8 197:9 199:22 202:18 207:10		<b>sites</b> 23:24 31:18 32:15 193:19 212:11	<b>Snobelen</b> 79:6 116:24	<b>staff</b> 38:3,13,14 39:14 50:16 80:3 88:10 121:21 135:24 136:4 137:15 142:8 187:17 188:1,2,8,10, 11,16 195:17,24 199:13 206:7 210:13 214:8	
<b>showed</b> 73:1 128:18		<b>situation</b> 183:22	<b>social</b> 15:11	<b>staffers</b> 190:11	
<b>showing</b> 61:18 75:4 83:13 166:16 195:15 211:4		<b>six-month</b> 192:13	<b>socially</b> 14:23	<b>stage</b> 62:9	
<b>shown</b> 166:3		<b>skeptical</b> 105:23	<b>sought</b> 126:6	<b>staging</b> 115:15	
<b>side</b> 127:14,15 196:4		<b>skepticism</b> 105:7, 21	<b>sounds</b> 53:8 91:18 196:15	<b>stakeholder</b> 93:23 111:7,22 112:19 113:7 179:12 192:9, 11,14 215:2 216:18	
<b>sign</b> 55:9		<b>slide</b> 191:20 202:23 203:6 211:22,23,25 214:13 220:10,12	<b>source</b> 108:19 110:3	<b>stakeholders</b> 93:15 112:21,24 117:11 119:11,22 139:10 155:14 164:9 214:15 215:24 216:5 219:1,19 220:5	
<b>signals</b> 149:15		<b>slot</b> 13:8,17 14:14 15:4,23 17:20 18:16 20:16 22:10,13 23:2 24:9,13 25:5,9,14 26:7,22 27:12,22 29:3,6,9,14,19 31:21 32:19,24 33:22 34:1, 15,21 37:21 38:10 40:25 41:19 46:4 47:14 76:21 82:1 84:8,16,25 108:18 109:9 110:2 186:13 194:18 199:18 201:25 202:7 205:12 206:1	<b>sources</b> 54:8 67:7	<b>stallion</b> 120:14	
<b>signature</b> 14:6		<b>slots</b> 11:3 13:7 19:2 37:17 41:17 42:25 47:23 49:10 59:5 66:4 70:24 71:16 74:8,22 75:16 76:10 81:4,18,23 82:16 92:8 100:15 103:22 108:4,17 109:8 110:1 114:21 115:7, 9 121:22 143:11 156:5 165:18 166:23	<b>South</b> 26:14	<b>stance</b> 27:19	
<b>signed</b> 19:1,24 57:17 59:19 73:2 88:1 128:19			<b>speak</b> 18:5 40:20 73:6,10 139:13 143:25 175:16	<b>stand</b> 176:13 179:16 208:19	
<b>significant</b> 41:7 90:19 108:19 110:3 111:21 118:3 123:5 124:5 132:15 136:7 141:8 142:3 168:6, 12 170:8 171:9 217:16			<b>speaking</b> 9:7 52:12 79:7,20,21,23 80:5,6,17 81:2,16 82:24 83:4,10 84:23 153:9	<b>standardbred</b> 87:3,7 91:16 96:5,6 97:18,23 108:15 109:7,24 112:23 119:5 120:6 138:16 141:5 142:12 169:21,23 172:11 205:20 213:11	
<b>similar</b> 123:22 197:24			<b>speaks</b> 188:20	<b>standards</b> 56:2 118:23	
<b>similarly</b> 54:21 130:4,8			<b>specific</b> 19:12 60:13 70:9 77:25 84:3 97:20 125:3 136:11,16 155:5 187:9	<b>standing</b> 51:25 52:2,8,13 53:17 55:9 57:15 63:2 67:21 72:2 166:19	
<b>simple</b> 67:1			<b>specifically</b> 72:24 92:17	<b>start</b> 77:17 184:11, 24	
<b>simpler</b> 37:20			<b>speculative</b> 127:9	<b>started</b> 10:8 189:23	
<b>simply</b> 62:9,19 63:7 64:2 182:14			<b>speech</b> 80:11		
<b>single</b> 40:21 76:7,8			<b>spent</b> 77:21 156:6		
<b>sir</b> 8:4,11 9:17 10:3 11:7 13:6,20 14:18			<b>split</b> 41:8 212:4		
			<b>spoken</b> 159:7 160:23 161:10		
			<b>sport</b> 118:15 154:14 155:20 196:25		

<b>state</b> 17:13	<b>stretchy</b> 134:6,7	<b>suggests</b> 151:15 153:2	<b>sustainability</b> 154:15 155:17,20 156:2	<b>telephone</b> 12:5,11 159:14
<b>stated</b> 18:16 170:11	<b>strings</b> 70:17	<b>summarize</b> 82:13	<b>sustainable</b> 205:24	<b>telling</b> 18:9 99:7 119:11 130:21 133:22 134:12 140:19 171:12 174:22 196:13 200:14
<b>statement</b> 28:2,5, 15 29:24 182:10	<b>strong</b> 173:2 176:1, 2,3	<b>summarized</b> 191:15	<b>sustained</b> 108:16 109:8,25	<b>tells</b> 118:13
<b>statements</b> 30:1 53:6,10,11,21 54:5 55:2,11,17 56:15 57:8,16,21,23 58:8, 18 60:22 61:16 65:19 68:14,16,21, 24 71:5,10 73:3 85:14 133:24 150:13,14,16,17	<b>structure</b> 82:17 85:1 90:11,12 206:8	<b>summarizing</b> 14:24 110:16 115:6	<b>sworn</b> 75:6	<b>ten</b> 163:21
<b>statistics</b> 91:20 151:1	<b>struggle</b> 52:10	<b>summary</b> 30:6 54:7 56:6 191:6 211:25	<b>system</b> 9:4 132:6	<b>term</b> 137:15 157:7, 12 221:11 223:14
<b>status</b> 90:14 138:20 169:6 201:10	<b>struggled</b> 51:8	<b>summed</b> 27:18	<b>T</b>	<b>termed</b> 186:17
<b>statute</b> 61:24	<b>stuck</b> 40:14 80:21	<b>summer</b> 88:2 101:7 108:11 109:7 152:10	<b>tab</b> 54:5 57:20 110:12	<b>terminals</b> 15:23 27:24
<b>statutes</b> 61:8	<b>studies</b> 218:4	<b>summons</b> 11:8,10 12:20,25 13:4	<b>tabled</b> 77:19	<b>terminate</b> 92:7 158:25 159:5 160:10 202:6 204:13
<b>step</b> 202:5 203:12	<b>stuff</b> 191:25	<b>super</b> 181:2	<b>tactic</b> 150:11	<b>terminated</b> 177:14
<b>stepping</b> 60:4	<b>style</b> 212:11	<b>supply</b> 87:11,14 96:6 116:22 119:2, 14	<b>Tactical</b> 101:12	<b>terminating</b> 160:24
<b>steps</b> 150:7	<b>subject</b> 34:17 81:13 137:3 158:19 209:16,21	<b>supported</b> 45:24 46:1 50:3 63:25 69:9,12, 15 102:20 103:24 154:13 155:19 156:7 181:8,13,15,19 182:22 183:4 193:20 201:18 203:17 214:9 221:16,23 222:2	<b>tactics</b> 148:16 150:8	<b>termination</b> 108:4 125:25 201:24 202:4 203:1 205:25
<b>statute</b> 61:24	<b>subjects</b> 187:17	<b>supporter</b> 14:18, 21	<b>takes</b> 146:16 149:9	<b>terms</b> 8:12 33:21 36:1 47:11 52:11 64:5 70:9 86:4 100:16,17 101:16 102:19 217:3 222:21
<b>statutes</b> 61:8	<b>submission</b> 223:22	<b>supporting</b> 103:21 182:9 205:5	<b>taking</b> 72:3 174:6, 11 182:14	<b>test</b> 61:6
<b>step</b> 202:5 203:12	<b>submissions</b> 111:1	<b>supports</b> 149:12 192:18	<b>talk</b> 31:2 96:23 112:14 121:19 136:17 148:22 210:18	<b>testified</b> 60:11 216:6,8 217:23
<b>stepping</b> 60:4	<b>submit</b> 141:21	<b>supposed</b> 139:13	<b>talked</b> 94:8 172:20	<b>testimony</b> 128:12
<b>steps</b> 150:7	<b>submitted</b> 63:11, 15 89:15	<b>surprise</b> 30:13 89:7 93:10 118:4 213:6	<b>talking</b> 19:20 20:21 32:4 38:15 49:20 112:2,3 121:21 130:18 135:6 142:12 148:20 158:23 169:3 187:10	<b>text</b> 78:1
<b>stick</b> 80:8,20 81:1	<b>subsequent</b> 23:3 186:21	<b>surprised</b> 88:7 92:25 125:15	<b>talks</b> 58:22 91:20 142:3 192:7 194:1	<b>thing</b> 19:20 23:12 44:18 76:8 99:25 156:21 166:16 175:20
<b>stone</b> 102:19	<b>subsidies</b> 61:5,7, 18 62:1,22 64:9	<b>surprises</b> 210:20	<b>tax</b> 109:3 201:20	<b>things</b> 8:18 49:3 80:18 82:14 149:6, 21 170:11 172:20 174:2 185:10 187:12 210:8
<b>stopped</b> 153:22 154:3 205:5,11 206:13	<b>subsidy</b> 49:15 60:17,23 69:8 70:2	<b>surprising</b> 117:25 160:9,21	<b>taxation</b> 54:8	
<b>story</b> 26:4,5	<b>substantial</b> 214:14 218:18,21 219:17,18 220:4	<b>survivability</b> 205:22	<b>taxpayer</b> 132:21	
<b>straight</b> 180:6	<b>success</b> 10:18 36:9,20 37:10 45:6, 13,18 46:3,13 168:15		<b>taxpayers</b> 133:1,4, 9,20	
<b>straight-line</b> 116:25	<b>sufficient</b> 108:21 181:11		<b>tea</b> 191:18	
<b>Stransky</b> 137:12 195:16,25	<b>suggest</b> 135:16,21 162:1		<b>technically</b> 54:17	
<b>Stransky's</b> 113:21	<b>suggested</b> 80:9			
<b>strategic</b> 102:15 151:18 169:5 200:2	<b>suggesting</b> 64:12 140:3 216:4			
<b>strategy</b> 150:13 192:8				
<b>strengthen</b> 164:4				
<b>strengthened</b> 101:18				
<b>stretch</b> 134:14				

<p><b>thinking</b> 141:3 186:8 214:8,22</p> <p><b>thoroughbred</b> 169:23</p> <p><b>thought</b> 41:9 62:24 72:9 105:24 127:5 129:5 178:13 181:20 191:15</p> <p><b>thoughtful</b> 134:23</p> <p><b>thousand</b> 42:18 48:22 191:24</p> <p><b>thousands</b> 79:19 149:1</p> <p><b>three-year</b> 203:15 204:4 208:4 215:15, 23</p> <p><b>Tim</b> 38:22 195:16, 17</p> <p><b>time</b> 12:7 17:6,9 20:10,17 21:2 22:3 23:21 28:6,7,16 31:24 33:10 35:4,17 36:13,15,17 37:15 40:24 42:11 45:11 47:4 49:7 50:2 51:8, 9,17,23 59:23 63:8 65:25 66:10 67:20 70:6,21 72:9 74:13 82:4 86:3 98:16 106:10 107:1 108:11 113:6 120:9 121:20 125:16 131:20 136:23 149:10,17 159:4,11 172:17 175:19 185:8 186:19 189:7 197:18 198:22 210:12,21 217:2,24 219:3 221:15</p> <p><b>times</b> 62:1 146:18 147:6,12,20,25 148:12 150:5 173:25</p> <p><b>today</b> 11:15,18 12:16 19:5 30:23 35:18 36:13 37:16 39:6,8 49:23 60:11 65:25 66:10 74:13, 21 75:23 91:11 104:4 113:5 128:12 129:1 159:11 165:17 166:11 176:4 206:21 212:8 213:9,12,13,</p>	<p>19</p> <p><b>told</b> 47:11,15 49:14, 17 60:11 63:12 66:19 76:4,7 85:24 86:13,14,17 95:21 96:3,8,9 98:5 106:20 116:1 117:4 121:8, 22 128:6 142:13 149:3 159:14 161:7 177:3,8 178:10 181:25 216:20 219:17,22</p> <p><b>tools</b> 67:6</p> <p><b>top</b> 34:6 58:2 79:15 90:9 101:12 110:14 192:4 207:23</p> <p><b>tough</b> 173:25</p> <p><b>tour</b> 79:18</p> <p><b>tours</b> 52:7</p> <p><b>track</b> 36:8 119:1</p> <p><b>tracks</b> 24:2 26:18 94:25 95:3,10 96:21</p> <p><b>trained</b> 120:16</p> <p><b>transcript</b> 24:7 25:18 143:25 176:25</p> <p><b>transcripts</b> 23:6</p> <p><b>transfer</b> 63:24 67:23 70:7,13,19,25 203:25 204:2,21 206:8 208:10,12 215:17</p> <p><b>transition</b> 199:14</p> <p><b>transparency</b> 219:7</p> <p><b>transparent</b> 218:25</p> <p><b>Treasury</b> 122:5</p> <p><b>treated</b> 105:5 203:1</p> <p><b>true</b> 66:24 111:16 217:9</p> <p><b>truncate</b> 64:18 65:17 125:17</p> <p><b>trust</b> 46:24,25 47:7 48:15 50:13</p>	<p><b>trusted</b> 40:3</p> <p><b>trusts</b> 57:23 68:16, 23</p> <p><b>trustworthy</b> 40:9</p> <p><b>truth</b> 62:11 134:5,7, 15</p> <p><b>turn</b> 127:17 148:24 174:24 175:3 177:22 197:22</p> <p><b>turned</b> 173:7 175:2, 21 177:25 178:14</p> <p><b>turning</b> 177:20</p> <p><b>typically</b> 80:21 100:16 106:4 209:2 210:14</p> <hr/> <p style="text-align: center;"><b>U</b></p> <hr/> <p><b>ultimately</b> 126:8, 13 198:9</p> <p><b>Um-hmm</b> 112:25 113:2 130:24 141:24 172:13 185:4,25 188:19</p> <p><b>understand</b> 9:12, 17 11:7 17:25 31:17 33:9 34:2 35:17 37:14,20 42:13,22 44:3 45:25 50:12,19 53:17 61:25 65:17 66:22 70:21 74:19 77:20 83:23 87:2,6, 9,13 91:14 102:6 111:5,9 112:16 116:19 120:5 129:24 135:25 136:4,9,20, 21 140:8 148:23 151:20 152:1 161:8 165:5 173:17 179:24 197:18 198:7 202:21 213:9,12,13,19 214:2,7 215:20 216:14 221:1,5</p> <p><b>understanding</b> 13:6 20:8 31:23 32:8 36:14,18 50:2 66:1, 2,20 67:1,14 85:17, 25 87:25 94:3 105:25 147:19 152:9 153:12 157:16</p>	<p>158:6,16 163:11 177:16 187:11</p> <p><b>understood</b> 14:19 23:20 29:10 31:3,24 32:11,14,18,22 33:8 41:6 43:7 47:25 50:23 53:2 54:12 57:4,11 61:2 66:18 86:15,16 97:14,23 104:3 108:24 115:25 116:14,15 129:17 147:23 163:5 181:23 212:19,21 214:3</p> <p><b>undertake</b> 102:15, 24 150:7,12</p> <p><b>undertaken</b> 95:22 106:21</p> <p><b>undertaking</b> 95:19 107:2,3 108:11 111:6,12 113:6 114:1</p> <p><b>undertook</b> 49:21 217:10</p> <p><b>underway</b> 185:21 188:21</p> <p><b>unequivocally</b> 173:9 175:7</p> <p><b>unfair</b> 63:5,10 65:11</p> <p><b>unfolded</b> 181:16</p> <p><b>unintended</b> 115:8</p> <p><b>unlike</b> 213:7</p> <p><b>unmet</b> 186:16</p> <p><b>unpopular</b> 221:10</p> <p><b>unturned</b> 102:19</p> <p><b>unusual</b> 213:8</p> <p><b>up-to-date</b> 153:4</p> <p><b>upcoming</b> 197:12</p> <p><b>update</b> 107:11 138:15</p> <p><b>updated</b> 110:22</p> <p><b>upper</b> 89:19 122:10</p> <p><b>urban</b> 186:15</p> <p><b>urgent</b> 176:1</p>	<hr/> <p style="text-align: center;"><b>V</b></p> <hr/> <p><b>validated</b> 214:16</p> <p><b>viable</b> 203:16</p> <p><b>video</b> 15:23 27:23</p> <p><b>view</b> 14:12,22 36:8, 19 37:10 45:6,13 130:20</p> <p><b>views</b> 13:14 14:9 28:16 51:18 61:14 175:17</p> <p><b>vital</b> 168:23</p> <p><b>VLTS</b> 16:2</p> <p><b>Volume</b> 68:14,17, 20,24</p> <p><b>vote</b> 126:25 182:2 183:11,20 221:20</p> <p><b>voting</b> 182:21</p> <p><b>vouch</b> 224:3</p> <hr/> <p style="text-align: center;"><b>W</b></p> <hr/> <p><b>wagerer</b> 112:22</p> <p><b>wagering</b> 24:2 108:20,25 109:4</p> <p><b>waiting</b> 124:22 185:2</p> <p><b>walk</b> 112:13 195:6</p> <p><b>walked</b> 149:18</p> <p><b>Wallace</b> 122:4</p> <p><b>Walter</b> 75:6</p> <p><b>wander</b> 80:25</p> <p><b>wanted</b> 32:19 44:21 81:18 84:6 157:19,21 183:22 186:13</p> <p><b>warranted</b> 8:16</p> <p><b>watching</b> 186:5</p> <p><b>website</b> 142:23 145:24</p> <p><b>week</b> 63:16 83:15</p>
--	--	---	---	---

<p><b>weeks</b> 190:9,10</p> <p><b>WEG</b> 198:3</p> <p><b>weight</b> 133:19 179:25</p> <p><b>welfare</b> 123:13</p> <p><b>well-being</b> 141:9</p> <p><b>whistling</b> 149:17</p> <p><b>wholesale</b> 157:25</p> <p><b>wills</b> 10:13</p> <p><b>win</b> 43:23</p> <p><b>windfall</b> 81:8 82:7, 11,18</p> <p><b>window</b> 191:21</p> <p><b>winning</b> 221:23</p> <p><b>witnesses</b> 30:5 60:9</p> <p><b>wondering</b> 68:6</p> <p><b>Woodbine</b> 198:15</p> <p><b>word</b> 59:13 69:9,11 166:5</p> <p><b>word-for-word</b> 224:2,3</p> <p><b>wording</b> 80:9 196:12</p> <p><b>words</b> 15:15</p> <p><b>work</b> 38:17 42:19 53:19 54:25 55:9 57:14 96:18 108:10 132:5 155:13 191:7</p> <p><b>worked</b> 67:2 104:6</p> <p><b>working</b> 38:21 80:4 93:20 111:2 118:20 172:25 187:2 200:22</p> <p><b>works</b> 111:12</p> <p><b>workshop</b> 190:23</p> <p><b>write</b> 132:21 179:8, 25</p> <p><b>writing</b> 44:24</p> <p><b>written</b> 62:10,11 102:13 111:1</p>	<p><b>wrong</b> 122:14</p> <p><b>wrote</b> 13:20 27:21 110:7 172:6</p> <hr/> <p style="text-align: center;"><b>Y</b></p> <hr/> <p><b>year</b> 26:17 53:3 55:13,25 66:4 71:7,9 73:4 96:1 143:8 145:10 146:5 160:4 165:19,23 166:13 201:9,12,15,16,17 206:8</p> <p><b>year's</b> 75:23</p> <p><b>yearlings</b> 213:25</p> <p><b>years</b> 10:10 59:17 84:19 97:16,19 101:4,8 105:5 120:7 123:9 141:22 144:11 157:7 174:23 198:10 201:13 203:12 220:16</p> <p><b>Yeigh</b> 137:10,14,24 188:18</p>
--	---